Peking: Unrepentant bishop set free after 30 years, Page 16

Monday January 11 1988

D 8523 A

# **Dubcek airs Texaco to** views after write off 20 years of \$4.96bn and

World News

silence

as closely related to his own 17 abortive liberalisations of 20 years ago. Page 16

Cussed Iranian threats in the Gulf with senior American and Saudi officials and warned that Egypt would not tolerate an Iranian attack on Gulf Arab states. He met US Defence Secretary Frank Carlucci, who ended his first Gulf tour after preparing the ground for a modest cuthack in US warships. Page 2

EUROPEAN Monetary System: The dollar's anary rise helped to allay fears of a build-up of pressure within the EMS last week. Heavy intervention by central bank to cut its discount rate. Earlier in the week French and Belgisn central banks made

Soviet call for test ban The Soviet Union has renewed its call for a ban on nuclear test-Government delegation of scientists to visit the Soviet nuclear test site. Page 2

### Train bomb in Burma Eight passengers were killed and 38 others were wounded when a bomb exploded on a train

approaching the main Rangoon railway station in Burms. Page

Tamil infighting kills 3 Factional fighting among Tamil-rebel groups claimed three more members of the Tamil Eelam Liberation Organisation (TELO) who were gunned down 25km north of Vavuniya.

### Haiti bans nominees

Haitians braced for possible further violence after 10 supporters of former dictator Jean-Claude Duvalier were unexpectedly banned from standing in next The chart shows the two con-week's presidential elections, straints on European Monetary Page 2 System exchange rates. The

### Action Directe trial

Iranian-backed Iraqi Kurdish rebels warned foreign companies against using a vital highway linking Iraq with Turkey. The Iraqi Kurdistan Democratic Party said that foreign compa-

### Aquino loses favour

Aquino's popularity was maker of fault-tolerant main-reported to have fallen sharply, frame computers, warned that with her approval rating in the its revenues for the quarter

# india petrol price rise The Indian Government raised previous year, reflecting the petrol prices by 14.4 per cent at growing strength of domestic the weekend in an attempt to

curb rapid growth in consump omy Page 2 tion and to ease the country's CITECORP'S

vessel by helicopter. Balkan earthquakes A series of earthquakes rocked

the Balkans over the weekend, second-largest US fast food causing serious damage in Albania and Romania where VNU, Netherlands largest publishing group, plans to acquire homeless. There were no reports Media Records of the US, a trade journal that reports Plane runs into lake

r:

### Peasants murdered

# sell assets Alexander Dubcek, tragic hero of TEXACO, US oil company Czechoslovakia's "Prague driven into hankruptcy by a Spring", emerged as a new bene-long-running legal dispute with ficiary of Soviet openness, able Penuzoil, said it would write off in an unprecedented interview \$5.9bn against the value of its to characterise the Gorbachev assets to settle the dispute and experiments in the Soviet Union restructure its operations. Page as closely related to his own 17 abortive liberalisations of 20 years ago. Page 16 Mubarak in Saudi Egyptian President Hosni in its all-important UB market as president to Saudi Arabia, discussed Iranian threats in the EUROPEAN Monetary System:

**Business Summary** 

Belgian central banks made reductions in domestic money rates. There was an underlying a note

of caution as the market swaited next Friday's release of US trade figures for November. Curren-cies, Page 30



upper grid, based on the wederest currency in the system, Twenty-two suspected members which no currency (except the of the outlawed French left-wing that) may move by more than guerrilla group Action Directe go
on trial today in France's first
post-war mass political trial.

Kurdish highwaymen

Iranian-backed Iraqi Kurdish

against using a vital highway linking lraq with Turkey. The banks resume talks on restructivity said that foreign companies would be responsible for the consequences of using the road.

Aguing losse foreign companies with the Brazilian negotiators under orders to adopt a markedly more conciliatory tone.

Philippines President Corazon TANDEM COMPUTERS, US

Manila area about 10 per cent ended December 31 would be lower than elsewherein the lower than expected Page 19 NEW CAR, sales in Japan

channel tug mishap

Two crewmen from a British tug were missing presumed dead off the Channel Islands after a tow line snapped. A third man was injured and was taken off the vessel by helicopter.

CITICORP'S Citibank subsidiary has acquired the 95.1 per cent of Vickers Da Costa Securities Holdings, international brokers, it did not already own, for undisclosed terms. Page 18

PILLEBULY, large Minricapolis food group, announced a sweeping reorganisation, including the property of the proper

PILEBURY, large Minneapolis food group, amounced a sweeping reorganisation, including the closure of 100 or more restaurants, to fackle problems in its troubled restaurant business, which includes Burger King the second-largest US fast food chain Page 19

journal that reports on newspa-per advertising in an effort to strengthen its media information services. Page 19

A Japanese sirliner with 52 aboard plunged partly into a lake in western Japan after over third largest insurer, said it to take off on a domestic flight. Three passengers sustained slight injuries.

Services Page 18

ASSUBEL LIFE, Belgium's third largest insurer, said it could use a controversial erticle of association to reject an unwell-come takeover bid from AG Group, its domestic rival, by Group, its domestic rival, by mounting an alternative offer.

Knife-wielding rebels in Peru, in BANK NEGARA, Malaysia's an apparent campaign against central bank, has assumed conanti-guerrilla patrois, killed 29 trol of financially-troubled Copessants and set homes on fire operative Central Bank Bhd

# No end in sight to Israel's private war in Gaza

"HAVE a nice day," said the young Israeli soldier clad in battle Harding said the weekend's riots were the troubles began. Israel, for the first time, barred foreign journalists from entering the road, burning tyres sent plumes of black smoke into the air. Streets were strewn with rubble. Overturned garbage trolleys and twisted pieces of scrap metal blocked the way.

"HAVE a nice day," said the land seized by Israel along with 1967, residents to 1967, residents the West Bank in 1967, residents to 1967, residents the West and in 1967, residents were the 1967, residents to 1967, residents were the 1967, residents to 1967, residents to 1967, residents were the 1967, residents to 1967, reside

AT&T steps up drive

into Europe through

Philips joint venture

AMERICAN Telephone and Telegraph. These moves represent in part shifted towards the view that the graph, the world's largest tele-a rethinking of tactics by AT&T company might do better to since its rebuff in April when stress the dominant role within the European market.

The US company will shortly to APT to supply a second public regarded as a world leader. When the European to APT to supply a second public regarded as a world leader. When the future of its work.

BY DAVID THOMAS IN LONDON AND DAVID LANE IN MILAN

roughs and twisted pieces of Scrap metal blocked the way.

As rioting continued for a second month in the Israeli-occupied territories — home for nearly 1.4m Arabs — there was Intelesting of an end to the strife.

In Gaza, the coastal strip of The same day a Palestinian sending extra reinforcements to restore order in Gaza. Sullen youths prowled Gaza's refugee camps or congregated on street corners. Children manned improvised road blocks designed to hamper Israeli patrols. Every so often, convoys of Israeli jeeps

raced through dusty alleyways, sending stone-throwing protestors scurrying for cover.
Hundreds of arrests have failed to curb the demonstrations. The Israelis are having difficulty identifying leaders of what still

seem to be spontaneous protests. The leaders now are those who are on the streets throwing the stones," said a prominent Gaza resident.

lslamic extremists, however, appear to be strengthening their influence. Local religious leaders have been calling for a jihad (holy war) against the Israelis.

The emergence of the Islamic tendengy is now a property to the leaders. endency is one of the most wor-Continued on Page 16



# Stock markets brace for stormy

week ahead

Although further heavy selling mal weekend.

make a statement to end uncertainty about the future of its accordance for the French nettainty about the future of its joint venture in public telecommunications equipment with Philips of the Netherlands.

Before this setback, the US company had attempted to overtome political resistance on the part of European governments to the venture, known as APT, which has failed to penetrate as many failed to penetrate as many European markets as the partners had hoped, but AT&T is leading role.

Although further heavy selling is expected this morning, and london last night was that the seventiation appeared to be ogy.

APT declined to comment on the contents of the statement of the contents of the statement of the contents of the statement which is due to be released early this week, but besides killing sounder shape.

However, this argument failed to win over the French Government. The French Government. The French cannot company be a company had attempted to over to get access to AT&T technology.

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However, this argument failed to win over the French Government of the contents of the statement which is due to be released early this week, but besides killing sounder shape.

However, this argument failed to win over the French Government on the company had attempted to over the weekend that markets are less likely to experience a wrenching adjustment similar to October's because they are in far sounder shape.

Moreover, it looks as if some of the pressures from the futures to be mutch the contents of the statement which is due to be released early the course of the pressure investors.

Moreover, it looks as if some of the pressure from the future heave, and the contents of the contents o ners see the partnerhsip unfolding.

its November trade deficit. Fore the fundamentals of the casts range widely, but the consenus estimate is around \$15bn economy more closely.

Compared with the record trading in Wall Street on Friday was blamed on a range of factors from stronger-than-expected.

Fidelity Investments, one of the largest US mutual fund managers, said it received about Janet Bush and Lex Column, 50,000 calls over the weekend Page 16

WORLD stock markets are beginning the week balanced on a 80,000 in the two days before
knife-edge, anxious to see Black Monday.
whether Wall Street's precipitous
decline late on Friday will trigger another global rout of equities.

Atthough further heavy selling

Atthough further heavy selling

Tomal weekend.

uted to the 508-point drop in the rapid recovery in the liquidity Dow Jones industrial average on position of Britain's largest Insti-October 19 -- have dissipated to a tutional investors.

large extent.

Market participants, however, seen to be better balanced than are still expecting a ery difficult it was in October.

Week which will be made more Friday's events emphasise, however, the nervous state of

trying by economic news.

On Friday the US will report world markets and are likely to its November trade deficit. Forecasts range widely, but the continuous state of the UK

contributed to the crash.

The dollar rose strongly last — from stronger-than-expected week thanks to heavy central US employment figures, rumours bank intervention. Foreign of a huge jump in US trade and exchange markets, realising such budget delicits and the heavy

week thanks to heavy central bank intervention. Foreign exchange markets, realising such action gives only short-term support, remain pessimistic about the dollar, however, particularly if the trade numbers turn out worse than expected.

The great unknown factor, despite the differences between October and January's markets, is the mood of investors. Deeply nervous and unsettled after events of the past four months, they might be unwilling to hold on to their shares.

Is employment figures, rumours as happened in 1980.

So it is not surprising that he is emphasising his farm-state roots in neighbouring Kansas and laying himself open to the workers. The way in which futures-related trading strategies, aided and abetted by computers, deeply depressed stock prices was similar to the chain of events of the past four months, they might be unwilling to hold on to their shares.

Fidelity Investments, one of

# **Bush-Dole** class war erupts on campaign trail

### By Stewart Fleming, US Editor, in Carliale, Iowa

CLASS CONFLICT has broken out on the American Presidential election campaign trail this year. The feud is not between the Democrats and the Republicans but within the Republican Party itself. It pits the two front run-

ners, Vice-President George Bush, the privileged son of a New England investment banker and US Senator, and the man who has emerged as his strongest challenger for the party's presi-dential nomination, Senator Rob-

over the past weekend here in lowa, the state which in four weeks will be the scene of the first test of what the voters — as first test of what the voters – as opposed to the pundits – think, each has been busy undermining the images the other is trying to

Listen, for example, to Senator Dole, a man who grew up dirt poor in the tiny midwestern farming community of Russell,

"I am from Russell, Kansas and I am proud of it, he told an audience of about 60 crammed into the tiny American legion post in rural Carlisle, with a pop-ulation of 5,000 just like his home town. "I did go to public (state) schools and I am proud of

There is nothing complicated about Bob Dole. I believe I have small-town traditional values and Washington experience", he says pointing out that when he becomes President and picks a team to run the Administration, we are going to look for people who want to serve their country...and they don't have to be rich either".

As for his decision to get into politics, he says it was "almost by accident" adding, in another barbed aside directed at Mr Bush, not because it was in the family or we were looking for

lowa's caucuses next month are seen by all 13 Presidential candidates from both parties as crucial. Indeed, in Senator Dole's case a poor showing here could once again doom his ambitions as happened in 1980.

the United States.

But there is more to the Dole strategy than just a regional appeal. One of Vice-President Bush's weaknesses, a serious one in a year when voters say that they want to get behind television images and to grips with the character of the candidates, is Continued on Page 16

# Brussels plans sweeping changes to banking laws

week.

The package of measures is seen by the European Commission as the most radical step it and accounting procedures, and to liberalise capital movements throughout the Community.

Among the more controversial internal market in financial services business in the list of core

ing licence, or "passport", enabling a bank authorised in set up in another member state.

The EC's first banking co-ordination directive, agreed in 1977, cult for Britain, where responsets down the main conditions sibility for overseeing the securifier freedom of establishment, but at the moment a bank wish but at the moment a bank wish-ing to set up a branch or subsid-

iary elsewhere has to receive separate clearance from the host

internal market in financial services.

The central position of the draft directive, which senior officials say will be approved at a full meeting of the 17-man Commission on Wednesday, is for the creation of a Community banking allocance, or "passport", agement, but it is understand and a financial centre.

The Commission's proposals, banking activities which would be permitted. The list takes in a lengthy consultation with the deposit taking and lending to months, will now be submitted foreign exchange dealing, finantial centre.

The Commission's proposals, banking activities which would be permitted. The list takes in a lengthy consultation with the deposit taking and lending to months, will now be submitted to the Council of Ministers for cial futures and portfolio management, but it is understand be extended however the passion of a commission of the subject of the commission of the subject of the proposals, banking activities which would be permitted. The list takes in a lengthy consultation with the deposit taking and lending to months, will now be submitted to the Council of Ministers for cial futures and portfolio management, but it is understand to the council of the proposals, banking activities which would be permitted. The list takes in a lengthy consultation with the deposit taking and lending to months, will now be submitted to the Council of Ministers for catalogue and the council of the coun that in earlier drafts securities

Board and its self-regulatory

PROPOSALS aimed at removing and go beyond what has been non-EEC country like Japan, a most of the current obstacles to achieved in other centres, even banking institution from that in the US and Japan, in creating country seeking to set up in European Community are set to be unveiled in Brussels this week.

Officials say that the new plan is action throughout the Community, and not just in Italy or Country like Japan, a achieved in other centres, even banking institution from that country seeking to set up in Europe could be refused authority.

This power would override any desire by, say, the UK authorities to open the door to that bank for its own domestic reasons, such Among the more controversial as promoting the City of London elements is the inclusion of secu-

approval.

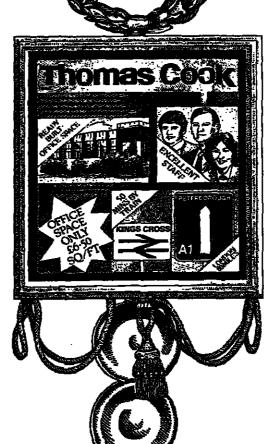
Before mutual recognition can be established, however, the community is likely to have to agree legislation harmonising

rules on a bank's capital base (the subject of another directive being discussed by the Council of Ministers) and on solvency ratios (the relationship between a bank's capital and its assets as

separate clearance from the host supervisory authorities.

Lord Cockfield, the British Commissioner responsible in Brussels for the internal market, is known to feel that mutual recognition along the lines proposed would be a major breakthrough weighted by risk).
Consideration is also being

# ONE TRIP TO PETERBOROUGH SAVED THIS TRAVEL COMPANY OVER £3 MILLION LAST YEAR



In business as well as in travel Thomas Cook have always been going places. But never more so than since they moved their international headquarters to Peterborough.

With Peterborough's overheads amongst the lowest in the country, Thomas Cook annually save millions compared with the cost of operating in London. Yet they're still only 50 minutes by high speed 125 train from the capital.

Peterborough is the ideal choice for companies seeking a new location.

There's an outstanding choice of housing. Schools are first class and people here enjoy unrivalled sporting and recreational opportunities.

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Name	Fr
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!	THE ACTERACKOVICH STATE
<b>.</b> ,	THE BEEN WORKING (A) SOR CENTURY

# Whitelaw quits UK Cabinet

VISCOUNT WHITELAW, deputy unique standing by making it to Mrs Margaret Thatcher, the clear that his unofficial role as British Prime Minister, yesterday deputy Prime Minister would bowed to medical advice and remain vacant.

To further underline the value charman of the so-called star charman of the so-ca

Despite making a good recove she attaches to his advice and ery from a mild stroke just counsel. Mrs Thatcher has asked before Christmas, he said he had Lord Whitelaw, who is 69, to been advised that it would be remain deputy leader of the Con-Mrs Thatcher yesterday upper parliamentary chamber—warmly acknowledged the supsteps up to replace Lord White-port she had received from Lord law as its leader
Whitelaw and highlighted his It seems likely that Mr John

unwise for him "to undergo in servative Party.

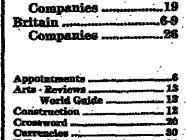
finture the stress inseparable Lord Belstead, deputy leader of
from senior ministerial office." the House of Lords — Britain's

with Mrs Thatcher, will take over from Lord Whitelaw as chairman of the so-called star chamber. This is the group of ministers

which makes the final public spending decisions With Lord Whitelaw's departure Sir Geoffrey Howe, the For-eign Secretary, moves up to number two position in Cabinet

Profiles, Page 8

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**MONDAY PAGE** 

NTERVIEW David Lascelles and Chris Sherwell meet Larry Adler, the Anstralian entreprepent. Page 11

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Lex: Wall Street tries another trick ...... 16

Nordic banking and finance: Six-page survey Section III

THE SOVIET Union has renewed

THE SOVIET Union has renewed its call for a ban on nuclear testing following the arrival in Moscow of a US governmental delegation of scientists to visit the Soviet nuclear test site.

Mr Vladimir Petrovsky, Soviet Foreign Minister, received Mr Robert Barker, leader of the US delegation and assistant to the Secretary of Defence, on the eve of the delegation's departure for of the delegation's departure for the Soviet test site near Semipa-latinak in Central Asia. It is the first visit by US offi-

The Soviet news agency Tass, reporting the meeting, said Mr Petrovsky "stressed the need for an early resolution of the problem of stopping nuclear testing, a problem which has become very urgent in the light of the transition to the process of eliminating nuclear weapons."

Mr Petrovsky said he hoped early ratification of the treaties signed in 1974 and 1975 aimed

signed in 1974 and 1976, aimed at reducing the yield of nuclear tests and the number of tests, would be an intermediate step to ending such tests completely.

Tass said Mr Petrovsky also called for a complete ban on testing during Soviet-US negotia-tions on this issue.

ne negotiations. Wanted to modernise their The present visit by the US nuclear weapons.

delegation and a reciprocal visit by Soviet officials to the US test site at Nevada later this month follow an agreement reached at the Washington summit last

The Soviet Union is emphasis-ing the reciprocal agreement as a step towards the complete elimi-nation of nuclear tests, while the US sees it as an opportunity to set up experiments which would improve methods of verification. Once verification can be shown to be reliable, ratification

of the 1974 and 1976 treaties could be achieved.

The US and the Soviet Union signed the 1974 threshold test ban treaty and the 1976 peaceful nuclear explosions treaty, limiting nuclear explosions to 150 kilotons - the equivalent of 150,000 tonnes of TNT.

However, the US Senate has never ratified the treaties, demanding better ratification protheds.

methods.

The Soviet Union began a camnie soviet union began a cam-paign to halt all nuclear testing in the summer of 1985. All Soviet tests were halted for 19 months and only resumed again

early in 1987. The US has rejected the Soviet tions on this issue.

The US has rejected such a proposal which would pre-empt test ban and also that they

# US urged to focus on non-nuclear weapons

BY LIONEL BARBER IN WASHINGTON

A HIGH-POWERED presidential commission will this week call for the US to shift spending away from nuclear forces to focus on non-nuclear precision

These "smart weapons" are far better equipped to deal with regional conflicts in the Third World without embroiling the superpowers, the report says.

The advisory panel - the Committee on Long Term Strategy-mittee on Long Term Strategy-was set up in 1986 and includes a former Secretary of State, Dr Henry Kissinger, two former national security advisers in Dr Zhignlew Brzezinksi and Judge William Clark, two retired generIts 69-page report cost \$1.6m to

The Washington Post - which obtained a copy of the report, said a bigger variety of precision conventional weapons, along with Stealth aircraft and missiles would be difficult to detect and would strengthen Nato's count-er-offensive capability against Warsaw Pact forces in the event of an attack from the East.

In a reference to regional flare-ups - which some military analysts believe pose the greates threat of superpower confronta-tion - the report states bluntly: "Threatening a nuclear exchange that would devastate the US and the Soviet Union is not a reliable

# **India** puts up petrol price by over 14%

THE INDIAN Government raised petrol prices by 14.4 per cent at the weekend in raised petroi prices by 14.4
per cent at the weekend in
an attempt to curb rapid
growth in consumption and
ease problems with the
country's balance of payments and budget deficit.

This is the biggest petrol
price increase for just over
15 years and was criticised
strongly yesterday by opposition political parties and
some sections of industry.
It follows rises of 15-22 per
cent in other basic Government-controlled commodities, including coul, edible
oil, sugar and steel.

The increases will fuel
inflation, which has risen to
around 9 per cent, at a time
when the country is facing
economic problems canned
by a severe drought in some
key agricultural areas.

Mr Narayan Datt Tiwari,
the Finance Minister, who
will deliver his owned

the Finance Minister, who will deliver his annual budget at the end of next month, indicated over the weekend that he would introduce some tough taxa-tion measures. He said that "unpleasant steps" were needed to prevent inflation rising to the 21 per cent level recorded in 1979.

problem is the budgetary deficit which Mr Rajiv Gandhi, the Prime Minister, promised a year ago would not rise above a controversially high planned figure of Ra56.88bn (\$2.4bn).

Drought and flood relief brought and Rhod rener work are expected by the Government to cost Rs13.5bn above estimates in the current financial year, and savings by farmers have dropped by an esti-mated Basbn. The consequential increases in the planned deficit have been offset partly by economies and extra tax and import charges introduced last September, but, since then, defence expenditure has risen because of India's involvement in Sri Lanks.

The petrol problems stem from sharp increases of 15-30 per cent in the annual production of cars and scooters during the past couple of years. Petrol con-sumption is rising in the current financial year by 15

# Narrow issues will not dominate this week's Tokyo-UK talks, reports Ian Rodger

Howe warms up with tour of 'real Japan'

SIR Geoffrey Howe's visit to Japan this week is likely to be remembered for photographs of the British Foreign Secretary carefully studying a Japaneses of the British Foreign Secretary stars and the stars and the stars and the stars are the British Foreign Secretary such that Japanese counterpart. Mr Scouke Uno, will probably have useful discussions during their meetings today on word problems and the respective roles of their two countries in solving them. For once, British-Japanese talks will not be dominated by narrow bilateral problems.

But Sir Geoffrey wanted to get the last and probably have to the capital and see the real Japan, so Britain's deposition as the see the real Japan, so Britain's deposition as the see the real Japan, so Britain's disposition of cameras, like the see that the most of the tags and the see the real Japan, so Britain's disposition and the respective roles of their two countries in solving them. For once, British-Japanese talks will not be dominated by narrow bilateral problems.

But Sir Geoffrey wanted to get the last and probably have for the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the capital and see the real Japan, so Britain's diploment of the see that the probable and the respective of t

# Mubarak warns Iran on Gulf attacks

EGYPT'S President Hosni Oman, Qatar, Saudi Arabia and position that President Saddam President Mubarak explored Mubarak warned Iran yesterday the UAE, a senior Egyptian officers against attacking the Gulf states cial said.

against attacking the Gulf states hosting his first tour of the Arab world as head of state, and diplomats said he could be ready to boost defences in the region, Beater reports.

President Mubarak later arrived in the United Arab Emirates from Riyadh, first stop of his tour of the six Gulf Co-operation Council states, where he had separate talks with King Fahd and Mr Frank Carlucci, the visiting US Defence Secretary. visiting US Defence Secretary. Iraq in the seven-year-old Gulf Gulf President Mubarak told King war. Slace Fahd that Egypt was committed to the security of the GCC, welcome them, he told Tehran rank. Which links Bahrain, Kuwait, Radio. But he repeated Iran's In

A UAE official arrived in Tehran with a message for Mr Ali Akbar Velayati, Iran's Foreign Minister, which the official Emirates news agency WAM said concerned dialogue between Iran and the GCC on ending the war.

ways in which Cairo could con-tribute to the defence of the Gulf states, diplomats and Egyptian officials said.

The diplomats said the thrust of Mr Carlucci's trip to three Gulf states, which ended yesterday, had been to reassure them of US support and examine ways of cutting US costs in defending

The visit by Mr Saif Said, the senior UAE official responsible for GCC affairs, was the first high-level contact between the Gulf Arab countries and Iran since GCC leaders decided last month to open talks with Tehran.

In his talks with Mr Carlucci,

Japanese car sales record

NEW CAR sales in Japan reached a record 4.34m units last reached a record 4.34m units last year, up 6.1 per cent from the previous year, reflecting the growing strength of domestic demand in the Japanese economy, Ian Rodger reports from Tokyo.

The previous record was 4.28m, set in 1979. Demand for commercial vehicles, which has been in the doldrums in recent years, grew particularly strongly.

years, grew particularly strongly, up 10.1 per cent to 1.195m units. Passenger car sales grew 4.7
per cent to 3.1m, partly because
individuals were spending their
profits from stock and land trading. Toyota Motor remained the clear market leader, accounting for 43.2 per cent of the total mar-ket, followed by Nissan Motor with 23.5 per cent, Honda Motor with 7.3 per cent and Mazda Motor at 7.5 per cent.

FINANCIAL TIMES

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# **Duvalierist ban raises** fears of Haiti violence

ment on Saturday night of 11 the community rejected propos-candidates, including only one als urging a boycott of elections, with vague links to Jean-Claude and suggested that they were Duvalier, was said to have shocked the Duvalierists.

HAITIANS braced for possible further violence yesterday after 10 supporters of former dictator Jean-Claude Duvalier had been unexpectedly banned from standing in the presidential elections next Sunday, reports Reactors former from Portan-Prince.

An electoral commission, hand-picked by the military-led government, had been expected to include the 10 in a list of presidential candidates.

The military was widely thought to have been putting pressure on the commission to include the Duvalierists.

The commission's announcement on Saturday night of 11 the community rejected propos-

willing to recognise the govern-

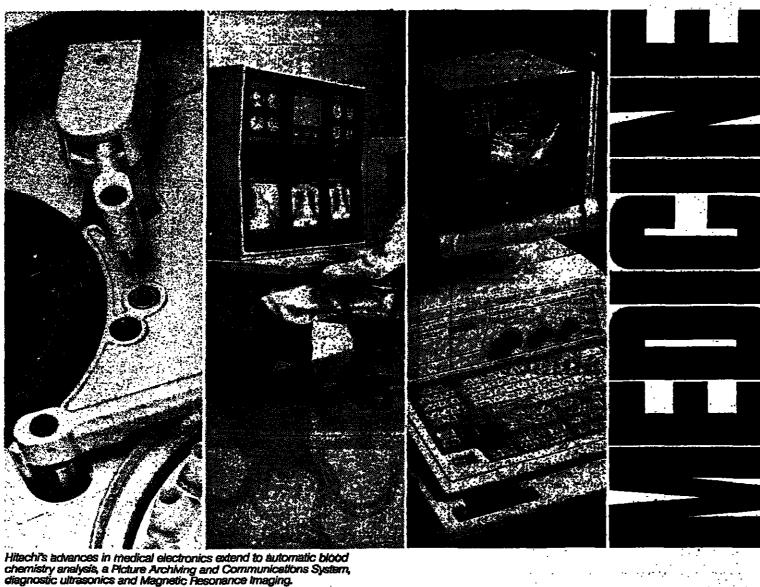
# Panama army denies Noriega forced to quit

GENERAL Manuel Antonio Panama City about Gen. Notice

GENERAL Manuel Antonio
Noriega, Panama's military
strongman, was due to return to
Panama City today from the
Dominican Republic, a trip
which sparked rumours of his
abandoning power.

His return was confirmed by.
His return was a sign of its disconnection headed by mensors community.
Since July, the US has suspended
all economic and military sid to
His return was confirmed by.
His return wa

Medicine should be more than the ability to treat or cure. The best care and treatment come from precise diagnosis.



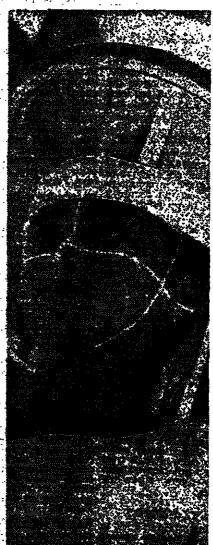
Medical electronics have broughtmarvelous progress to diagnostic medicine in recent years. Great strides have been made in biochemical analysis, electron microscopes and medical information systems. Another shining example is the advent of imaging equipment which uses magnetic resonance to display even the most subtle changes in body chemistry.

Hitachi's acientists and engineers are now at work on an innovative system which will make it feasible to store, retrieve and use comprehensive diagnostic data from a wide array of imaging equipment — from the most sophisticated Magnetic . Resolution and imaging units (MRI) to nuclear medicine, ultrasonic scanners and X-ray CT, to name just a few. This Picture Archiving and Communications System (PACS) should lead not only to more precise diagnosis but also to formation of research and education information networks which use medical image data to the fullest.

Hitachi are also developing highly.

advanced electronic microscopes for exploring the world of micro-fine objects indispensable in basic studies of medicine and biology. And we are creating medical equipment such as an automatic blood chemistry analyzer and an information processing system.

We link technology to human needs. We believe that Hitachi's advanced technologies will result in systems that serve peoples' needs more precisely and fully than ever before. Our goal in medicine and communications, energy and transportation as well - is to create and put into practice innovations that will improve the quality of life the world around.





# Bonn decision on deficit rise widely attacked

French raise doubts over EC set-aside farm plan

Details of a Community wide set-aside acheme for arable farmers have yet to be unveiled for mally but EC officials and diplomats acknowledge that the plans are part of a crucial political party ties, Mr which are likely to be imposed on producers taking advantage of the so-called set-aside scheme. Contrary to the Commission's apparent intention, Mr Guillaume wants those farmers who agree not to grow cereals and other rable crops in return for cash payments to be allowed to plant grass and other fodder crops as alternatives to forestry and non-agricultural activities. He rejects the Brussels view that this would endanger measures already taken to curb livestock production.

His comments are a timely reminder of the political complexity of the negotiations on the EC's long-term budgetary and nother folder this would endanger measures already taken to curb livestock production.

His comments are a timely reminder of the political complexity of the negotiations on the EC's long-term budgetary and nother folder and nother folder and non-agricultural activities. He rejects the Brussels view that this would endanger measures already taken to curb livestock production.

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And the plant grass and diplomatic price cuts on cereals.

Mr Guillaume's "green fallow philosophy has long been charmed to adopt the President are understood to be anxious to normalise the country's relations over its specific production.

The point was apparently with the plant grass and other folder to the political production.

The point was apparently with the plant grass and the President grant that such an accomodation with the IMF will be reached for the plants of the plants of the plants are par

The radio blamed the Karen National Union (KNU), one of about a dozen insurgent groups which has been fighting the mili-

hope that a preliminary agree—
ment could be reached over the
Baltic boundary.

Talks appeared to have gained
momentum with a Soviet delegation's visit to Stockholm before
Christmas and a return visit by

A successful preliminary
agreement over the Baltic
boundary would help to shift
attention from the submarine large tracts of forest along the
momentum with a Soviet delegation's visit to Stockholm before
Christmas and a return visit by

# tells Brazil debt team 'be flexible'

Minister

WEST GERMAN politicians from across the political spectrum increases without giving any practices the political spectrum have sharply criticised last week's announcement by Minister, of a bigger than planned increase in the federal Finance Minister, of a bigger than planned increase in the federal budget deficit to DM40bm (£13.4m) and higher consumer taxes.

The federal deficit could actually rise to DM40bm (£13.4m) and higher consumer taxes.

The federal deficit could actually rise to DM40bm (£13.4m) and higher consumer tax increases in the federal lay rise to DM40bm on account of West Germany's weak economic growth and the unward trend in unemployment signaled in December's jobless figures, according to Mr. Wolfgang Roth, economic policy spokesman for the opposition Social Democrats.

Mr Roth called on the Government is as aside its planned tax reform package for 1990 and embark on a programme of public investment instead.

More damaging politically for the embattled Mr Stottenberg has been the criticism from members of his own Christian Democrats.

According to Mr. Economics Minister, according to Mr. Stottenberg has been the criticism from members of his own Christian Democrats party and its Bavarian partner, the Christian Democrats party and its Bavarian partner, the Christian Democratic politics of the consumer taxes was unsuitable in the present unrase ble economic environment.

According to Mr. Lothar Spekth, the Christian Democratic politics of the consumer taxes was unsuitable in the present unrase ble economic environment.

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According to Mr. Lothar Spekth of the consumer taxes was unsuitable in the present unrase ble economic environment.

According to Mr. Lothar Spekth of the consumer taxes and the tra BRAZIL and its leading creditor

are playing down the issue as an easily resolvable detail in the new round of talks. It has been emphasised that the country is now ready to begin negotiations to regularise its relations with the International Monetary Fund

BY TIM DICKSON IN BRUSSELS

DEEP reservations about the European Commission's key plan for paying farmers to take land out of production have been expressed by Mr Francois Guillaume, French Agriculture Minister.

Speaking at a private meeting in Brussels on Friday, he indicated his concern at the conditions for subsequent land use

# as bomb kills eight in Burma

A BOMB ripped through a packed carriage on the Manda-lay-Rangoon express train yesterday killing eight people and injuring 38, according to Burma's official radio, Reuter reports

violations of Swedish territorial waters by Soviet submarines, boundary disputes, and trade will top the agenda when Mr Nikolai Ryzhkov, Soviet Prime Minister, today starts his first official visit to Sweden.

Mr Ryzhkov will meet King Carl Gustaf and Mr Ingvar Carls Son, the Prime Minister, and visit soveral companies interested In stepping up trade with the further violations of Swedish waters had taken place during 1987, the tary-led Burmese Governm for 40 years.

soveral companies interested in defence staff last month that fursteeping up trade with the steeping up trade with the Soviet Union, during his four Government has taken place during 1987; the last asken care to government has taken care to people died after a mine blew up avoid blaming the Soviet Union.

The Research of the staff last month that fursteeping up trade with the violations of Swedish waters have a taken care to people died after a mine blew up avoid blaming the Soviet Union.

# HONG KONG'S

Ryzhkov seeks to speed

VIOLATIONS of Swedish territo- Swedish negotiators to Moscow. rial waters by Soviet submarines, Swedish-Soviet relations

Soviet-Swedish thaw

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Michael Holman describes how a press secretary made 'good copy'

# Small scuffle shock enlivens tour

WHEN the journalists who accompanied Mrs Margaret Thatcher on her visit to Africa looked out the windows of the RAF VC10 on Friday night and saw the cameras flash as the Prime Minister stepped on to the tarmac in London, they knew for certain that their starties had one certain that their stories had created a stir.

Ten hours earlier and thousands of miles away, a controver-sial incident in the northern Nigerian city of Kano had been catapulted on to the front pages of nearly every British Saturday paper. "Nigerian thug troops duff up Maggie's aides" was one headline, succinctly portraying one version of the event which - in



line, succinctly portraying one version of the event which — in terms of press coverage at least—was to overshadow a colourful end to Mrs Thatcher's five-day trip to Africa.

For some of the dozen or so lobby correspondents the past five days had been dull. The protracted dispute over the merits of sanctions against South Africa does not make good copy. A correspondent of one of Britain's popular papers wondered aloud about how to tackle the subject of Kenya's soaring population, which will double in 20 years. Kenya's soaring population, which will double in 20 years. Kenya's soaring population, which will double in 20 years. Kenya's soaring population, which will double in 20 years. Kenya's soaring population, which will double in 20 years. Kenya's soaring population, which will double in 20 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's not population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population, which will double in 30 years. Kenya's soaring population with a tea picker. His to be Mrs Thatcher in spect a tea farm. The highlight of the da farm the hig



The highlight of the day was to be Mrs Thatcher's visit to the to be Mrs Thatcher's visit to the palace of the Emir of Kano, who had laid on a durbar, a traditional display of horsemanship, in her honour. It began chaotically, with a friendly crowd in the grounds of the Emir's palace pressing forward to catch a glimpse of the Prime Minister. The real difficulties began as she and the Emir made their way towards the steps leading up to towards the steps leading up to the roof of a low building overlooking the parade ground on which the durbar would take

At this point Mr Bernard Ingham, the Prime Minister's like a m press secretary, usually by her right hand on these occasions, became separated from the main tic day.

including one doughty lady, were determined to keep the hol polloi at bay. Opinion divides as to precisely what happened next, but it provided rich pickings for the press corps.

From my vantage point a few feet away i watched Mr Ingham, black briefcase aloft, deter-minedly forcing his way through the scrum on the stairs. Mr Ingham is a formidable figure. Just as Mrs Thatcher's dominance of her cabinet is helped by the fact that she has been there longer than almost anyone else, so Mr ingham, who has served her for all but six months of her, reign, exercises considerable influence over the lobby corre-

"It's Bernard!", exclaimed an astonished member of the lobby. The tone was what one might expect from a prefect watching a respected, slightly feared head-master being debagged by a gang of town toughs: part incredulity, part concern, and part amuse

Some of us saw a pitched bat-tle. I saw a scuffle. Whatever it was, it ended in minutes. Mr Ingham, a burly six footer, thrust his way to the Prime Min-istor's side

The durbar began. It was mag-nificent: two thousand thundernificent: two thousand thundering horses, colourful riders, drums and trumpets, with the harmattan (a dusty wind off the Sahara) hanging over the town like a mist, creating a scene from a Cecil B de Mille epic. It was, as Mrs Thatcher said later, a fantas-

# Le Pen states his aims for France

By lan Davidson in Paris

MR JEAN-MARIE Le Pen, leader of France's ultra-right-wing National Front, told a congress of 2,000 party delegates in Nice yesterday that his candidacy in the forthcoming presidential election campaign would be based on a commitment to restore to France its identity, units and rower"

unity and power".
If elected, he said, he would have aims to restore the role of the state, which had become "impotent to ensure the defence of France and the French".

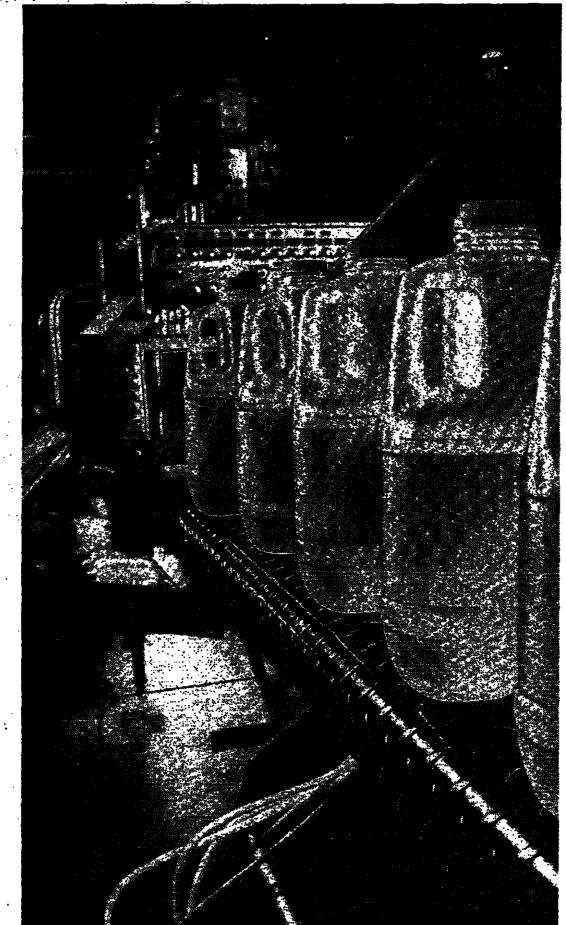
By this he evidently meant a tighter control of immigration which had, he said, become a phenomenon of reverse colonisa france a new vitality through support for the family and the school and to release a dynamic

Mr Le Pen's Secretary-General, Mr Jean-Pierre Stirbois, claimed he had already secured the promise of support from 630 mayors, well above the minimum level of 500 signatures required to ensure entry into the presidential race.

rity payments to French citizens.

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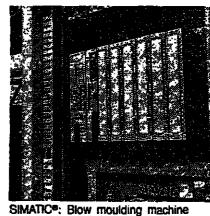
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### **OVERSEAS NEWS**

The tenor of the Brady Commission's key recommendations is radical, Janet Bush reports

# Call for steps to forestall violent market breaks

IMPORTANT NEW FINANCIAL TIMES SEMINARS: CAPITAL MARKETS WORKSHOPS 1-3 February 1988, 15-17 March 1988 & 13-13 April 1988

FINANCIAL TIMES CONFERENCES

Analysis of the risks in capital markets operations ans assessment of the means by which these can be managed effectively are the objectives of this new series of seminars devised by the Financial Times and Price Waterhouse.

The three workshops already announced for February, March and April have attracted considerable interest and the sponsors now propose to extend this series to include workshops in May and June. Some places, however, remain open for the first three.

The content of the workshops is extremely practical and case studies are an essential component. Traders and those involved in support and control will find the three days of equal value, the speakers include Price Waterhouse specialists as well as a remarkably experienced group of guest contributors: Mr Johnathan Britton, Finance Director, Swiss Bank Corporation International Limited, Mr Johnathan Cohen, Chief Executive, County NatWest Limited, Mr John Forsyth, Director, Morgan Grenfell & Co Limited, Mr Bob Fuller, Vice President, International Systems Division, Prudential-Bache Securities, Mr Paul Hanbury-Wilson, Chief Dealer, Treasury, Westpac Banking Corporation, Mr Richard Kilsby, Managing Director, Charterhouse Bank, Mr Kevin Lee, Manager, Treasury and Trading Group, Baring Brothers & Co Limited and Mr Graham Simister, General Manager,

CIVIL AVIATION IN THE PACIFIC BASIN Singapore, 25 & 26 January 1988

The pacific Basin, civil aviation's fastest growing air transport arena, is the subject of the Financial Times conference to be held in Singapore on 25 & 26 January 1988. As traffic expands there will be a massive demand for infrastructural facilities of all kinds, ranging from new airports and improvements in existing ones, increased provision of aircraft overhaul and maintenance. The challenges of meeting the growth will be reviewed by Dr William Fromme, Director, International Civil Aviation Organisation, Mr Michael Maine, Chairman and Managing Director, British Airports Services, Mr Horst Pohlmann, Vice President, Pratt & Whitney and Mr Jean-Robert Resnik, Chairman, Club Mediterranee.

The two-day conference will also include a forum in which the aerospace manufactures give their views on the development of civil air transport in the region and how they see their products helping to accelerate and even influence change. Contributors include Mr James Chorlton, Vice President, Boeing Commercial Airplane Company, Mr Gareth Chang, President, McDonnell Douglas China Inc., Mr Stuart Iddles, Senior Vice President, Airbus Industries and Mr Sydney Gillibrand, Managing Director, British Aerospace

All Enquiries should be addressed to:

The Financial Times Conference Organisation, 2nd Floor, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925-2125

Treasury, Nomura Bank International Pic.

tect the financial system from violent market breaks.

The first recommendation of the report is that one institution should co-ordinate the few, but critical, regulatory issues which have an impact across different financial markets and throughout the financial system. The Brady Commission believes the balance of evidence suggests the US Federal Reserve would be the most suitable candidate. most suitable candidate.

The key argument behind its

call for co-ordination of regula-tion and supervision by one agency is motivated by a view often repeated From an economic viewpoint, what have been traditionally seen as separate markets - the markets for stocks, stock index futures and stock options - are in fact one market.

day.

Although its five key recom-

mendations are broadly worded, their tenor is radical. Underlying

the far-reaching conclusions is a belief that "the massive volume,

violent price volatility, and stag-gering demands on clearing and

credit raised the possibility of a full-scale financial system break-

down". The Brady Commission calls for immediate action to pro-

tect the financial system from

"Under ordinary circum-stances, these marketplaces move sympathetically, linked by a number of forces. The pathol-

THE report by the Brady Com-mission on October's share price mission on occopers state price collapse was more eagerly awaited than other similar studies because it had been commissioned in a blaze of publicity by the President himself.

by the President himself.

Nobody had expected the Commission, led by Mr Nicholas Brady, Chairman of Dillon Read and a long-time political ally of Vice-President George Bush, to come up with anything controversial. But the panel confounded expectations when its report was published as soon as the stock market closed on Friday. 'The concern that some clearing houses and major market participants might fall, inhibited the intermar-ket activities of other inves-

places were incapable of effec-tively responding to intermarket

"The New York Stock Exchange's automated transac-tion system, used by index arbi-trageurs to link the two market-places assent to be people for places, ceased to be useful for arbitrage after midday on Octo-ber 19.

The concern that some clearing houses and major market participants might fall inhibited intermarket activities of other investors. The futures and stock

'Massive volume, violent price volatility and stagger-ing demands on clearing and credit, raise the possibility of a full-scale breakdown'

markets became disengaged, both nearly going into free-fall." The Brady Commission suggests that matters such as securi-ties registration, tender offer rules, and regulation of stock and option trading practices should be left to the Securities and Exchange Commission which has the required expertise in these areas. Similarly, the responsibility for the design and regulation of futures contracts and markets should remain with the Commodity Futures Trading Commission.
The Commission favours the

ogy which resulted when the of its broad expertise in the segments failed, underlay the market break of October...

Confronted with the massive selling demands of a limited number of institutions, regulatory and institutional structures designed for separate market.

Fed as overall supervisor because in the size of its broad expertise in the in intermarket transactions. This in intermarket transactions. This communications systems and roughly equivalent risk and in effect been financial gridlock and the attendant risk to the financial system.

The Fed as overall supervisor because of its broad expertise in the in intermarket transactions. This communications systems and roughly equivalent risk and in effect been financial gridlock and the attendant risk to the financial system.

The Fed as overall supervisor because of its broad expertise in the in intermarket transactions. This communications systems and roughly equivalent risk and in effect been dant risk to the financial system.

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international financial market in each major market.

only stocks, futures and options but bonds, foreign exchange and international markets."

The Commission notes that in most countries, the central bank, as part of its broader responsibility for the health of a nation's financial system, is the intermarket regulator.

Another two of the report's recommendations stem directly from the perception that more co-ordination is needed between different financial markets. These uncontroversial proposals, widely expected to attract support, are that clearing systems should be unified across marketplaces to reduce financial risk and that information systems should be established to monitor transactions and conditions in

related markets.
...The Commission concludes that it was the complexity of clearing and credit mechanisms, rather than a substantive problem of solvency, which was at fault in the week of October 19. "What is needed is unified clearing with stocks, stock index futures and stock options all cleared through a single mecha-nism. Unified clearing facilitates the smooth settlement of intermarket transactions,

tripants.

The Federal Reserve, with its view of money flows, is experienced in assessing interactions and imbalances among market places, as opposed to intramarket concerns. It has experience in interpretations in interpretations. It has experience in interpretational financial markets mane of the ultimate customer interpretational financial markets.

The importance of these attri-butes is illustrated by the Octo-ber break which involved not the standard for the Brady Commission are that margins should be made consistent to control specuare that "margins should be made consistent to control speculation and financial leve and that "circuit breaker mech nisms (such as price limits and co-ordinated trading halts) should be formulated and imple-

mented".
The call for greater harmonisation of rules on margin requirements continues the theme of greater co-ordination between financial markets.

financial markets.

The Commission plainly believes low margin investment in futures creates speculative activity, not only in that particular market. If an investor can buy a hedge for a position in the cash market at relatively low

inancial gridlock and the attendant risk to the financial system."

On information, the report gest after all, that differing margins are undesirable. "If, from a public policy viewpoint, a given margin level for investment in stocks makes sense, should lower

in fact one market'

margins and the potential for more financial leverage and speculative investment allowed for market participants investing in stocks via derivative instruments? Should two mar-

gins requirements apply to what is, in effect, one market? The Commission argues circuit breakers would have three benefits. Firstly, they would limit credit risks and loss of financial confidence by providing a "time-out" to settle up and make sure everybody was solvent.

'Ordinarily, markets move; sympathetically. The pathol-ogy which resulted when the linkages failed, underlay the market break in October

cost, it may encourage the taking of larger positions.

The report pinpoints the low margin requirements of professional market participants rather perception of value). Thirdly, than individual investors who it circuit breakers would converted. did not appear to have been what the Brady Commission heavy speculators.

The report plainly believes its view the misperception that margin requirements in the markets have unlimited capacity futures market should be higher to absorb huge one-sided volume. The Commission dismisses the this section of the study is rather and at trading halts may have and at times seems contains. vague and at times seems contra-lock investors in, preventing dictory.

break demonstrates that it is far better to design and implement coherent, co-ordinated circuit breaker mechanisms in advance, than to be left at the mercy of the unavoidable circuit breakers of chaos and system failure."

of chaos and system minute.

The report particularly urges that these mechanisms be rationalised across markets. This would avoid the situation which occurred in October's crash when the NYSE system went down, making index arbitrage impossible.

impossible.
This robbed the index futures markets of their buying power, pushed futures to a large discount to the cash market and therefore put even more pressure

on stock prices.

The remarks on price limits, which was regarded as the most controversial element of the report when press reports circulated on this aspect last week, were eventually left vague.

In its conclusions, the Commis-

sion soggests various topics which should be reviewed by the appropriate authorities. One is the fact that there are restric-tions on short selling in the stock market but not in the futures or options markets, which could mean the restriction could become impossible if the futures market were to move in a certain

way.

Another topic is the potential conflict of interest when market makers trade not only for their customers but also for their own account. A third is the question of whether specialists have ade-

quate capital.

Finally, the Commission suggests that, in the case of large order imbalances, priority should be given to public customers leared through a single mechaleared through a single mechaliam. Unified clearing facilitates

It talks of "consistency" and therefore exposing them to gests that, in the case of
the smooth settlement of interbetween margins on stock index more risk. It argues that the clogorder imbalances, priority
market transactions,

The clarifies the credit risk of equal margins in both markets.

The clarifies the credit risk of equal margins in both markets.

# Genscher in Warsaw for four days of discussions

BY CHRISTOPHER BOBINSKI IN WARSAW

since 1981.

He is expected to have talks with senior Polish officials including Gen Wojciech Jaruzelski, the Communist Party leader, as well as Mr Lech Walesa, leader of the banned Solidarity movement, and Cardinal Jozef Glemp, the head of the powerful Roman last autumn.

THE West German Foreign Min- Catholic Church. The visit ister, Mr Hans Dietrich Genscher, should push forward bilateral arrived in Poland yesterday for a contacts over agreements cover-four-day visit, the first by a ing environmental issues, protec-Bonn politician at this level tion for Western investment and

# Opec 'unlikely to have to slash output'

NEW ESTIMATES for developing-country oil consumption, made by the international

Energy Agency, have raised hopes that the Organisation of Petroleum Exporting Countries may face an easier task balanc-ing its production with world The IEA's review indicates

that consumption is running at about 1m barrels a day more than the Paris-based agency had previously reported.

The higher estimate is attri-buted to the absence of any fall in heavy fuel oil use in the developing world, underestima-tion of oil consumption growth in the oil-exporting nations, and accelerating growth in countries such as Brazil and South Korea. The increased consumption a state of their Opec quotas.

Mr Marcel Kramer, an analyse apparent curve stocks in recent years.

Assuming neutral stock moves at the IEA, said the agency's supply and demand.

"I'm extremely encouraged by ments, the requirement for Opec revised estimates for oil productive report," said Mr Mehdi Varsi, crude would rise to 20.2m b/d in tion and consumption were the an oil analyst at Kleinwort Gritche the first quarter, fall to 16.9m b/ result of a large effort to as bad as people thought."

by a cut in production by the of 2 per cent over the past two direct implications for oil prices. United Arab Emirates of 0.4m b/ years, underpinned by a steady but serves rather to explain why d, to 1.5m b/d. Both the UAE increase in consumption of prices have remained as firm as and Kuwait produced well above transport fuels.

The report shows that Opec. Discounting particular factors crude oil production fell to 18.3m. Influenting consumption in individual for in oil consumption in the DECD arguet that the report has no of the reduction is accounted for in oil consumption in the OECD arguet that the report has no officer implications of the rep

eveson. The imbalance in sup- d in the second quarter, and rise improve data collection from the ply and demand is nowhere near again to 18.1m b/d in the third Third World, and that the IEA's quarter of 1988. consumption estimates were now more in line with other industry

Opec would not now have to trim its production as severely as it thought in order to support stable oil prices. The Opec crude production quota was fixed at 15.06m b/d in December, excluding Iraq, which produced 2.5m b/d last month.

Final data for the third quarter more in line with other ind of 1987 show a 2.6 per cent and institutional statistics.

After seeing an early relevant increase for the first rules houses in the City of Lo months of the year. The IEA issued strong buy signals for the third quarter of 1988.

Discounting particular factors unter the and of the collapse in oil prices now in the grounds the collapse in oil prices now in the collapse in oil prices now in the grounds the collapse in oil prices now in the grounds the collapse in oil prices now in the grounds the collapse in oil prices now in the grounds the collapse in oil prices now in the grounds the collapse in oil prices now in the grounds the collapse in oil prices now in the grounds the collapse in oil prices now in the city of Lo months of the year. The IEA issued strong buy signals for the third quarter and institutional statistics.

After seeing an early relevant increase for the first rules in the city of Lo months of the year. The IEA issued strong buy signals for the third quarter and institutional statistics.

After seeing an early relevant increase in OECD in the report, several broad strong buy signals for the third quarter and institutional statistics.

After seeing an early relevant increase in OECD in the report, several broad strong buy signals for the third quarter of 1988.

Discounting particular factors After seeing an early release of the report, several broking houses in the City of London issued strong buy signals for the off stocks on the grounds that a collapse in oil prices now looked less likely. This helped contribute to a rally in the sector last week.

Mr Marcel Kramer, an analyst apparent discrepancy between

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# TURKEY'S Prime Minister, Mr Turgut Ozal, yesterday hinted to members of his ruling Motheriand Party that he plans to hold local elections this summer. They are not due until March 1989, and a constitutional amendment might be necessary to bring the date forward. "We may hold the local elections in June, or next year, or in September. Let us be prepared," Mayor, Mr Bedrettin Dalan, has transformed the city, but in other cities, notably Anitara, the party has had a poor record and a constitutional an early vote will make it almost impossible to rein in spending this year. The Motherland Party won September. Let us be prepared," Mayor, Mr Bedrettin Dalan, has transformed the city, but in other cities, notably Anitara, the party has had a poor record and development projects over the selection of Turkey has said it will sign a Council of Europe Treaty outlawing torture, Mr Mesut Yilmaz, the Foreign Minister, said yesterday. The Motherland Party won official decree on Friday with an initial capital of TL225bn (S123m) and will become the third biggest bank in Turkey, isation of the banking system isation of the banking system

GREEK public sector pay increases for the first four months of 1988 have been set at

4.3 per cent to make up for the difference between projected and actual inflation in 1987, the last year of a two-year economic stabilisation programme hinging on a tight incomes policy.

Consumer price inflation in 1987 reached 15.7 per cent, against a target of 10 per cent. For 1988, despite a relaxation in

UK (Eba)

France (FFrie)

Greek public sector pay

WORLD ECONOMIC INDICATORS
TRADE STATISTICS

6.951 8.146 -1.195

0ct, 67 21.752 39.383 -17.631

45.80 37.21 +8.59

to increase by 1-4%

e said.

Early local elections would performance has been mixed. In

incomes policy inflation is projected at 12 per cent. To help contain prices the Economy Min-

increases as guidelines in setting collective wage agreements for this year, saying that the announced figures exhaust the limits of the economy.

Sept.'87 7.034 7.651 -8.617

19.525 11.329 +8.196

Aug. '87 20.222 35.905 -15.683

43.46 34.51 +8.95

17.203 8.323 +8.880

9ct.'87 6.867 7.749 -0.882

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44.66 34.22 +10.44

Turkish PM hints at early local elections

have merged in a major rational-isation of the banking system according to its general manager, caused partly by a large volume Mr Bulent Semiler.

SHIPPING REPORT Atlantic dry cargo trade opens year on firm note

BY KEVIN BROWN, TRANSPORT CORRESPONDENT months of 1988 have been set at between 1 and 4 per cent, representing 25-100 per cent compensation for projected domestic inflation, depending on salary bracket, the Economy Ministry announced yesterday.

As part of their January pey packets employees will also receive a similarly scaled lump over the previous two years sumpeyment of between 1.1 and 4.3 per cent to make up for the difference between projected and actual inflation in 1987, the last year of a two year economic stabilisation programme hinging on a tight incomes policy.

Contain prices the Economy Ministry sand fuel oil for the first four months of the year.

The announced wage increases are designed, in combination with income tax reductions, to give a minimum 3 per cent increase in real income in 1988. Over the previous two years workers suffered accumulated reductions of 10 per cent and more in average real earnings.

The Economy Ministery are designed, in combination with income tax reductions of per cent and more in average real earnings.

The Economy Ministry are designed, in combination with income tax reductions of per cent increase in real income in 1988. Over the previous two years reductions of 10 per cent and more in average real earnings.

The Economy Ministry are designed, in combination with income tax reductions of per cent increase in real income in 1988. Over the previous two years reductions of 10 per cent and more in average real earnings.

BY KEVIN BROWN, TRANSPORT CORRESPONDENT
THE New Year opened on a firm note for virtually all types of bulk carrier in the Atlantic dry cargo trades, where rates moved up daily.

Brokers said an 84,000 ton cargo was fixed from the US Gulf to Hamburg at \$12.80 per ton, while a super-economy Panamax ship was timechartered at EA. Gibson, the London here.

Brokers said an 84,000 ton cargo was fixed from the US Gulf to Hamburg at \$12.80 per ton, while a super-economy Panamax ship was timechartered at \$13,500 per day from the US to the East.

Rates for the smaller handy sized ships also improved, and several vessels of between 30,000 and 35,000 tons deadweight were fixed at \$8,000 per day for transport of the East Sulf, however, where Japanese charterers had been virtually alone in inquiring for business.

Gibson's also noted that scrapping of tankers fell by nearly half to around 8m deadweight to around 8m deadweight mination of owners to increase at the end of the week, and there the lifespan of their ships.

LP.N.A.

Pursuant to a resolution of the Extraodinary General Meeting of Pursuant to a resolution of the extraountary General Meeting of shareholders of indosuez & Pariners Properties in North America (I.P.N.A.) N.V. held in Amsterdam on December 30th, 1967, a first distribution, in the framework of the termination of the companies investments, will be made to the depository receipt holders of U.S. dollars twenty million. The said amount can be specified as follows:

U.S. dollars 18 million representing the additional paid-in capital U.S. dollars 1,151,817.= retained earnings as per December 31,

U.S. dollars 848,183. = interim dividend for the year 1987 As there are two thousand depository receipts outstanding on each depository receipt an amount of U.S. dollars 10,000,— will be paid.

Depository receipt holders are requested to present their certificates to the undersigned for payment together with detailed payment instructions.

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Capitalisation			Change	Gross	Yield	
£000's	Сопрану	Price	on metr	an (p)	%	PÆ
6314	Ass., Brit., led., Ord	185	-3	29	4.8	69
-	Ass. Brit. lad. CULS	193	-3	360	5.2	-
725	Arguitage and Rhodes	29	+1			
4306	BSB Design Group (USM)	52	-3	2,1	3.9	8.3
102452	Bardon Group	157xd	+1	2.7	1.7	26.8
8099	Bray Technologies	140	-1	47	3.4	11.2
875	CCL Groep Ordinary	250=	-3	11,5	4.6	64
1588	CC). Group 11% Cow Pref	127	-2	15.7	124	-
16431	Carbornedan Ord	129	-1	5.4	42	11.2
700	Carborandan 7.5% Pref	100ml	8	10.7	10.7	-
2768	George Blair	150	+3	17	25	3.9
5656	Els Group	71	-4	•	-	-
9374	Jackson Group	90xd	0	3.4	3.8	9.9
19104	Multihouse N.V.(AmstSE)	245	0	75	31	9.7
15750	Record Holdings (SE)	63	+7	27	43	12.7
2916	Record Hidgs 10% Pri (SE)	108	0	24.2	13.1	-
510	Robert Jenkius	50	-2	-	-	22
5580	Scrattors	124sus	•	5.5	4.4	4,9
5682	Torday & Carlisle	200	-4	6,6	3.3	9.7
2625	Trevian Holdings (USM)	61	-4	2.7	45	66
13400	Unitock Holdings (SE)	67	+5	2.8	42	123
43976	Walter Alexander (SE)	360	-5	5.9	3.7	11.9
4764	W. S. Yestes	205	+2	17.4	8.5	20.5
4240	West Yorks Ind. Hosp (USM)	119	-1	5.5	4.6	126

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### **UK NEWS**

# Jaguar forecasts strong recovery in US market

IAGUAR, the UK luxury car maker, which has been stung by speculation that its prospects about 2,000 less than the forther have become increasingly gloomy because of the stock markets seems increasingly gloomy because of the stock markets at the week larger was making last success as the week concerned about a possible special to the content of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market would recover by the case of the stock market with the case of the stock market would listify plans to step up car output by nearly 20 per cent, or 8,000 units to 56,000.

It is now known that leguar has also extended substantially its forward buying of the dollar. It has cover for all of 1988 at \$1.55, one pared with the current level of \$1.81.

In these circumstances, Jaguar's which its total 1987 gles which led to 2006 fewer can be seen the stock market with the current level of \$1.81.

In these circumstances, Jaguar's was making last its was a special figure for the case of the sever the stands of the sever

of \$90m-95m.

North America, increased 36 per untion very closely indeed. But, that said, we're feeling fairly lic affairs director, said that 1988 ales in the US would reach sales in the US would reach culated its US network late last some other huxury car compage year offering to redirect cars to nies', said Mr Boole.

for ending lockout The ACTT technicians' union is prepared to discuss new working practices at TV-am, ITV's break-

in Brief

TV union

offers basis

fast television company, in return for an end to a lock-out of 229 employees, a senior official of the union said yesterday. Mr Jack O'Connor, an ACTT national organiser, said he had written to the company saking for further exploratory talks after a private meeting with Mr David Davidovitz, TV-am direc-

tor of production.

Mr Bruce Gyngell, TV-am managing director, is seeking an end to demarcation between technical grades at the company.

### Teaching challenge

Leaders of the National Union of Teachers, the biggest teaching union, have urged Mr Kenneth Baker, Education Secretary, to insitigate a "full and impartial" investigation into the recruitment and retention of teachers.

The union challenges Govern-ment claims that imposed pay levels had stabilised the number of teaching vacancies and improved recruitment to teacher training.

### Savings advance

Most employees contracted into Save-as You-Earn (SAYE) share option schemes have seen the value of their investments at least triple over the past five years, according to a survey by industrial Relations Services.

This found that, even with the stock market crash last October. share prices were still a "long way above" their values in 1981/ 82 when many of the schemes with options currently reaching maturity began.

### Union urges ballot

Electricians' union leaders are supporting the idea of a ballot to test the level of satisfaction among workers in companies which have signed single union The electricians have signed

the largest number of the contro-versial single-union, strike-free

NE

ib W

ikst

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may join privatisation list

Portfolio of nature reserves

seiling 224 nature reserves - which include some of the most which include some of the most-beautiful stretches of country-side in Britain — but the environ-ment department said yesterday that there would be no change made in the use of the land. Mr Nicholas Ridley, the Bayl-ronment Secretary, initiated a policy review a year ago of land held by the Nature Conservancy Council.

The council was asked "to look

The Government is considering mons question to Mr. Margaret said he was appalled at the prospelling 224 nature reserves — Thatcher, Prime Minister, which include some of the most requesting her assurance that he has tabled a question to Mr. He has tabled a question to Mr. Ridley demanding an explanation but the environment department said yesterday that there would be no change reserves will remain in national said that the Nature Conservance for the said that the prospect of these sales going ahead. He has tabled a question to Mr. Ridley demanding an explanation planatic for the said that the prospect of these sales going ahead. He has tabled a question to Mr. Ridley demanding an explanation planation planation

reserves will remain in national said that the Nature Conserver ownership.

He said yesterday that he was horrified by the report. Compared with other privatisations which amounted to selling the family silver these reserves were the family gold, he said.

The nature reserves include the Protection of Birds. again at its portfolio of land holdings and to consider the best of the Norfolk Broads in whether it was useful for it to continue holding all the land or whether it should be sold the north of England, the Ayon whether it was useful for it to continue holding all the land or whether it should be sold, the north of England, the Scottish Highlands, Upper Teesdale in the environment department said yesterday.

Mr Peter Hardy, a Labour MP who is chairman of the Council of Europe environment committee, is tabling a House of Com
Mr Tam Dalyell, Labour MP,

Isle of Skomer in Wales.

Wr Tam Dalyell, Labour MP, derelict land back to life.

The review was described by the department yesterday as all years routine, in line with reviews of land holdings by other bodies and it was contin-

The department said the Gov-

ncement appears of record only.



# The Dee Corporation PLC

is pleased to announce that The Bank of New York is replacing Citibank, N.A. as **DEPOSITARY BANK for their American** Depositary Receipts.

For further information from The Bank of New York contact: Joe Velli in New York: 212-530-2321 or Michael Cole-Fontayn in London: 01-626-2555



This announcement appears as a matter



# The Dee Corporation PLC

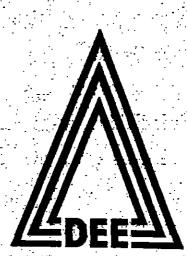
Notice to Bondholders: £66.000.000 5% Convertible Bonds Due 2002

Notice is hereby given in accordance with the Terms and Conditions of the Bonds, that with effect from 12.00 noon 8 January, 1988 Bankers Trust Company at Dashwood House, 69 Old Broad Street, London, EC2P 2EE has been appointed successor Principal Paying and Conversion Agent replacing Citibank, N.A., London. Furthermore, Swiss Bank Corporation at 1 Aeschenvorstadt, CH-4002 Basle and Banque Indosuez Luxembourg at 39 Allee Scheffer, L-2520 Luxembourg have been appointed successor Paying and Conversion Agents replacing

Citicorp Investment Bank (Switzerland), Zurich, Citicorp Investment Bank (Luxembourg) S.A., and Citibank, N.A., Brussels.

Agent Bank. **Bankers Trust** Company, London

Bankers Trust Company, London. January, 1988.



# The Dee Corporation PLC

is pleased to announce that National Westminster Bank PLC will be replacing Citibank, N.A., London as Principal Paying Agent and Issue Agent on their £200 million Commercial Paper Programme with effect from 22 February, 1988.



**National** Westminster Bank PLC

BIDS FOR UK QUOTED COMPANIES

Note: includes only bids for companies quoted on main London market, USM and Third Market declared unconditional by December 31

5,009 4,516

3,479 2,885 2,819 2,492 2,463

# Ports escape disruption in Customs switch

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITAIN'S PORTS kept goods first part of the year could be flowing last week, in spite of less reliable than usual. This widespread predictions of chaos could have serious consequences following new arrangements for Customs documentation.

The European Community switched from January 1 to a Single Administrative Document for Customs declarations, replacor Customs declarations, replac-ing about 100 existing import, export and transit forms.

At the same time, Customs tar-iffs switched to a harmonised

iffs switched to a harmonised coding system offering a choice of 13,000 numbers of 11 digits rather than the previous 9,000 eight-digit numbers. Changes were also made to procedures for warehouse valuation.

However, the UK appears to have avoided the potential administrative disaster only through a combination of a reduced volume of trade and a successful scare campaign by the

successful scare campaign by the Customs and Excise authorities.

Successful scare campaign by the Customs and Excise authorities.

Before Christmas, Customs officials repeatedly warned that many British companies had failed to prepare properly for the change-over and others had left preparations in the hands of junior staff.

Mr Douglas Tweddle, the Customs assistant secretary co-ordinating the change-over, said the campaign had succeeded in makcampaign had succeeded in makcampaign

for many companies, which use the statistics as a source of market information.

Customs officers were helped in keeping goods flowing by the high level of computerisation of import documents and a seasonal reduction in the level of trade at many ports.

Among the bigger ports, Dover was operating at around 60 per cent of normal levels, Falixstowe and Southampton at around 75 per cent. Trade was also below normal levels at the seven airports operated by the British Airports Authority.

Customs officers say they are cautiously optimistic that the UK will escape serious dislocation as

will escape serious dislocation as a result of the changes, although they remain concerned that problems may arise as the level

# TSB unit to expand treasury activities

THE TSB England and Wales the largest member of the TSB group, is planning an expansion of its treasury activities following the completion of a City

trading room.

Lord Cobbold, recently appointed general manager in charge of financial markets, said the bank would be enlarging its established sterling operations and would begin to develop its business in the foreign exchange markets.

The TSB England and Wales is unusual among high street banks in that it takes in far more deposits than it can lend. Much of its treasury activity is there-fore directed to placing surplus funds in the market.
Lord Cobbold said the bank's

money book amounted to \$5.5m which it placed in short-dated gilts and other money market instruments. A further £1.5m-£2bn was invested in the bank's strategic portfolio. Together, these accounted for more than half the bank's £11bn of assets. Although the bank could divert these resources into a rapid expansion of its loan book, it preferred to build up its loan business more cautiously, he

The trading room in Lower Thames Street cost \$1.8m to build and has a staff of 50,

# Warburg most active in advising on bids

S. G. WARBURG was the most S. G. WARBURG was the most active securities house advising companies in 1987 on takeovers involving the UK, according to a survey by Mergers & Acquisitions, a magazine published by the Financial Times group.

Morgan Grenfell was the most active house in bids for UK quoted companies, in spite of the adverse publicity of the Guin-ness affair, advising on deals worth £5bn (see table one).

However, when bids for unlisted UK companies and over-seas acquisitions or disposals by British companies are added,

Advisor

Morgan Grenfell 8G Warburg

However, when bids for unlisted UK companies and oversess acquisitions or disposals by British companies are added, Warburg emerges on top. (table two)

It advised on 75 deals, worth \$57.03bm, with Schroder Wagg in second place with 73 deals worth \$6.2bn, and Morgan Grenfell third with 58 deals worth \$56.4bn.

However, Warburg's lead would have been much reduced

UK bids launched near the end of the year, but these are not included in the survey, which included in the survey, which survey, which included in the survey, which samuel Montagu, the investment banking arm of the Mid-and Bank, also had a particularly good year. Its credits successful defence of Pilkington in the \$1.16bn bid from BTR at the start of the year.

Two of the biggest falls in the table, compared with previous years, are recorded by Hambros and by Hill Samuel, the merchant bank acquired by the TSB Group last autumn after months

SG Warburg Schroder Wagg Morgan Grentell

BZW

were it not for its involvement in US bids in which American securities houses took a role in advising its clients.

Over the past few years Morgan Grenfell has generally been the most active house for bid activity, closely followed by Warburg and Kleinwort Benson.

Kleinwort has slipped a little down the latest lists. After a slow start to 1987 it became involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year, but these are not involved in some of the biggest management buy-out, the strength of the year.

Sachs - eighth in the table -with deals worth about \$4.1bn. That excludes its advice to British Petroleum in the biggest deal of the year - the \$7.9bn (\$4.37bn) buy-out of minority shareholders in Standard Oil which is outside the scope of the

Among other US banks, Morgan Stanley ranked 11th, with deals worth \$2.97bn and First Boston 14th with deals worth \$2.5bn.

BIDS FOR ALL UK COMPANIES

AND BRITISH BIDS ABROAD

Note: Value of some private bids not disclosed by advisers; totals do not include tender offers and buy-outs of minority stakes

7,027 6,223 5,401

5,293 4,923 4,752 4,343

4,153 4,130 3,333

# **US** estate group sets up London branch

By Paul Cheeseright, Property Correspondent

JMB REALTY, one of the bigges US property investment and management groups with investments normally of about \$1bn a year, has set up its second over-

year, has set up its second over seas office in London.

The London business is intended to attract UK and Euro-pean capital for investment in US property and find opportuni-ties for US investment in UK

ties for US investment in UK property.

Its establishment marks a departure from normal US practice: hitherto US involvement in UK property has been through owner-occupiers, like the big banks in the City of London, or through the leasing of premises.

The JMB move comes against the background of uncertainty about the property intentions in London of the US securities houses following the collapse of equity prices last October.

JMB has a \$20bn property portfolio which includes 65m sq ft of retail space and 55m sq ft of office space in North America. It draws its funds from 350,000 US

draws its funds from 350,000 US investors and 300 US financial

institutions.

The London office, under the control of Mr Theodore Stern, will not be confining its activities to the south-east, the area most favoured by overseas investors in UK property.

# Lawson urged to cut total of unemployed by 1m

Tax cuts in the Budget would be the least effective way of tackling high unemployment but even if Mr Lawson goes ahead with them, there is scope for more direct action to cut the dole queues.

Contributions for the low-paid and for those in unemployment blackspots.

The package would also include higher spending to rebuild the country's infrastructure, increased benefits for familiary.

pressure group, says a "responsible" package of measures would
add 54bn to the level of public
borrowing next year. Threequarters of that is already
allowed for in the Government's below half of that needed to genmedium-term financial strategy.

In a series of recommendations to Mr Nigel Lawson, the Chancellor of the Exchequer, the institute says that on the basis of present policies the true level of unemployment is likely to rise again this year.

Tax cuts in the Budget would be a move to provide a jobs or training guarantee within three years for the long-term unemployed, and a cut in employers national insurance contributions for the low-paid and for those in unemployment.

erate extra jobs through tax cuts.

# A CALL for the Government to use the Budget in March to begin a programme which would cut improve the supply-side of the Im from the unemployment, economy, minimising any danger total within three years is made that a stimulus to the economy today by the Employment Institute.

The institute, an independent lies and pensioners and extra

### **APPOINTMENTS**

# New director at Yorkshire Bank

Mr F. Graham Sutherland. ASSOCIATED NEWSPAPERS general manager of the YORK-HOLDINGS, Mr C.J.F. Sinclair SHIRE BANK since 1978, has been appointed managing director. Mr Sinclair was deputy managing director. tor of all the bank's whollyish Ports Holdings. Mr John
owned subsidiaries, he is also Sherwood has been appointed a
chairman of Eden Vehicle Rentals, a vehicle contract hire company in which the bank recently
purchased a controlling interest.

The control of Grosvenor Square
Properties Developments, main
development subsidiary of Grospurchased a controlling interest.

Mr Ranjit Mathreni and Mr COUNTY NATWEST has Jonathan M.K. Pearson have been appointed directors of Mr Stephen Moore as directors. STANDARD CHARTERED MER.—Mr Kaye joins from the armed CHANT BANK. Mr Mathrani was forces, and Mr Moore was a nexecutive director of Lazard Brothers & Co., and Mr Pearson remains managing director of Standard Chartered Bank Asia, Singapore, a wholly-owned subsidiary. Mr Lee J. Palmer has been appointed an assistant director.

Wenor Square Properties Group.

Mr Stephen Moore as directors.

Mr Kaye joins from the armed forces, and Mr Moore was a regional director in the Manchester of Ince. Mr Martia Clarke has been appointed an assistant director.

FERGUSON INDUSTRIAL HOLDINGS, Appleby Castle, Cumbria, has appointed Mr Ian Bonas as a non-executive director. He is a director of Widney, and chairman of ICC Electronics and of Bonas Griffiths. and of Bonas Griffiths.

COUNTY NATWEST has appointed Mr Graham Dewhirst as associate director to lead the venture capital team based in Leeds. He joins from Robson Rhodes, where he was a corporate finance partner.

Mr Peter Malpas has been appointed a non-executive direc-tor of PENNY & GILES INTER-NATIONAL. He was deputy senior partner of Quilter Goodison, stockbrokers to Penny & Giles, prior to his retirement.

Mr David Oswald has been appointed to the board of M.H.PEGG. He joined the associ-ate company Pegg Haindl last wear.

GROUP, part of Associated British Ports: Holdings. Mr John Sherwood has been appointed a director of Grosvenor Square

appointed marketing director of REED EMPLOYMENT. He was

Mr Stuart G. Sharkey has been Mr Steart G. Sharkey has been appointed executive director finance of DOWTY MARITIME SYSTEMS' communications division. He joined the group in 1980. Mr Mike Hyslop, a director of the communications division in addition becomes financial controller of Dowty Maritime Systems.

Mr Steve Keeling is appointed managing director EXPRESS DISTRIBUTION in succession to Mr Colin France, and joins the board of Express Foods Group.

Mr Clive Duncan has been

SYSTEMS DESIGNERS has appointed Mr Philip Walibank manager, has been appointed a company secretary. He remains treasurer and group accountant.

Mr Andy Laing, deputy general manager, has been appointed a director of LOMBARD CONTINENTAL INSURANCE in addition to the content of the secretary of th Following the death of Mr ties, he will be taking control of the company's London market man and managing director of non-marine underwriting.

### **Flight Departures** SCHEDULED **BRITISH AIRWAYS BRITISH CALEDONIAN** SCHEDULED British Airways SCHEDULED SCHEDULED **BRITISH CALEDONIAN** SCHEDULED **BRITISH AIRWAYS** BRITISH CALEDONIAN AS SCHEDULED **BRITISH AIRWAYS BRITISH CALEDONIAN BRITISH AIRWAYS BRITISH CALEDONIAN**

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# **British economy** 'to outperform rest of Europe'

THE UK's prospects for the coming year are better than those for most of the other larger European economies. Cambridge Econometries concludes in a Commercial will investing the commercial will be commer

Econometrics concludes in a forecast published today.

Manufacturing output is forecast to grow by 3 per cent in 1988 which, although down from 5-6 per cent last year, would be about double the expected level of growth in industrial production in West Germany. Although the UK's overall industrial production is likely to rise by only 1.4 per cent, this is largely because of a continuing decline of North Sea oil.

of North Sea oil.

The UK construction sector should see growth of 6 per cent this year, suggests Cambridge Econometrics. However, the report adds that

the "dramatic declines in unem-ployment of late 1987 are expected to come to an end in 1988 as the economy slows down. If anything, it predicts, unemploy-ment will rise slightly to 2.8m in 1989-90 before declining over the 1990s to 2.5m.

Balance of payments deficits of the last two years are also fore-cast to worsen again as both the sterling price and output of

good by average UK post-war a co-ordinated European policy.

growth is likely in construction

and services.
Cambridge Econometrics, the commercial wing of a Cambridge University Department of Applied Economics research team, also looks at the possible consequences for the economy of a world recession.

A collapse of the dollar to an

average sterling value of 1.88 this year, accompanied by world recession on a comparable scale to 1975, would, suggests the report, increase unemployment by nearly 400,000 by 1990 and

halve the growth rate to 1 per cent a year by 1988-90.

However, the report says the UK is likely to be less affected by a world recession than most a world recession than most industrial countries. This is because North Sea oil and gas output is likely to remain relatively unaffected and because, compared with other countries, UK imports tend to fall further

than UK exports in a recession.
Industry and the British
Economy to the Year 2000.
Cambridge Econometrics, 21 St Andrews Street, Cambridge, CB2 3AX

 European countries should be sterling price and output of North Sea oil show further declines. The growth of exports at 28 per cent a year is expected to be significantly below that of imports at 4.3 per cent in 1988. In the longer-term, the report, which looks at prospects for industry and the British economy to the year 2000, predicts 2 per cent annual growth in GDP more effective in senerating real er cent annual growth in GDP more effective in generating real lower than in recent years but demand if it were carried out as

# Heath urges backbench revolt over secrets act

MR EDWARD HEATH, the for- the need for reform had long mer Prime Minister, yesterday urged Tory backbenchers to defy

The reform wo a government three-line whip and vote for a Private Member's Bill to reform the Official Secrets for civil servants who make Act when it is debated in the unauthorised disclosures of offi-Commons on Friday.

He joined with Mr Roy Hattersley, Labour's deputy leader, in deploring the Government's decision to depart from precedent by whipping its supporters on what by tradition should be an occaon when the front benches on both sides leave backbenchers free to decide for themselves whether to support or oppose the Protection of Information Bill.

Speaking on BBC television,

The reform would restrict the catch all Section Two of the 1911 Act by providing a defence cial information in the belief that they are furthering public

Its chief sponsor, Mr Richard Shepherd, Conservative MP for-Alridge Brown Hills, confirmed that Mrs Thatcher, the Prime Minister, had refused to meet him to discuss the hill. He stressed that if the bill secured a second reading, the Government would have the

opportunity to introduce amend-ments at the committee stage. Mr Shepherd cited the recent

# Owen sets out plan to keep SDP separate

DR DAVID OWEN and his allies yesterday announced the next stage in their plans for preserv-ing the Social Democratic Party

as a separate entity, initially under his leadership, in spite of the attempts to merge it with the Liberals.
The move is certain to infuri-

ate Mr Robert Maclennan, who influence the cours since taking over the leadership of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the course of the party from Dr Owen has shown skill and determination in past month over possible to the course of the cours

tution by ensuring that his views have secured majority support in the party's national committee.

It was this body which yesterday issued a consultative paper outlining the procedures Dr Owen and his followers wish to see followed when on March 1 the newly-merged party is expec-ted to announce interim arrangements to take over the roles of

the decision-taking executives in the SDP and Liberal parties. The SDP national committee announced that on March 1 it would continue to operate under the party's 1985 constitution, with all major office holders con-tinuing in their posts until Sep-tember 1989, when there would be fresh elections.

Dr Owen will be nominated as leader by his two cohorts in the Commons, Mr John Cartwright, MP for Woolwich, and Mrs Rosie Barnes, MP for Woolwich.

Mr Mike Thomas, who was among those who defected from the Labour Party when the SDP was formed, forecast that by continuing as a separate entity the SDP would attract widespread and growing support.

# US aero group in bank venture

By David Lascelles

McDONNELL DOUGLAS, the US aircraft manufacturer, has obtained a licence from the Bank of England to open a banking business in London.

The operation, to be called McDonnell Douglas Bank, is expected to be based around the company's aircraft leasing and financing activities. Mr Anthony Nelson, an executive, said details would soon be released

The authorisation is a rare example of an industrial concern being allowed to engage in bank-Mr Heath described the decision. to impose a three-line whip as monstrous and urged his backbench colleagues to show their extent of the disaster at the bench colleagues to show their extent of the disaster at the allowed to call itself only a Windsrale nuclear plant in 1957.

# Peter Riddell assesses the careers of Lord Whitelaw and his successor Lord Belstead

THE RESIGNATION of Lord Whitelaw, widely expected since his mild stroke a month ago, removes the second most powerful figure in the Government to Mrs Margaret Thatcher.

Ever since the became Course.

Ever since she became Conservative Party leader in February 1975, Lord Whitelaw – known as Willie in the political world –
has been her loyal deputy. He
has defended her against internal and external critics, and

Indeed, the speculation in the past month over possible successors has underlined how central shown skill and determination in trying to ensure that the essential principles on which it was founded are not undermined in joining forces with the Liberals.

Dr Owen has sought to keep control of the key levers of powers provided by the SDP's constitution by ensuring that his views have secured majority support in have secured majority support in resolved conflicts between ministers.

intervened at crucial moments to

warning in the 1970 election class professionals and business against "stirring up apathy" is men.



resolved conflicts between ministers.

Lord Whitelaw has been servant of the state – in the famed, and widely liked, for his calculated indiscretions – Willeisms – funny, and at times apparently naive, remarks which often got to the core of a problem, or defused an awkward situation. He has been the classic Tory squires and paternalists, example of the clever and shrewd professional appearing to be a bluff English amateur. His warning in the 1970 election class professionals and business-

against stirring up apathy is legendary.

His booming splendid, splendid, splendid to almost any remark has disguised an agile, and self-aware operator. He has been the first bellot, even though he fold oyster eyes which registers both pleasure and pain, as well as occasional bursts of anger.

Lord Whitelaw's career men.

He has always supported his leader of the moment. For instance during the Tory leader-ship crisis of 1974-75 he refused to challenge Mr Edward Heath in the first bellot, even though he sate hold oyster eyes was the obvious and popular successor. This allowed Mrs Thatcher to take the initiative and win in the second bellot. He

highly sceptical about their new leader.

More recently, Lord Whitelaw strongly backed Mrs Thatcher during the Westland crisis in January 1986 and was, and has remained, highly critical of the allegedly disloyal behaviour of Mr Michael Heseltine when he resigned as Defence Secretary.

At times, his loyalty has been tested – and he has shown his irritation in private. But publicly he has been loyal except once at the Conservative Party conference in Blackpool in 1981 when Mrs Thatcher ostentatiously applanded speakers who attacked his record as Home Secretary, Afterwards, there was a row, and strains.

Lord Whitelaw's critics - and there have been some among his former allies - have argued that he has had a one-sided relationship with Mrs Thatcher. He has been loyal, and she has given nothing in return. The accussion is that he has always compromised and has never been prepared to fight for the paternalists and their causes.

Yet he has been the highly skilfful conciliator of the Cabinet, ensuring that in most cases arounents do not become too open and can be sorted out. In this he has worked closely with Mr John Wakeham, now the leader of the Commons, and previously the Chief Whip - as he did during the Heath administration with Lords Pym and Prior.

Lords Pym and Prior.

Lords Pym and Prior.

Educated at Winchester and Cambridge — where he was a golfing blue — Lord Whitelaw always a close ally of the Conserwas then immediately caught up wative leader of the day, first in the war. He served as an offi-

1951 general elections, before being elected in 1955 for Penrith and the Border which he repre-sented until he was created a viscount in 1983.

He moved to the Lords in June 1983 with obvious relief but he quickly discovered the upper house as difficult as his former job

He then quickly rose up the insiders' route — first as parliamentary private secretary to Lord Thomeycroft as President of the Board of Trade and as Chancellor, then from 1959 in the whips office. From July 1962 until October 1964, he served as parliamentary secretary to the parliamentary secretary to the Ministry of Labour, before returning to become Opposition Chief Whip when the Tories lost

Loyal member of the old guard bows out deputy, acting as a bridge with the former supporters of Mr Battalion), winning the Military Heath who initially dominated the shadow Cabinet and were pain and being twice mentioned in disaptiches. He spent most of the late 1940s and early 1950s as a farmer, twice unsuccessfully fighting during the Westland crisis in Dunbartonshire in the 1950 and January 1988 and was, and has 1951 general elections, before

served first as leader of the Commons, then as the first Northern Ireland Secretary from 1972 when direct rule was suspended and the first attempt was made at a power sharing agreement between the communities. When the industrial relations situation descriptions in late 1973 he was briefly Employment Secretary, attempting to reach agreements with the trade unions.

When Mrs Thatcher was elected leader he became her deputy, and from January 1976 home affairs spokesman, later giving up responsibility for the thorny subject of devolution. After May 1979, he became Home Secretary, where he faced considerable internal party criticism over his attempts to deal with the inner-city riots of 1981. It was with obvious relief that he moved to the Lords in June 1983 but he quickly discovered It was with obvious relief that he moved to the Lords in June 1983, but he quickly discovered that the upper house was every bit as difficult as his former job. The Government does not command an automatic majority and has been regularly defeated — more than 100 times between 1983 and 1987 — over its more controverisal legislation.

Before his stroke Lord Whitelaw had been talking for some

Before his stroke Lord white-law had been talking for some time of retiring later in the cur-rent parliament. Yet he had hoped to oversee the passage through the Lords of the first batch of the Government's radi-cal legislation. His enforced res-ignation leaves a gap which can-not be filled by a single minister.

# Testing time for a popular and painstaking peer

LORD BELSTEAD, the new Leader of the House of Lords, is the supreme exam-ple of the solid, hard-work-ing and unambitious peer who forms the backbone of the Government's team in

the upper house.
As such, he will inevitably appear a stoppap in view of Mrs Thatcher's unwilling-ness to contemplate a wider Cabinet reshuffle at this stage, as well as the reluc-tance of Sir Geoffrey Howe to be shifted.

Lord Belstead will thus be seen as a competent intering appointment until a more senior figure is appointed in a reshortle in the middle of this parliament. He may be in a similar position to Lady Young, who served as leader of the Lords from September 1981 until June 1983 before having to step aside for Lord Whiteless two in the Poreign Office

for four years.
Yet Lord Beistead has the advantage not only of considerable popularity in the Lords but also a wide range. Lords but also a wide range of ministerial experience. He has served as minister from 1976 to 1974, and since 1878, starting as a junior to Mrs Thatcher in the Department of Education and Science for three years, and then briefly in the Northern Ireland Office before the Tories lost office in 1974. Over the past eight and a half years he has been a minister in the Home Office, the Foreign Office, the Ministry of Agriculture and, since last June, the Department of the Environment where he has been

ment where he has been responsible for water priva-tication, environmental pro-

uments. He has also served as spokesman for trade and industry, employment, the arts and the Civil Service. Throughout he has built up a reputation for assidu-ity and common sense well above the average for the the bulk of Conservative ministers in the Lords and who have backgrounds simi-

lar to his. Lord Belstead is 55 and was educated at Eton and Christ Church, Oxford. He was a preparatory school-master and farmer in Suffolk before becoming involved in politics. He became a peer in 1958, succeeding his father, the first baron, a former Conserva-tive MP, and chairman of



Lord Belstead: talent for defusing argument

Lord Whitelaw as leader of

painstaking afforts to defease arguments and reply in detail to points made during debates. However, he has never however, he had never been seen as a leader or a particularly political figure — and rather than exciting. His tact will now be tested as he attempts, mainly after Easter, to steer the Government's legislation on education and rates reform through a secution! However, through a sceptical House of Lords where the Government does not enjoy an automatic majority.
Lord Whitelaw has already predicted trouble, matably over the proposal ta allow schools to opt out of local authority control, and Lord Beistesd will be riclied on by Mrs Thatcher and Spilow ministers to min-



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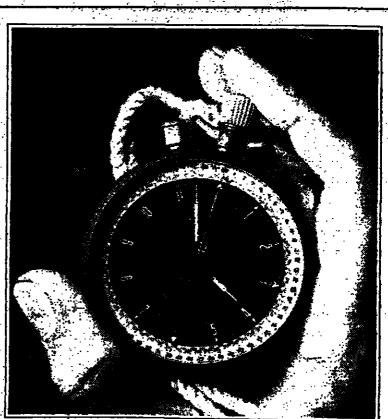
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WIGAN

# DTI launches strategy to boost smaller businesses

BY HAZEL DUFFY

THE NEW style of the Department of Trade and Industry will be unveiled by Lord Young, Trade and Industry Secretary,

A revised approach will mark the end of sponsorship of indus-trial sectors and is designed to give the department a sharper profile in promoting a climate of enterprise. The sim is to strengthen support for business across sectors and to encourage expansion of smaller and medium-sized companies.

Financial assistance to companies in vesting in the regions is

nies investing in the regions is expected to be administered more selectively. Lord Young, who has formu-

lated the strategy following an internal review of all the department's activities, will present it w, even revolutionary. in many respects, however, it represents the culmination of

represents the culmination of the process started by Sir Keith Joseph when he went to the Department of Industry in 1979 and sought to curb government intervention in industry.

However, ministers found that there was a continuing role for government in industry, notably in encouraging the spread of new technology. The need to promote investment in the regions became greater with the regions became greater with the Britain contraction of traditional manu-



Lord Young: promoting enterprise culture

dumping charge These are:
To encourage competition and tackle restrictive practices. To improve the provision of information to businesses about AN ANTI-DUMPING investi-

Komatsu

cleared of

gation of Komatsu has found the company not guilty of effending EC rules on components at its Birnew methods and opportunities. To create a larger market by privatisation and deregulation.
To increase confidence in the markets by achieving a fair level of protection for consumers and nvestors. Under the new strategy more

en components at its Birtley earth-moving machinery plant near Newcastle
upon Tyne.

Besults of the investigation are not due to be
released until later this
mouth However, it is understood that Buropean
machinery makers which
initiated the investigation
have been told the Japanese company is operating effort will be put into extending support to the inner cities, in co-operation with other government departments.

• A paper published by the Bow Group today says government taxation policy is draining resources away from the poorest regions. Mr Rodney Atkinson, the author of the paper argues. nese company is operating within yardsticks set for component content. Imports of Komatsu hydraulic excavators were subject in 1985 to 26.6 per

will be given an enhanced role in making the department more accessible to smaller companies. Advisory support will be channelled through private sector agencies, such as local enterprise agencies, where possible.

This meve takes account of the considerable opposition to the idea that Whitehall knows best, which is implicit in services delivered by civil servants, and is in line with Lord Young's own ideas about the need to promote more of an enterprise culture in Britain.

The strategy has been drawn cent anti-dumping levies.

Komatsu subsequently set up an operation at Birtley to produce excavators and wheel loaders and is now building these at the rate of 100 a month. Grants from government

facturing industry.

The regional offices of the DTI Young for the DTI last October. says.

bringing in more than 60 per cent of components by value from Japan. The committee was suspi-cious because Komatsu is still importing from Japan all its diesel engines, the most expensive component To circumvent anti-dump-

> least 40 per cent of compo-nents by value from outside The Birtley plant has been criticised by Komatsu officials in Japan for not being as successful as hoped.

> > Swedish company to set up Telford plant

ing duties Komatsu had to show it was sourcing at

and local authorities pro-vided more than \$2m of the plant's initial cost of \$12m. The Committee for Euro-

pean Construction Equip-

ment makers last year asked Brussels to examine whether Komatsu was still

turer of production equip-ment, is to set up a small plant at Telford, Shrop-shire, to make automatic conveyor systems.
Telford Development Cor-

ration said the 16,000 sq poration said the thirty sq ft plant represented an investment of \$1.2m with a grants package of £90,000.

Our Industrial Staff examine problems caused by exchange rates

# Companies get the dollar jitters

more acute bout of dollar litters than many are prepared to

Their reticence to spell out the potential pitfalls of wildly fluctuating exchange rates is understandable given the victous mark-down last month in the share prices of those companies deemed to be most exposed to

dollar earnings.

Another consideration is that companies cannot predict the impact of the dollar's volatility on their earnings, particularly those with a spread of subsid-iaries and worldwide markets. Some say that it is swings and

roundabouts. GEC points out that the decime in the dollar has benefits for some of its US busi-nesses. Its Cleveland medical nesses. Its Gleveland medical sales are valued in dollars.
equipment interests, for BAe lost \$49m on its civil airinstance, have won export orders in the Far East on price.

1987, which it attributed to the

instance, have won export orders in the Far East on price.

The group's exports from the UK are mainly capital goods and systems, which are less vulnerable to price than consumer goods. For some UK-produced items sold to the US, such as Marconi's head-up displays for military aircraft, there is no comparable alternative product.

Behind the search for the sil-

Behind the search for the silver many nowever, British companies are nervous. The exchange rate is one concern, although for companies with considerable US exposure and which have tended to size.

although for companies with considerable US exposure and which have tended to sign up dollar deals six to nine months ahead, worry is not immediate.

The dollar has moved much refuse to be down-nearted, whatever the stock market has been saying. The US accounted for nearly half of Jaguar's total sales in 1987, and US targets for the current year have been set higher. The company predicts

implications of such movements, not just for the US market but also for markets in the European Community which are three times more important for UK

The Confederation of British year, the company would delay Industry says exchange rates decisions on buying currency have emerged as the main factor influencing business confidence in its talks with companies as it prepares its Budget submission.

At the individual company that the market is still buoyant.

level, a few are highly exposed. British Aerospace says it is pre-paring to make substantially future years" to cover possible retain credibility with dealers trading losses from the fall in the dollar, since all civil aircraft tinued to slide.

dollar's fall. The second half loss will be higher. Most of its deliv-eries for 1988 have been covered by forward currency purchases, but the company admits it is dif-ficult to decide on hedging for future years. Negotiations are being held with suppliers to try to persuade them to price materials in dollars.

1989, the purchase rate averages around \$1.65. If the dollar continued to fall during the current

For the current year, it is ered by currency bought for-ward: but it would be difficult

dollar on its earnings. At the same time, it intends to develop products for more expensive, less price sensitive sectors.

The declining dollar does not benefit only US exporters. Low cost producers of textile and clothing in the Far East, their currencies linked to the dollar, are taking advantage of the lower rates to accelerate exports.

Mr Fred Smith, chief executive of APV, the food and beverage processing machinery group are taking advantage of the lower rates to accelerate exports.

ket reaction to companies with However, it emphasises the dollar exposure has been overdone. "Companies will find it spread of manufacturing sites harder to export and dollar prof-

BRITISH COMPANIES have a further than anybody expected, continuing buoyant demand for its will be worth less. But I do more acute bout of dollar litters. There are fears about the wider its products. its products.

Jaguar has bought dollars forward for 1938 at an average rate
of \$1.54. For the first half of
stabilisation, would have to be higher interest rates in the UK."

Share prices in the pharmaceuticals sector, which derives a good part of its earnings from US sales, have been hit hard. Yet Glaxo, with a third of its sales in the US, maintains that the currency effect is "mainly presentational." The company says that prescription drugs, its only products, are generally little affected by order movements.

ered by currency bought forward: but it would be difficult for the group to pull out and retain credibility with dealers and customers if the dollar continued to slide.

Dawson International, the Scottish textiles group, is highly oriented towards the US. It hopes to increase the volume of its sales of luxury knitwear to compensate for the impact of the dollar on its earnings. At the same time, it intends to develop products for more expensive, less director. What shareholders should be concerned about is that the acquisitions are healthy

Mr Richard Jeffrey, economist to have sterling at parity to the at Hoare Govett, says stock mardollar or at \$2 to the pound.

# City regeneration to be studied

A THREE-YEAR project to seek practical solutions to the problems of economic regeneration in Britain's cities is to be conducted by Liverpool University.

The programme, supported by a \$270,000 grant from the Leverhulme Trust, is intended to produce policy recommendations for the revival of Merseyside and other urban areas affected by economic decline.

Staff at the university's Centre for Urban Studies will be

A THREE-YEAR project to seek conditions which could encour- eral areas of the north can stand

ery.

A twin strategy of simultaneously regenerating depressed

Staff at the university's Centre for Urban Studies will be assisted by Professor Dennis A report by Spatial and Bco-Judd, director of the Centre for Metropolitan Studies at the University of Missouri, St Louis.

A steering committee of local economic leaders is being set up to involve the business community in the project and to prepare for the implementation of the solutions it is hoped will emerge.

Mr Michael Parkinson, director of the Centre for Urban Studies at Reading University. The report says, 'Yet one thing this missing in this alphabet state of economic decline.

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The report says are quired and the north has a bewildering variety of agencies areas and promoting variety of agencies areas and promoting areas and promoting variety of agencies areas and promoting areas and promoti

# Tory backbenchers urge business rate rise limit

BACKBENCH Conservative MPs quence of revaluation the uni will urge the Government to promise that, when the uniform business rate is introduced in backbenchers to make strong England in 1990, small businesses will not be subjected to a rise in excess of 12½ per cent in a single year.

They have received a sympathetic response to make strong impose such a limit.

They have received a sympathetic response to make strong the sympathetic response to the

Mr Michael Grylls, MP for North-west Surrey, who is chairman of the Conservative backbench trade and industry committee and of the small businesses bureau, will begin consultations on the framing of an appropriate amendment to the Local Government Finance Bill when the House of Com-Bill when the House of Commons reassembles today after the

Anxieties among small businesses, particularly in the south of England where, as a conse-

form rate will make the greatest impact, have already led Tory backbenchers to make strong

They have received a sympa-thetic response, but Mr Michael Howard, Minister for Local Government, who will be in charge of the bill when it is considered by a Commons standing commit-tee, may be reluctant to accept an amendment that links a safety net for small businesses with a specific figure.

Ministers also plan to reassure further the CBI and other organiations representing business which view a uniform national business rate level as a poten-tially dangerous weapon.

# Call for end to the Post Office's letter monopoly

encourage a national postal service in competition with the Post ing national letter service.

Office, according to a report published today by the Adam Smith its proposals, the report argues, to allow sub-postmasters to work for the competing nostal companies or groups or gr

of the Post Office's letter monopoly on the grounds that it discourages choice for postal users and leads to poor industrial relationary in the institute dismisses fears that abolition of the Post Office's monopoly might result in a worse or more expensive service in rural areas

However, the institute suggests that because of the time needed to build up rivals to the Post Office "simply removing the let-ter monopoly would not neces-sarily be the best way to intro-duce such beneficial competition." Instead, the report

THE GOVERNMENT should from companies or groups of

for the competing postal compa-

The institute dismisses fears

in rural areas
In order to prevent unfair competition, the report argues, the Government would also eventually have to privatise the Royal Mail.

The report is aimed at rekindling the debate before Christmas when a postal strike seemed on

says, the Government should fol.

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FINANCIAL TIMES CONFERENCES

# CIVIL AVIATION IN THE PACIFIC BASIN:

THE PATTERN OF THE FUTURE

Singapore, 25 & 26 January, 1988

The Pacific Basin, civil aviation's fastest growing air transport arena, is the subject of the Financial Times fifth Asian Aerospace conference on 25 & 26 January, 1988. The rapid growth in the region is already imposing, and will continue to impose, strains upon the airlines, airports and the aviation infrastructure overall. It will generate a massive demand for new aircraft and the money with which to buy them for many years to come. The aim of this '88 conference is to define these problems and indicate possible developments and solutions.

Speakers taking part include: Sir Colin Marshall Chief Executive

British Airways Plc Dr Cheong Choong Kong Managing Director Singapore Airlines

Mr Mitsunari Kawano Senior Managing Director Japan Air Lines

Mr Michael Miles

Cathay Pacific Airways Limited

Mr Frederick W Bradley, Jr Senior Vice President, Airlines & Aerospace Department Citibank NA

Mr Michihiro Sekiya

Director Mitsubishi Trust Bank Director, Aviation Unit Wardley Capital Limited

Mr Colin J Hood

Corporate Financial Services National Westminster Bank PLC

Mr Michael J S Jones

Mr James F Choriton Vice President, International Sales Boeing Commercial Airplane Company

Senior International Executive, Transportation

Mr Gareth C C Chang McDonnell Douglas China Inc.

Mr Stuart Iddles Senior Vice President -- Commercial Airbus Industrie

Mr Sydney Gillibrand Managing Director, Civil Aircraft Division

British Aerospace plc The Conference has been timed to precede the Asian Aerospace '88 Exhibition to be held at Singapore Changi Airport, 27-31 January, 1988.

## **CIVIL AVIATION** IN THE **PACIFIC BASIN**

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Recording industry

# EMI gets the rhythm -and dispels the blues

David Thomas on the music group's quest for a sounder footing

NO COMPANY knows better than EMI Music, the only UK-owned concern among the giants of the music industry, that standing still in the volatile world of the recording business is a recipe for decline.

Such as CBS, the US company at the feeling that things were bought in November by Sony of Japan, and the PolyGram record subsidiary of Philips of the Netherlands, and, from the other side, the often quicker reacting medium-sized British independents. business is a recipe for decline.

Under the leadership of independents.

EMI's capacity to respond to ousinessman who runs EMI's capacity to respond to such challenges was blunted by it being viewed as a cash cow by Thorn EMI immediately after Thorn acquired the series of actions designed. in the past year, carried out a series of actions designed to put it on a sound footing for ened down far too hard on it. the rest of the decade.
Two factors formed the back-

drop to these plans: the first helpful, the second unsettling. The first was the steady gains in profitability of most music companies, spurred on by booming sales of high-price, high-margin compact discs.

The second were persistent rumours that EMI's parent. Thorn EMI, was interested in selling its music division as part of its own thorough-going restructuring.

Thorn, having sold several of its largest businesses in 1987, now says firmly that it has never seriously considered sell-ing its music wing and that it years, EMI has often been top-the 12 per cent needed for counts music as one of its core activities. Yet Thorn's tough top management has shown itself to be unsentimental about disposing of activities which do not come up to

EMI's golden days were in the 1960s and early 1970s. EMI has been investing when it had the pick of the heavily to boost its market British pop stars who dominated the world scene. But the has not been big enough to parallelled in the rest of EMI's very success of those years generate profits there. In generated complacency. EMI Menon's words, the company lost its competitive edge," acknowledges Menon, who aggressive talent acquisition... joined EMI as a management We are signing more acts, trainee from Oxford some 30 entering into much higher levyears ago and who has in the els of commitment." past year carried out the first major management restructuring of EMI since the company was acquired by Thorn in 1979.

wished the impact of the sud- els of EMI's US operations. countries other than the US den surge of competition from They have usually been and the UK, freeing executives den surge of competition from They have usually been two different sectors, Menon poached from rival companies,

The twin pincers squeezing This influx was partly EMI were, from one side, the designed to stir up EMI's North other giants of the world scene American operations - to cre-

were investing heavily," according to Bob Nellist, Thorn EMI's finance director.

'We are signing more acts, entering into much higher levels of commitment.'

pled from the number one slot breakeven in the US. even in the charts of the UK, its was a breakthrough year. its home base. Yet its most it is unrealistic to expect that pressing problem was in North level of growth consistently. America, which is both the says Menon, who adds that he world's biggest market and the would be disappointed if EMI largest source of pop talent for does not reach breakeven in

the rest of the world. North Americ EMI has been investing financial year.

This has involved the company's North American record as had been the custom. labels hiring more staff skilled A new international n in the subtle arts of talent spot- ing division was given the job Looking back, EMI was not ting. Extra people were also able to withstand as well as we brought into the very top leva common industry practice.

North America, leaving him free to concentrate on its worldwide strategy.

Extra investment went hand-in-hand with paring back ately after Thorn acquired the business. "They really tight-ened down far too hard on it, creating an attitude of caution, when other music businesses were investing heavily," operations in Virginia. In June, according to Bob Nellist. Thorn the group merged two of its North American labels, EMI America and Manhattan, to form an east-coast based label of similar weight to its Los
Angeles-based Capitol Records.
Menon points to last year's
results as proof that the North American strategy is working. Sales were up by 38 per cent, more than double the esti-In consequence, EMI was in mated rate for the US industry worse shape than many of its as a whole EMI's market share rivals to cope with the down- advanced to 9.5 per cent, turn in the music business of against 6.5 per cent some four

North America in the next

The management shake-up share in North America which in North America has been business. New people have been appointed to head many in the US set out on an 'active, of EMI's key divisions. The business was reorganised so that the UK, the only country to rival the US as a source of new acts, reported directly to Menon, rather than indirectly A new international market-

of promoting EMI's Anglo-American records in in those countries to search for home-grown talent.

The company is also in a better position now to profit from room for even more improve-the worldwide explosion in ment. We expect it to be vola-



Bhasker Menon with Tina Turner, one of the superstars wh repertoires EMI is now putting on high-margin compact discs

compact disc sales, a music tile - but volatile around much revolution which Menon higher profit levels," adding acknowledges EMI was late in that "the corporation is preappreciating. In 1986, EMI opened two compact disc plants - an American one in Illinois and a British one in Swindon – allowing it to exploit more fully in the new medium its reservoir of superstar repertoire such as the Beatles, Tina Turner, David Bowie, Pink Floyd, the Beach Boys, Frank Sinatra and Cliff

increase was a major factor in sumer electronics rental chain, the near tripling of profits in bought by Thorn in July.

Thorn's music division (which and were Thorn's board ever also includes some unrelated businesses) from \$8.8m to \$25.4m on sales up from \$579m to \$666.4m. The division was reported last month as doing well in the first half of 1987-88.

Bob Nellist at Thorn sees

pared to be patient with the new management."

Nellist stresses that EMI's international spread - it is that many finance directors directly represented in 35 countries and has licence ing is out of their control. arrangements in a further 32 is a key resource for the whole group in its drive to increase its overseas business. Thorn is drawing on EMI's cash and tax management expertise in The new strategy showed up many overseas countries for its in sharply improved results for other businesses. EMI in New the year ending March 1987. York for instance, is helping Thorn does not disclose EMI out with these functions for Music's profits, but their Rent-A-Center, the US con-

And were Thorn's board ever to turn its mind to selling its exciting, but volatile music arm, it would no doubt take comfort in the thought that Sony's \$2bn purchase of CBS's music business, generally regarded as a very full price. shows there are groups around prepared to pay heftily for a world-ranking music company.

### Business travel

# A cost that is running away

BY DAVID CHURCHILL

cent of companies expected

executives to fund all expenses

The average annual spend

BRITAIN'S business travellers are likely to spend approaching says Rodrigues.

Show much they are spending, and corporation says Rodrigues.

The survey indicates this attitude by revealing that 94 their companies — more than total UK corporate expenditure on advertising and corporation tax combined. Yet it is a business cost about which few tainment The amount of cash ness cost about which few tainment. The amount of cash companies seem concerned. — including travellers' cheques companies seem concerned.

companies seem concerned.

A survey by American

Express, the charge card and financial services group, to be published later this month, found that in 46 per cent of the 771 companies surveyed, in spite of cash advances and spending on travel and entertainment last year had risen faster than their turnover.

— including traveliers' cheques among the survey companies survey companies of the survey companies of the survey also found that in spite of cash advances and spending on travel and entertainment last year had risen and charge cards, some 44 per cent of companies expected faster than their turnover.

Moreover, some 48 per cent employees to fund at least part of the finance directors quizzed of their expenses themselves from companies in a wide and reclaim them later. One in range of industries and in both every ten companies expects the private and public sector - executives to fund al expected such expenditure to for reclaiming later. continue rising faster than

turnover this year.

"Companies which would the survey shows, was \$4,600 and the overall average expento get a good deal on a new diture for those companies sur-photoopier are cheerfully toss veyed was \$1.2m. Of this ing away thousands of pounds expenditure, the largest slice -because they fail to get to grips some 62 per cent - went on with simple fundamental airfares, followed by 28 per issues like who can spend how cent on accommodation and much and on what, points the rest on entertainment out Christopher Rodrigues, While just under half of all managing director of American Express's UK travel management services division.

American Express is particularly interested in the subject because it has a consultancy service aimed at helping companies improve their control of business travel and entertainment expenditure. It believes

"It is because the true costs of travel and entertainment and responsive to travellers' are so diverse and that information is rarely held in any quate management control.

one place, that companies It believes that cash
invariably do not know exactly advances for business travel

managers have cards and yet by sheer weight of numbers it is the middle and junior man-igers who account for the majority of business travellers

and incur the most expenses.

The problem, says American Express, is that charge cards are seen as a perk for manage-ment rather than a means of managing travel and entertain-ment - thus, nine out of every ten directors and senior execu tives have the company's

American Express is well aware that its attempts to improve the control of travel and entertainment costs for cli-ents is not always supported by some of their executives who perceive it as diminishing their power or making airline travel even more unpleasant than it

Companies that apply a blanket policy of economy-only flights in order to control costs, for example, may save a few pounds in the short term but companies had accounts with travel agents for buying airline tickets, for example, the survey invariably leave the travelling executive disgruntled and exhausted at the end of a jourfound that more than a third of airline tickets are still ney. Moreover, morale is often bought direct by the traveller made worse by senior directors or company travel manager regardless of whether or not flouting the rule and flying first class the company has a designated

But many companies con-tinue to believe that such a system need not apply to them. Yet these are the very ones which have a fragmented and inconsistent policy which probably costs more in executive time seeking to outwit the system than it saves in any badly-applied cost-control system, says Rodrigues.

VAT and non-members \$140 Selling and customer rela- Details from Christine Rich-

Routes to global leadership, London. January 28. Fee: members \$150 + VAT and nonmembers \$125 + VAT. Details from the Strategic Planning Society, 15 Belgrave Square, London SW1X 8PU. Telephone:

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The American Express

answer is that a properly man-

aged travel and entertainment

system can be more flexible

needs than one based on inade-

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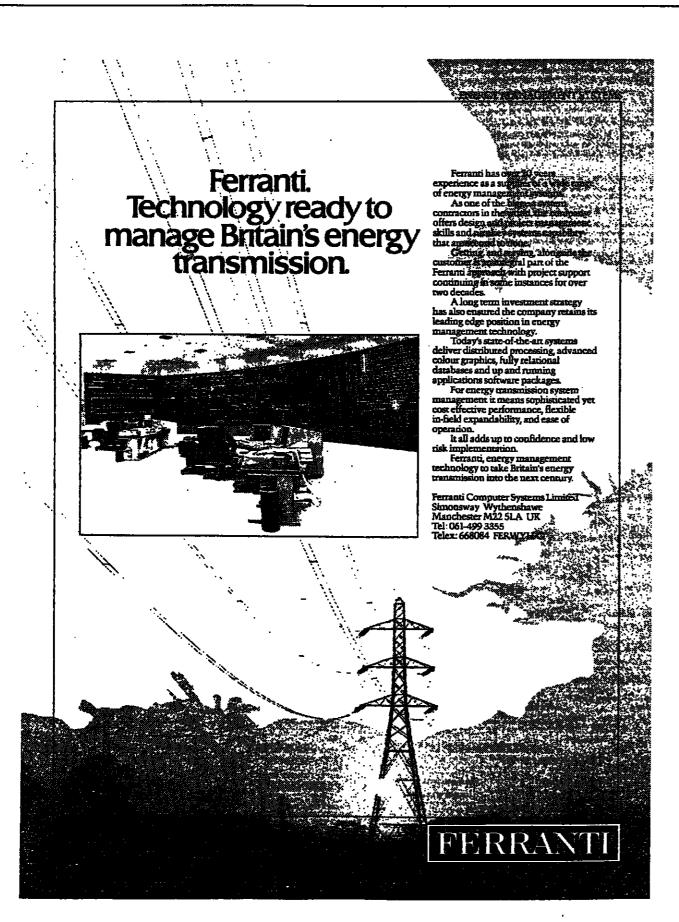
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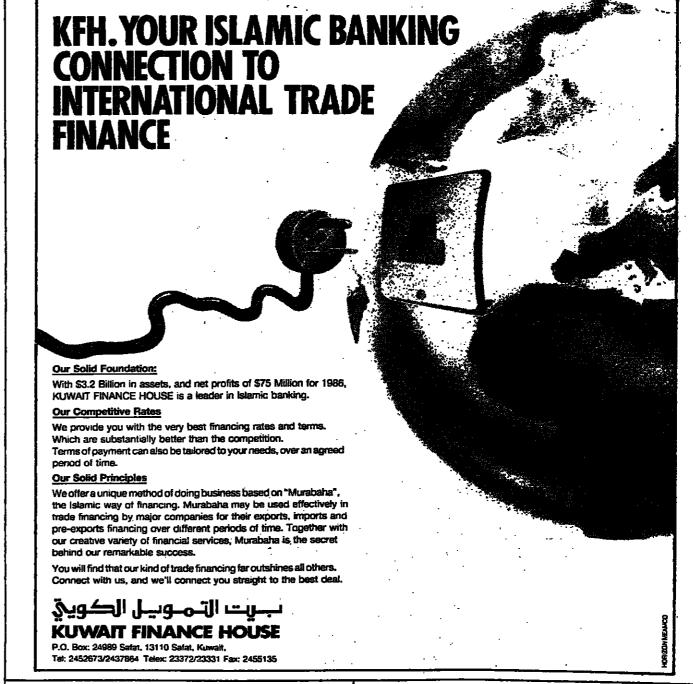
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which has swent down from Canada to Texts, and given a new meaning to the Deep South, is relatively mild in Washington; said this is a hilly, car dependent city and a few inches is all it rathers to empty the is a lift it rathers to empty the supermarket, shelves and the offices. There is even a visit takical alert the publication of some important figures may be delayed, as the supermarket alert the publication of some important figures may be delayed, as the supermarket and the office between a bank and on the fire.

Not even this emergency to look like an important political fan of the Federal though, nor the publication of the financial sector is good for the gualtion.

This is hardly an original

prevented the amount comments of the same weeks ago when he spoke up in favour of more deregulation of the cheating most of the part of the same with made the Bank of more transit, and so is the House-Gougaittes an Capital and the House-Gougaittes an Capital and the Bank of the name and Congress is still as some weeks ago with made the Bank of the made and contributes a born investigation of the clearly derided for it. The same of the spoke up in favour of more deregulation of the beat for the name and contributes a short, pithy with the search of the same contributes an activation as the design new meanings in the life of the cross to a competition sponsor form the retail trade confirms of the cross is still as some weeks ago with more transit trade confirms the result of the spoke up in favour of the form the result trade confirms are clearly beat of the cross has been to light the first green growth of the first green growth of the global securities and confirms of the confirmation and the proposed of the cross has been to light the first green growth of the global securities and confirms and congress is still as green every religing for the proposed of the cross has been to light the first green growth of the global securities and captorism and congress the still relief confirms and congress to still a some weeks ago with more transition of the object of the first the raise of the green and only the proposed of the cross that the same and confirms and the proposed of the cross that the same and contributes and contribute that the Senate Banking Com-

Not even this emergency, to look like an important polit-though, nor the publication of the relatively the massive Brady Report, has prevented the amouncement Reserve. Mr Alan Greenspan, legrand this come weeks and

new chairman of the Federal
Reserve, Mr Alan Greenspan,
learned this some weeks ago
when he spoke up in favour of
which made the Bank of ful word l'informatique to
which suggest a bright student
with developing country debt,
rather than an official with

fied). This is more puzzling, because it argues the case for free capital movements for

everyone. Some of them make a spirited case for this point of view and at least three, dealing

improves in a reasonably strong economy. The odds on this outcome are shortening. For the longer term, the fore-

### INTERVIEW

# Disputed Wizard of Oz

are no strangers to controversy, so much so that they

FAI, which he founded, is one of Australia's largest and fast-est-growing insurance companies. Virtually single-handed, lied the communists after the parties of the communists after the lied the communists after the

less to do with entrepreneur corporate skies are already ship than with naked speculary corporate skies are already tion in the stock market. His recent financial year ending record in this area has earned ast June. Mr Adler boosted him, just as assuredly, the reputation of a corporate raider.

One much cited example was his stalking of Hill Samuel, the prompted McLinch Hamson Lordon merchant bank less those Govert one of the corporate corporate.

London merchant bank, last cent stake in the expectation that someone would launch a full bid and hand him a quick insurance companies, having profit. That is precisely what achieved a record of impressive happened when the Trustee growth in a depressed and

happened when the Trustee growth in a depressed and Savings Bank made its offer in intensely competitive market." September.

The fact that Mr Adler got a Mr Adler's aggressive selling pre-stock market crash price techniques and his successful

A recent Australian example far the largest part of its says. We won't be doing anyis the sale in August of his growth comes from his lucrathing different in future. The we', he admits, is royal.

David Lascelles and Chris Sherwell meet Larry Adler, the Australian entrepreneur

### **OPERSONAL FILE**

1931: born, Hungary 1950: arrives Melbourne 1956: marries Ethel Kaminer

called FAI insurances Ltd) 1971: reverse takeover of FAI General Assurance

dagger-like paper knife, he them. for his investment and seemed identification of useful market describes himself as "very sucto have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only made his critical market describes himself as "very suctor have got his timing absolutely right only make his critical market describes himself as "very suctor have got his timing absolutely right only market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got his critical market describes himself as "very suctor have got himself as "very su

stakes in Pioneer Concrete and itve forays into the stock marin the related company Ampel ket.

The "we", he admits, is royal.

A large portrait of him (commissioned by his staff) greets had points out that FAI has burnt riposte, although Mr adler actually underwriting insurance one in terms of premium his already significant reputation for reading the market, also successful investors. It is edges freely that he did not in fact the crash wiped know what exactly caused it. To portfolio, but Mr Adler says he in the stock marin in the stock marin in the related company Ampel ket.

A large portrait of him (commissioned by his staff) greets had been of the who step out of the lift by his office overlooking Sydney which see position of the market. He banked actually underwriting insurance in the related company Ampel ket.

A large portrait of him (commissioned by his staff) greets had points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI his blunt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out that FAI has burnt riposte, although Mr adler points out th

much humour and little false

Mr Adler says he decides on modesty.

Mr Adler says he decides on most of his investments himself. If he is instinctively feet trading conditions for Mr against a proposal, he won't go Adler and FAI. But he continued with it. If he likes it, he must it to his mumbers men. he puts it to his numbers men - about those sorts of conditions; one of them his son Rodney. If "Boom times create abnormalithey are against it, he won't ties when billions of dollars fly proceed. His investment philos-ophy, he says, is "responsive" est of ease, he says. (meaning reactive). No particu-Mr Adler has been a bor-

the notion that institutional himself. "There's nothing like investors should be looking to it to help a stale old economy." the long term rather than seeking quick bucks. "The long lia will not face the decline term versus short term argu- Britain suffered after it became ment is one used by losers, is a pre-eminent industrial power his blunt riposte, although Mr - although Britain, in his view,

He is quick to spot the weak-nesses or ironles in the argu-ments of others. His shrewd have managed to imbue the very word entrepreneur with many shades of meaning, not all of them flattering.

To meet Hungarian-born Mr Last week he disclosed a five year to June 1988 will be a fand, is a real chore - while Larry Adler, the 56-year-old chairman of FAI Insurances, is to discover why that is so.

His name has only lately become as widely recognised internationally as Holmes as Court, Murdoch, or Bond. But FAI, which he founded, is one of Australia's Like many of Australia's Like many of Australia's largest and fastilla. Born in Budapest of Hungarian should find the company of the increasingly large sums of money he commands, cause him to be taken with group record - and his company is record - and his company is playing cricket is both a physical impossibility and a contradiction in terms.

Not one single entrepreneur with a proper core business is in difficulty, he comments happens in the wake of the wake of the stock market crash, he says, depends on how many people refused to speak to him, and him possibility and a contradiction in terms.

Like many of Australia's Like many of Australia's largest and fastilla. Born in Budapest of Hungarian Jewish stock, his family are the disclosed a five year to June 1988 will be a stream land the other commands, a real chore - while sums of money he commands of the increasingly large sums of money he commands of the increasingly large sums of money he commands of the other cause him to be taken with a real chore - while sums of money he commands of the increasingly large sums of money he commands of the increasingly large sums of money he commands of the increasingly large sums of money he commands of the increasingly large sums of money he commands of the other cause him to be taken with a real chore - while in paying cricket is both a physical impossibility and a contradiction in terms.

He dislikes pessimism. What the stock market crash, he says, depends on how many people catch that contagious disease.

I am not a pessimist, he decides on how many people ca

cone son, two daughters)

1960: establishes the Fire closely than another. Every-thing is considered on its meritange in low-interest Swiss france company)

1860: establishes the Fire closely than another. Every-thing is considered on its meritange in low-interest Swiss france company)

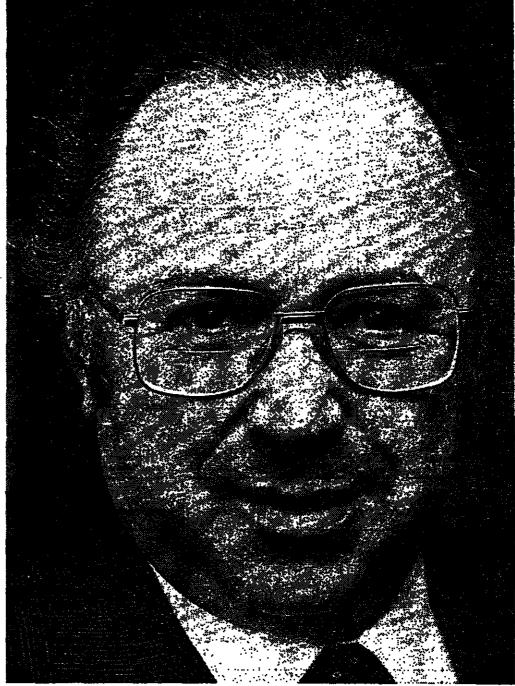
1860: establishes the Fire closely than another. Every-thing is considered on its meritange in low-interest Swiss france loans which look far less attractive after the Australian dollar's decline. But unlike other entrepreneurs has not been a heavy issuer of his own in low-with your investments.

As for the suggestion that the publicly listed Anstralian and International lian and International fall (now ealled FAI insurances Ltd)

FAI seems to be more interested in betting on takeovers.

ested in betting on takeovers FAI's progress, in his view, is than on running an insurance also proof that Australia has book: "If the accusation is that benefited from its inflow of 1987: premium income then I plead guilty, he says, become insular when it then I plead guilty, he says, become a federation at the "Hill Samuel's shareholders became a federation at the I buy shares to make money, immigrants. The country had should be lighting candles to turn of the century, "when the me for the service I did to sons of the pioneers decided to them."

live like the rich." Then came He also gives short shrift to the new blood, immigrants like



Ashley Ashwood

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offers not only more legroom but in-flight catering with complimentary wine or drinks. Just one call books your flight, hotel, hire car. Air France. Breathe the words.

AIR FRANCE AND

TAKE A DEEP BREATH.

# Administrators v the courts stitutional Law in the University of Edinburgh, adds (also a Law Lord from 1972-80), had about 46 lawyers there with some



A DISTINCTIVELY legal academic journal has by uncovering a 17-page pamphlet entitled The Judge Over Your Shoulder Judicial Review of Administrative Decision, prepared by the Treasury Solicitors' Department in conjunction with the Cabi-net Office. The painphlet is addressed to all civil servants responsible for taking decisions on behalf of ministers, alerting them to the dangerous areas of administrative action that have become susceptible to challenge in the courts, Since the pamphlet is not on sale at Her Majesty's Stationery Office, the conclusion is that it is not meant for public consumption.

The tone of the pani-phict is defensive of puba little critical of contemporary judicial interven-tion. It does not start from the premise that all sound administration rests on a sound legal basis. If it did, the more apposite title would have been A Judge at Your Elbow Instead, the pem-phlet bemoans the activism of the courts in going beyond what the administrator can read in the precise language of Parila-ment. The pamphlet states that what makes adminis-

House Govett, one of the coun-

lescribe FAI as one of Austra-lia's most successful general insurance companies, having

trative law difficult is that the courts have amplified the provisions of statute law in such a way that the administrator cannot rely on the words of the legislature alone, but will need to know what additional requirements the courts impose." The pamphlet seeks to expound the recent expansiveness of the judges. There are references to the courts' requirements about the giving of reasons by administrators, of acting fairly in the decision-mak-ing process, and the need for acting reasonably in making the decision itself. A section on the giving of reasons is indicative of

the authors' approach.
The pamphlet does not

state that the quality of decision-making may be enhanced by the practice of formulating specific reasons appropriate to each administrative decision. Instead, it provides tips for civil servants, such as "it is generally better to give two good reasons than to give three good reasons and one bad reason." The authors find it necessary to remind their colleagues that, quite apart from any legal obligation, ordinary courtesy may require the giving of reasons."

On the duty to act fairly, the pamphlet is dis-tinctly cantions. It states: "The circumstances in which the courts will impose the duty to act fairly towards persons likely to be affected by a decision are now almost limitless."

One would have expected the pamphlet to say that fairness - a notion to be preferred over natural justice - should permeate every administrative action, whether the courts would deem it a legal obligation or not in any spe-The editor of the academic journal, Prof A.W. Bradley, Professor of Con-

that the pamphlet might have stated that the requirements of sound administration de not pull in contrary directions, but comprehend the need to avoid illegal action, action that would lead to ombudsman-type injus-tice, waste of public resources, and so on: "As it is, the present leaflet does not avoid giving the impression in its approach to judicial review that the requirements of legality are something external to, and different from, what good administrators left to themselves would wish to be doing. The danger in this approach is that the administrative task then becomes one of avoiding the toils into which the iges have, for inexplicable reasons, sought to entangle the administra-

his own mordant com

The journal quotes from Richard Crossman's diaries. An entry for December 3 1966 records: "Last night I went to Oxford to a great conference at All Soul's. Richard Wilberforce (Lord Wilberforce, a Law Lord from 1964-82), and Mr Justice Salmon.

professor suggested introducing the French system of administrative law and fortunately everybody said it was non-sense." Perhaps this pro-fessor, revealed now as Prof Bradley's late colleague at Edinburgh, Prof John Mitchell, was not after all talking nonsense. For the greater part of the intervening 20 years, English administrative law has grown apace, to the point where public administrators are, almost desperately, learning how best to protect their decisions from challenges in the courts. Whether English administrative law still falls short of what the French demand of their public administrators will continue to be the subject of debate. That debate should be advanced when the long-

civil servants, including

Lady Sharp, to discuss administrative law. Some

\*Public Law, Winter 1987, Stevens, £18.50.

awaited report comes

from that academic insti-tution visited by Richard Crossman in 1966.

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### Dover ferry berths to be improved

The Port of Dover's threeyear £55m investment pro-gramme goes into a new phase early in the New Year when a start is made on the construction of an elevated roadway to further sepa-rate inwards and outwards traffic at the Eastern

Docks. FAIRCLOUGH CIVIL ENGINEERING has won a \$5.6m contract to build a four-lane roadway to carry traffic arriving from the Continent from the berths above vehicle embarkation assembly areas to the immi-gration and customs controls at ground floor level.

### Starts today

Fairclough begins work on the project today and completion is scheduled for May 1989. The 650 metre long roadway will be con-structed using steel beams laid on precast reinforced concrete columns. About 1,200 tonnes of British Steel girders and 7,000 cu metres of concrete will be

required.
The roadway, 15 metres wide, will be accessed by three ramps from the berths. One ramp will link No 6 berth with the elevated section, another for berths Nos 4 and 5, and the third for berths Nos 3 and 2. the latter of which is scheduled to open next win-

Traffic flows onto the elevated section will be con-trolled by a signal and traf-fic light system. A heating system will be built into the road surface to ensure traffic is not affected by ice and snow in the winter.

The contract also involves the demolition of berths 1 and 2 portals following the taking out of service in November of Britain's first commercial ferry linkspans which were opened in 1953.

The north wing of the reception building is also to be demolished to make way for the "J" shaped roadway. This office area is to be replaced by a new building be constructed in the

# **CONSTRUCTION CONTRACTS**

# Tunbridge Wells retail scheme Curbs for

been awarded the management contract for the \$40m Royal Victoria Pace shopping centre in Tunbridge Wells, Kent, by MEPC Developments. The scheme will provide over 200,000 sq metres of retail space plus 1200 car parking spaces. It will comprise a two-level shopping mall with pasement service access a fourbasement service access, a four-level paim house with food court, a new market square plus all associated management and service facilities.
As well as a new department

store, the scheme includes extensions to the existing Marks and Spencer, British Home Stores, Spencer, British Home Stores, Boots and Woolworth stores to link them to the new mall and finished to a very high standard

extensive underpinning to the adjoining shops to which service areas will also have to be main-tained throughout the building programme. Work on site is not expected to start until early 1989. Mowlem's early appoint-ment is to enable them to fulfill a construction consultant's role prior to commencement to assist the client and design team to meet scheme objectives.

# MOWLEM MANAGEMENT has service areas. Other facilities will been awarded the management, include a leisure community glass "wall-climber" lifts. Extencontract for the \$40m Royal Vichall, a new church, housing and sive planting will be provided together with mall furniture and together with mall furniture and Avon all new stores will have goods access via the basement service area which includes four vertical services cores with a total of eight goods lifts leading to access corridors at the rear of the shop units. Improved traffic facilities will be achieved by realignment

will be achieved by realignment and impovements to Victoria Road. for development.

A leisure building suitable for alternative uses will be formed alongside the new market square. The residential element will be created on two adjacent sites alongside.

### £4.5m orders for Willmott Dixon

Contracts totalling more than \$4.5m have been won by companies belonging to WILLMOTT DIXON. Two of the contracts have been awarded to Willmott Dixon Housing, based in Shefford, near Hitchin. One, worth \$59.000, is for the construction of \$75 homes for \$1 homes for \$1 homes for \$2 homes of \$2 homes for \$2 home

ford, near Hitchin. One, worth \$290,000, is for the construction of 27 homes for St Albans City and District Council. The second St. 3 m to build two structing an industrial unit at also of Shefford, has been whiftler Road, Norwich for awarded a contract worth in the region of \$2.3 m to build two contract worth \$475,000.

### Column-free concrete car park for Bristol

DOW-MAC CONCRETE, a member of the Norcros Group, has wen three contracts for car parks and other projects worth nearly Som. The largest scheme, worth \$1.92m, is for a 1,156 space multi-storey car park at Broadmeads, a development by Ladbrokes in the centre of Bristol. It will feature Dow-Mac's Spanpark product: column-free parking areas which allow greater visibility for drivers and reduce the risk of surprise muggings for pedestrians.

At Tobacco Dock, London

Tistorey car park. The development by Harry Neal, includes shops and a car park, part of which will be constructed within the basement of original 1830

Dow-Mac Concrete has gained a \$270,000 order for work on the Limpopo line. It involves supplying 780 sleeper moulds and a 12-month agreement to oversee promoth agreement to original 1830

Three-level multi-storey car park at Broadmeads, a development by Ladbrokes in the centre of Bristol. It is not to supply \$292,000 worth of products for an extension.

Dow-Mac Concrete has gained a \$270,000 order for work on the Limpopo line. It involves supplying 780 sleeper moulds and a 12-month agreement to oversee promoth agreement to

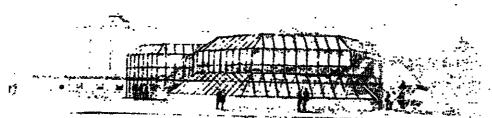
pedestrians.

At Tobacco Dock, London
Docklands, Dow-Mac will manufacture and supply a \$1.2m mul
cars.

Cars.

The company has an order for for the River Tame (\$151,000)
\$300,000 bridge beams on the A15 Glinton by-pass near Peter
Stockport (\$140,000>.

### Chichester Festival Theatre complex extension



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SIR ROBERT McALPINE & Theatre complex. The project, Society Club and offices. The SONS has been awarded a due for completion in Octo- hexagonal-shaped building SONS has been awarded a S1.5m design and contract contract to build a studio the atre as an additional facility at the Chichester Festival at the Chichester Festival can also be used as a cinema and club room finished in factor conference centre, a 210 eted glass giving views of the seat restaurant, a Theatre surrounding parkland.

# the River

MILLER CONSTRUCTION has been awarded two contracts in Rugby which form one part of a three-phase scheme which will free the town centre from the risk of further flooding and release unusable land, along a four kilometre stretch of river

The complex contracts — worth \$800,000 — include strengthening the foundations of a number of bridges which cross the River Avon as their founda-tions will be seriously at risk once work to lower the river bed by up to two metres is com-pleted.

To protect foundations a sheet-piled coffer dam will be constructed around each of the abutments with a total driven length of six metres. As the headroom under each bridge is less than three metres it has been decided to adopt a system

of welding extension piling.

During the project Miller Construction will both deepen and widen the existing river channel.

This involves more than 80,000 cu metres of excavation and the material will mostly be reused to form new flood banks.

Extensive stabilisation of the channel banks is also necessary due to the presence of a band of coarse gravel. This will be undergabion and concrete armouring.

### Office projects in Toronto

I'wo contracts, together worth C\$14.8m (\$6.1m), for the construction of an office building and a retail and commercial cen tre have been awarded to TAY-LOR WOODROW CONSTRUC-TION CANADA. The larger order, valued at \$11.3m (\$4.6m), has been placed by Monarch Construction, also part of the Taylor Woodrow Group. It is for an eight-storey office building -the final phase of the Heron's Hill complex in Toronto. The building will have a gross floor area of 175,000 sq ft with a basement car parking level. The structure will have a reinforced concrete frame with a combina-tion of facing brick and gold tinted curtain walling external

cladding.
The other contract, worth \$3.5m (£1.4m), is for a 50,000 sq ft retail and commercial centre for Shiu Kwan Lo & Sons Lim in Scarborough, near Toronto. Work is due for completion in May 1988. The development, known as the Silverland Centre, will have two buildings, each two-storey, as well as 146 car parking spaces.

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C. Electrical Inde. 674% Data. 1966/91

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FRIDAY JANUARY 15
COMPANY MEETINGSBelivey, The Royal Station Hotel, Newline
Street, Newcastin Lepon Tysic, 12.00
Carr's Mining, Creat Hotel, Kingstown, Carlisle, 11.30
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Commons: Progress on remaining stages of Social Security Bill. Motion on Industrial Training Levy (Construction Board) Lords: Copyright, Designs and Patents Bill, committee. Farmland and Rural Development

Bill, third reading. WEDNESDAY Commons: Completion of Lords: Legal Aid Bill, commit-remaining stages of Social Secu-rity Bill. Second reading of ment (Immunities and Privi-Income and Corporation Taxes leges) Bill, second reading. Bill Motion on the Scottish Affairs Select Committee

Lords: Debate on devolution for bills. Scotland. Debate on environmen- Lords: Debate on the White

### tal pollution. Question to govern- Paper on Huma ment on the establishment of a and Embryology.

Trade Fairs and Exhibitions: UK Current
London International Boat Show
(0932-854511)(until January 17)
Earls Court

Alexandra Palace
January 26-28
Hirex Exhibition (01- 660 8008)
Wembley Conference Cen-

January 17
Antiques and Collectors Fair (01-883 7061)

Alexandra Palace

January 19-22

675131) - ELECTRO WEST
Bristol Exhibition Centre
February 2-4
London International Safety and
Health Exhibition (01 446 8211)
Novotel January 19-22

Overseas Exhibitions

Current

Current

Current

APPROFAL - and Take-away

Middle East Electricity Exhibition (01-935 8537)(until January

- INTERKIT (01-225 5566)

7955)

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Nicosia

(01-930 7251)

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**Business and Management Conferences** 

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6653)(until January 14)

Harrogate

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Hobby Fair (01-701 7127)

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Earls Court

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International Lightshow Exhibition (05884-658)(until January Electronics Industry Show (0273-675131) - ELECTRO WEST
Bristol Exhibition Centre

January 19-22 Which? Computer Show (01-891

NEC. Birminham

January 13-16
International Home and Household Textiles (01-734 0543)
January 13-19
Frankfurt
January 13-19
Hong Kong Toy Show (01-930

Output

January 22-24
International Clothing and Footween Exhibition - CYPROMODE

(01-734 4791)

January 13
International Business Communications: Implementing a strategy to prevent computer fraud in retail electronic banking (01-236

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Manchester

January 15

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(b) rement and addresses of three techni-cal referes and the name of the Company's Santes; (c) details of similar work, undertaken during the past three years;

(e) the company's policy statement in accordance with Section 2(3) of the Health and Safety at Work etc., Act, 1974.

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The interest rate applicable to the above Notes in respect of the three month period commencing 1 lith January 1988 has been fload at 7-his per annuar. The interest amounting to US \$1.9-27 per US \$1.000 principal amount of the notes will be gald on Monday, 11th April 1988 against presentation of Coupon No. 30.

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Legal Notices IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION No 006323 of 1987 IN THE MATTER OF LEYLAND DAF LIMITED

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division, dated the 7th day of December 1987 confirming the reduction of the capital of the above-named Company from £990,000,000 to £128,577,073 and the Minute approved by the Court showing with respect to the capital of the Company as absented the several particulars required by the above-mentioned Act were registered by the above-mentioned Act were registered by the above-mentioned Act were registered by the Bedetzer of Companies on the istered by the Registrar of Companies on 31st day of December 1987. Dated the 7th day of January 1988 Stated the 7th day of J Clifford Chance Stackfriars House 18 New Bridge Street London EC4V 6BY Ret: RWC Solicitors for the Com

- and -IN THE MATTER OF THE COMPANIES ACT 1985

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Card No

**PARLIAMENT** proposed press standards council similar to the Broadcasting Stan-TODAY Commons: Second reading of Housing (Scotland) Bill.
Lords: Merchant Shipping Bill,
third reading. Local Government dards Council Select committees: Employment: subject, Manpower Ser-Bill, second reading. Question to government on the maintenance vices Commission. Witness: Sir James Nunn, MSC chairman. of the therapeutic regime at Grendon prison.

TOMORROW (Room !7, 4.15 pm).
Treasury and Civil Service: subject, European Community

finance, and the proposed approximation of indirect taxaapproximation of interest exception. Witnesses Mr Peter Brooke, Paymaster General, and Peter Lilley, Economic Secretary. (Room 8, 4.30pm).

THURSDAY ons: Debate on a motion approving the Chancellor's Autumn Statement.

Commons: Private members'

February 7-11 NEC, Birmingham

January 22-24

Holiday Exhibition (0895 58431)

February 7-11

International Spring Fair - Hardware and Housewares Show (0604 22023)

NEC, Birminham

Anyone wishing to ditend any of the above events is advised to telephone the organisers to ensure that there have been no changes in the details published.

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### Architecture/Colin Amery

# Display shows 'God in the details'

It was the great architect Miss van der Rohe who said that "God is in the details." He was right. On show in London's Building Centre (Monday to Friday and Saturday mornings until January 27) is an exhibition that proves the point. The Brooking Collection is showing a fraction of its enormous holdings of elements of buildings.

of buildings.
It is a wonderful and rather moving exhibition As every-thing on display comes from demolished buildings, it is an exhibition that reveals the tragic

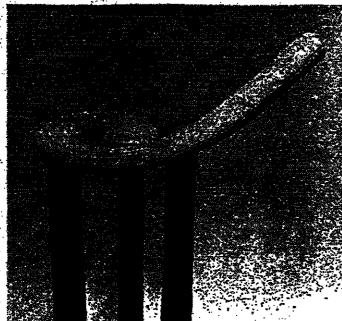
depths of waste and destruction.

The individual behind the rescue operation is Charles Brooking, who since the age of three has been the saviour and collector of fragments of has been the saviour and collec-tor of fragments of past build-ings. It might be thought that he was lust one of those magnic col-lectors who simply collects for the sake of it. However, his col-lection is a well-ordered slice of building history. Although he has limited him-self to doors, windows, stair-cases, firenlaces and rainwater

self to doors, windows, stair-cases, fireplaces and rainwater heads, there is a side display of some 40 wall-mounted post-boxes. There is something romantic about these tiny bear-cas of human messages and only Brooking's vigilance has stopped them all going the way of the telephone boxes. Wherever one of these sturdy boxes has been removed from a fine village wall, it is inevitably replaced by a miserable steel box stuck on a con-

accurate and real examples of all gest.
the necessary elements to ensure To accurate and sensitive restora-

Drawings and photographs are one thing but to have the resi thing is perfect. It would be pos sible from the mixture of actual



A fine handraft from Henry Holland's Cutiers Ware-house, partly demolished in the 1980s

they are available for reference and copying. Sometimes dupli-cates from the collection are Lutyens House, designed and built by Sir Edwin Lutyuns as

broking's vigilance has stopped them all going the way of the telephone boxes. Wherever one of these sturdy boxes has been removed from a fine village wall, it is inevitably replaced by a miserable steel box stuck on a concrete post.

It would be a fair question to ask the point of a collection like this. I would say that it is far more significant than anyone realises: it offers the architect or accurate and real examples of all specific and the commercial continues to the restoration of a building. The most moving thing about the show at the Building Centre is the point of all the lost craftsmanship that went the point of a collection like this. I would say that it is far 17th, 18th and 19th centuries. The collection continues to the realises: it offers the architect or 1968 but it is in the 18th and 19th centuries that it is stronger.

To see the beauty of an indi-vidual faulight or a curved ram's head or a pine and gesso capital is to look at a lost civilisation. But there is a positive point to the rescuing of all these ele-ments, and that is the fact that

tipped apart and many original details lost during its rebuilding as the Chinese Embassy. Charles Brooking casually says he has some 150 fanlights in his collec-

The array of fire grates at the exhibition shows a remarkable exhibition shows a remarkable and beautiful range A mysterious early 20th century one with a scene of the Epiphany is included to see if any visitor can help identify it. The exquisite duck's nest grate in cast iron with the emblems of the United Kingdom and the head of George III was removed from the Royal Military Academy at Sandhurst only in 1985.

Military Academy at Sandhurst only in 1985.

This magnificent collection is the work of one dedicated enthusiast. It is at present housed in a series of sheds in the Surrey garden of Charles Brooking's long-suffering parents. It deserves a new home and sponsorship from the building world, and that is part of the object of showing some of the collection at the Building Centre.

Last year, the Prince of Wales presented Charles Brooking with one of the prestigious National Art Collections Fund Awards for his personal commitment to this

his personal commitment to this remarkable collection. Stories are legion of deals struck with demo-lition men, huge fragments of buildings being conveyed to Guildford by taxi, but the serious purpose to form a national ref-erence collection shines

built by Sir Edwin Lutyuns as
Britannic House, Finsbury Circus, in 1924 which shows its copperfite glazing and the Wren-inspired mouldings. This door was removed from the building only last year The most beautiful fanlight designed by Robert Smirke has been rescued from the Royal Mint, which undergoing refurbishment.

A quite remarkable fusion of gothic and classical elements can be seen in the fanlight designed by the Adam brothers for No 49 Portland Place, London This magnificent Adam house was

# New \$70m home for Houston Opera

**Andrew Porter** 

America's latest opera house is the Gus S Wortham Theater Cen ter in Houston, built at a cost of \$70m, and the new home of the Houston Grand Opera and the Houston Ballet, in a city of soar ing towers of attention-grabbing architecture, it makes rather a architecture, it makes rather a dumpy impression: a square-cut brick building with granite trim, the façade a parody of a Tewkesbury Abbey with a huge, glassed arch reaching to the roof. The architect was Eugene Aubrey, who did the Houston Astrodome and the Rothko Chapel. A design by Philip Johnson, who has worked a good deal in Houston, was turned down as too expensive. Houston, was turned down as too expensive.

On entering, one is faced with a twin escalator flanked by tall sculptures by Albert Paley. The escalators debouch into an immense foyer. We are told that it could hold a six-storey build ing. It is grandiose in size but not pleasingly proportioned or detailed. The decoration has been devised for easy maintenance: painted walls, carpet in readily replaced squares.

After traversing the foyer ticketholders in the boxes can proceed into their own lobby but most of the audience must then descend again downstairs

Central escalators at the Wortham Theater Center

After traversing the foyer ticketholders in the boxes can proceed into their own lobby. This runs contrary to the tenproceed into their own lobby. The larger that lead left fashion, where the players can and into corridors that lead left fashion, where the players can and right to the two auditoriums. Lear the singers, balance and The larger, the Alice and George Brown Theater, holds 2,200, which is small by American standards but laid out in such a way that it feels his.

such a way that it feels big just about creased) In both There are only three tiers, set houses the orchestra seemed a well back, and the audience is not wrapped around the stage.

The Star of Texas is the decorative motif in an otherwise pretty report, for it was a dull, or tive motif in an otherwise pretty report, for it was a dull, or time and the stage. The Brown Theater opened with Aida. Nothing special to report, for it was a dull, routine performance. Mirella Freni grap pled with a role for which nature did not intend her, Placido Domingo was his usual reliable self, an non-intimate way, and it does Stefania Toczska a strident not feel like a small theatre Amneris, Ingvar Wixell as Amon-Both houses have what is as Sinopoli, due to conduct, described as a "Bayreuth" pit had cancelled. Emil Tchakarov stretching back under the stage had a technique too elaborately

Instant Composers

Pool makes

UK debut

The Dutch collective, Instant

Composers Pool, and British sax ophonist, Evan Parker appear

together at London's Queen Elizabeth Hall on Tuesday February 9 as part of an Arts Council Contemporary Music Network

Now in its 21st year, the Dutch

January 9-14

group is making its first tour of Britain Among the places to be visited are Birmingham, Liver pool, Manchester Leicester and Brighton

gilded miniskirt, with bare feet and a long, long blue train. The set was panels and columns swishing to and fro.

The Culien Theater opened with Die Entfukrung, in a deliberately tacky presentation: a B-movie was being made (at least the fourth 'let's show an opera being filmed" presentation of the year), about 1920s Americans in trouble with officialdom on a Turkish island. cialdom on a Turkish island.
Peter Mark Shifter produced.
After the deadly parade to which
Aida had been reduced, it was at least lively and entertaining. Most of the singing was passable,

and Evelyn de la Rosa's, as Con-

and Everyn de la Rosa's, as Con-stanze, was accomplished.

In the city where Mies, Pei-Pelli, Johnson, Stirling, Renzo-Piano (the elegant, economical pavilion for the Menil Collec-tion) are prominently on display the Wortham Center is architecthe Wortham Center is architecturally a disappointment. But Houston needed a new theatre. Jones Hall (where the Symphony remains) has a romantic lobby with a splendidly theatrical feel about it. For the first time, the Houston Opera can play a season, not one opera, a gap and then the next. It is one of America's leading companies with a ica's leading companies with a fine record for doing new works: in recent years Carlisle Floyd's Bilby's Doll and Willie Stark,

Glass's Akhnaten, This is the first in a series of articles by the writer on musi

### The Nine Night

### Ciaire Armitstead

The estimable Temba Theatre on him purchase and steals what Company begin a four show sea he cannot borrow, but there son at the Young Vic with Black could be so much more.

Would that Umoja, another of London's leading black companies, had the finesse to follow their example Edgar White's The Nine Night presents them with the opportunity for a far more sophisticated look at race and its repercussions than is realized in Circia Resilients.

snort tour after its run at Depr-ford's Albany Empire, trains a spotlight on the gap between West Indian imigrants of the 50s and their British-born children: in a family of three children, two have "gone native" this is how the Jamaican patriarch regards shacking up with whites.

His wife has effected her own small betrayal by finding herself a steady job in the white estab lishment; only one son remains. true to his perceived roots, and his father tolerates him least of all precisely because he is unassi-milible.

The theme is framed within a comic structure, but one far-more subtle than the production allows: postures are cunningly exposed, attitudes explored and the little hypocrisies of life

When an Edgar White character means that football is just not cricket, you know sport is not all that is at stake Calvin

Love Songs, a challenging and stylistically diverse double bill other hand, the production vinby black American writers which sets identity firmly at the top of the agenda.

Would that Umois, another of London's leading black companies.

Could be so much more.

In Black Love Songs, on the plays, Herbert 121

by Ted Shine, is a naturalistic scene from a marriage a middle aged couple await the return of their only son in the early hours of the morning.

senship This shrewd miniature is offset This shrewd miniature is offset by Kalamu Ya Salaam's irmically titled Black Love Songs No 1, which makes a case for a new black nation by demolishing the rape, betrayals and toadyings of the old Director Heather Good man, stepping in at the last minute, given a necformance of illuute, gives a performance of illu-minating brilliance changing from the fractious mother of Herbert 111 to a black every woman who is raunchy charis-

woman who is raunchy charis-matic and vulnerable.

Patrick Miller joins Goodman and Doyle Richmond for this sec-ond piece which, with balletic precision, apportions guilt not only to whites but to the blacks who serve and entertain them. The use of direct appeal to the audience strikes an odd note in a house full of white theatrespoor. house full of white theatregoers, and I should imagine the Temp Simpson has his moments as the tations would have something to cantankerous Hamon Williams, while Victor Romero Evans white projections, but the per turns in an easy performance as formance creates faith where his wayward Rasta son who lives logic faiters

Ashley Page's Pursueit, made last summer, has returned to the Royal Ballet repertory at Covent Garden, and splendid it looks too. On Saturdsy afternoon its brightness quite as strong in the dance as in Jack Smith's glittering decors and Colin Mat thems bushing score had the exhibitating effect of taking us

There is a fine teak door from

condon's leading black companies of their only son in the early nies, had the finesse to follow their example Edgar White's The Nine Night presents them with the opportunity for a farmore sophisticated look at race and its repercussions than is realised in Gloria Hamilton's dogsedy ribald production.

The show, which takes off on a short tour after its run at Deptford's Albany Empire, trains a spotlight on the gap between West Indian imigrants of the 50s and their British-horn children: may be exposed and then united into a close yet complex unity One of the earliest and most memorable images in the piece is of a line of dancers sweeping round the stage like the second hand of a clock, and indeed, the ballet has at times the frankness about its components of a skele ton clock in which we may see the parts, beautifully machined, ticking and clicking merrily away contained nonetheless within a clear purposeful frame-

### Pursuit/Covent Garden

### Clement Crisp



plain, unstimulating hall.
The Lillie and Roy Cullen The

ater holds just more than 1,000 Again the audience is disposed in an non-intimate way, and it does not feel like a small theatre

PARIS

Arts guide

within a clear purposeful frame work

Thus there are sequences described appears anarchic: this is a creation and as it has continued, on a strong appears anarchic: this is a creation appears anarchic: this is a creation and as it has continued, on a strong appears anarchic: this is a creation and as it has continued, on a strong appears anarchic: this is a creation and as it has continued, on a strong appears anarchic: this is a creation and as it has continued. On a strong appears anarchic: this is a creation and as it has continued. On a strong appears anarchic: this is a creation and as it has continued. On a strong appears anarchic: this is a creation and as it has continued. On a strong appears anarchic: this is a creation and as it has continued. On a strong appears anarchic: this is a creation.

In The Dream, which opened the afternoon's triple bill, Bruce Sansom made his debut as criginal cast. Rosalyn Whitten a welcome newcomer was clear and true, with Flona Chadwick and true, with Flona Ch

# Britten Quartet/Wigmore Hall

### Richard Fairman

Richard Fairman

A few years ago there could hardly have seemed a figure less representative of traditional Soviet values than Shnitke a composer who unsettles audiences with his darting intelligence and quirky humour, for ever raking over the music of the past with a none too respectful eye and writing works which deny the official mood of optimism. Now it all sounds very much in the spirit of the times.

The chamber works, in particular have a wide currency at the moment and it saws something.

alar have a wide currency at the moment and it says something moment and it says something for Shnitke's present standing that one feels no surprise at meeting his recent Third Quartet (1983) given by a recently a recently the same of young Brit the same of th ish players at the Wigmore Hall.

This was the Britten Quartet, whose account of the piece on Thursday left no doubt as to its Death and the Madden quartet.

Melting-pot.

Not a great deal of this aggressive intensity carried over to their performance of Schubert's Death and the Madden quartet.

unexpected confidence Here every player seemed full of dra-matic intent and they played like demons in the second move-ment, where Shnitke devilishly melting-pot.

strong and typically compressed But that was still cultivated line of thought.

But that was still cultivated in playing at a high level of must line of thought.

As always, Shnitke teases. A cianship (the slow movement couple of quotations from di was beautifully inward) and the Lasso start followed by a little dulcet sound they make, well Beethoven and Shostakovich's balanced and with the first vio favourite "DSCH" motif: but the value of his music, at its best, is always a pleasure to listen to, goes beyond such games. The They are definitely a quartet to moment of reckoning here comes.

### Man to Man/Royal Court

### **Martin Hoyle**

This 80-minute monologue by the East German writer Manfred eyes dark-ringed like a merciless karge was reviewed by Michael Coveney at the Edinburgh Festival last summer it has come appropriately padded Y-fronts.

About the play itself it is per-haps too easy to leap to symbolic conclusions. The woman who assumes her crane-driver husband's identity and job survives the war to swig beer and swear about the boring telly in arid post-war affluence, her persona irremediably split, her values reduced to mandediate gratification and moral cypicism. tion and moral cynicism this self-willed Frankenstein monster of self-preservation is all too apt an emblem of the new Germany

Although allegedly less 'political' than Brecht (in the sense that political assumptions permeate Brecht's writing, even when themes are not explicitly keyte makes an interpolitical), Karge makes an ines-capable political statement in the very negativism, the shrugging indifference, of his final image; even if the statement is by impli-

coveney at the Edinburgh Festival last summer it has come appropriately padded Y-fronts. South from the Traverse Theatre She begins by reminiscing about to Sloane Square and has, 'imagine lost none of the impact of Tilda Swinton's extraordinary solo turn

About the play itself it is per haps too easy to leap to symbolic forces whether as a man, forces of the story in the story of disguise whether as a man, forces of the story in the story t farmlad or factory worker not to mention the weekend reversal to femininity with which she engineers the infatuated facto ry-owner's downfall: a fair haired, coarse-voiced androgyne, the Good Woman of Szechwan as played by David Bowie. Stephen Unwin directs in

box of a set, technological toys and dreck furniture speaking volumes for the priorities of the new materialism. Ben Ormerod (lighting) and George Tarbuck (sound; a judicious use of such sweet, sweet poison to the age's tooth as Beethoven and 'Sentimental journey" abet the actress in her selfless performance of Anthony Vivis's excellent translation Not an easy 80 minutes for

cation anarchic.

About the performance there is no doubt. The actress, her face plastered with grease, her hair a

### Tulsa art museum completes expansion As if to belie the problems in the dates only a third of the collec-

American oil patch, the Gilcrease tion Museum in Tulsa is celebrating It the completion of a \$12.5m

Doubling the size of the museum founded in 1949 by one of the state's legendary oil tycoons. Thomas Glicrease, the addition opens a new view on one of the country's most prolific

and least known collectors. His trove had grown, by the time he died in 1962, to 10,000 paintings by the likes of Thomas Eakins, John Singer Sargeant. Winslow Homer, Albert Bier stradt and Frederick Church

The expansion doubled the

number of works on view Benjamin West who became a though the sizeable space, spread out on three floors overlooking the Ozark hills. still accommo works abroad than at home.

fascinated by the history of habitation in North America ranging and 16th century judicial records in Spanish to the glamourising views of cowboys and Indians by Frederic Remington and Charles Russell. Himself part creek Indian, Gil crease used a suddenly made for

tune to visit Europe where he was inspired to amass a record of his own civilisation long before American art held wide appeal. Early on, he was as likely to buy works in Europe as America. since an embarrassing success of American artists starting with

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Title

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# Tallis Scholars. English Renaissance Music by Tallis, Byrd, Sheppard (Mon). Saint-Germain L'Auxerrois Church (42 30 15 16). Orchestre National de France conducted by Vaclav Neumann, Christa Ludwig, mezzo-soprano, Mahler's Lied von der Erde (Mon). Theatre des Champs Etyses. (47 20 36 37). Christiane Eda-Pierre, Soprano, Alexandre Tharaud, Piano: Schubert Lieder Ravel, Chopin (6.30pm): Trio Rostropovitch/Muttar/Giur anns: Beethoven (6.30pm). Both concerts Monday TMP-Chatelet. (42 33 44 41). Basemble Orchestral de Paris con ducted by Antonello Allemandi, Pascal Roge, Piano: Faure, SaintSaens, Beethoven (Tue). Salle Pieyei. (45 63 07 96). Orchestre Francals Constorio conducted by Jean Perisson with Elisabeth Brasseur's choir Mozart (Tue). Saint Roch Church. (42 61 93 26). Orchestre Germann: Haydn, Mozart (Tue). Theatre des Champs Elysees (47 20 36 37). Orchestre de Paris conducted by Semyon Bychkov Peter Serkin, Piano: Stravinsky Berlicz (Wed, Thur). Salle Pleyel. (46 63 07 96). NETHERLANDS

Amsterdam, Concertgebouw The
Netherlands Philharmonic under
Horis Andreescu, with Liana Isakadze, violin: Tchalkovsky, Shosta
kovich Dworak (Tue, Wed).
Amsterdam, Recital Hall. The
Amsterdam Locki Stardust Quarte:
Freecobaldi, Jenkins, Sweellinck,
Bath (Tue). Ruud van der Mesr,
haritone, accompanied by Rudolf
Jansen Vanghan Williams, Brahms,
Mahler Faure Duparc, Chausson

edo director Schubert, Mozart (Tue, Wed). Kaufmann Hall 1395 Lexington Av. (83 18 603). New York Failharmomic (Avery Fisher Hall). Zubin Mehta conducting, Yvonne Loriod piano, Jeanne Loriod, ondes martenot. Messiaen (Thur). Lincoln Center (874 2424). Waverley Consort (Alice Tully Hall): Celebrating Eleanor of Aquitaine and her world with 12th century music and verse when the troubadours flourished under the patronage of the queen of two (Wed). Anner Bijlsina, cello, with George Piezerson, clarinet, and Ger ard van Blerk, piano: Weber, Schumann, Brahms (Thur). (71 83 45). The Hagne, Philipazsal. The Hagne Philharmonic: Mozart, Voget, Bartok, Brahms (Wed). (60 98 10). Groudinges, Costerpoort. Frans Bruggen and Bour Cream: De Machauz, Kondo, Lloyd, Bocke, Bach, Cornysh (Tue). Renaissance vocal music from the Scholars (Thur). (13 10 44).

Rome, Anditorium in Via della Conciliazione, Juri Termirisanov conducting Sibelius Dvorak (Mon and Tue). (65 41 044).

Rome, Teatro Chimpico (Piazza Gen tile da Fabriano). Claudio Scimone conducting Solisti Veneti and the Ensemble de Trompettes Guy Touvron, Handel, Vivaldi, Bach and Haydin (Wed). (39 33 04).

Rome, Oratorio del Gonfalone Via del Gonfalone 32/A). Works for oboe and string quartet by Boccherini, Bach and Mozart Thur' (68 75 952).

952).
Milan, Testro Alla Scala. Tenor Peter
Schreier accompanied by Norman
Shetler Beethoven (Mon.). (80 9)
26).

**NEW YORK** 

NEW YORK

Juilliard String Quartet. All
Brahms programme (Tue); MarcAndre Hamelin piano recitat. Ives,
Haydn. Liszt (Wed). Carnegle Hall
(24 78 00).
New York Woodwind Quintet play
original instruments. Mozart, Krom
mer, C.P.E. Bach (Mon); Gilbert
Kalish piano Mozart, Roseman,
Picker, Thuille (Tue) Merkin Hall
(Goodman House). 67th w of
Broadway (36 28 719).
Chamber Music at the Y Jaime Lar

WASHINGTON

patronage of the queen of two realms (Thur) Lincoln Center (36 21 911).

TOKYO

Zoltan Kocais (piano) Mozart, Liszt, Schubert. Tokyo Sunka Kaikan recital hall (Mon) (57 33 588).

Robert Bickerstaf (baritone) with Shun-ichi Ohba (piano). Handel, Brahms, Verdi, Leoncavallo. Komaba Eminence Hall. (Mon) (95 41 580).

Skinaci Nikoa Symphony Orchestra, conducted by Hideaki Muto, with Zdenek Tylsar (horn) Strauss, Tchaikovsky Tokyo Bunka Kaikan (Tues). (98 54 836)

Italiey String Quartet. Haydn, Bartok, Dworak. Casais Hall (Cchanomizz. (Wed) (29 12 525)

Lazar Berman (piano) Schumann, Lisz. Tokyo Bunka Kaikan recital hall (Thurs) (26 56 36)

# **FINANCIAL TIMES**

BRACKEN HOUSE, CANNON STREET, LONDON EC4 P4BY Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Monday January 11 1988

# Brady's wrong analysis

THE WHITE HOUSE has made rich about alger it clear that it intends no early action to carry out the recommendations of the presidential securities market through arbitrask force on the October 19 trage, with the same result for prices. stock market crash. Some prices.

delay is natural; the Securities

The report also makes much and Exchange Commission has yet to be heard from, and both the Senate and the House of Representatives are just market. The task force seems launching their own hearings. But since the measures pro- markets never knew this, posed in the task force's Brady report are ill-defined, and the The recommendations which analysis on which they are based is debatable, delay is not debatable. The idea of a single

question.

The report lays heavy stress on two technical facts. One is the influence of programme trading, which has already been denounced by the Chair-man of the New York Stock Exchange. The other is the clopressure to the securities markets themselves.

that these factors made the collapse faster, it is quite another
to conclude that the fall went
too far. The trading of the last
too far. The trading of the last
contrary, that in spite of nearpanic on the day, there was
panic on the financial markets, and a
panic on the day, there was
panic on the day and the day
panic on the day and the day
panic on the day without any major failures.

### Single authority

overshoot. deal of money and the practice urgently needs to be heeded.

only natural but welcome.

The report's narrative of the week of the crash is fascinat.

The report's narrative of the week of the crash is fascinat. ing, but not particularly surnot clear what these standards prising. The most striking findings are the large influence of are "consistent" margin a small handful of institutions and the importance of disappointed takeover hopes, following hostile tax proposals in books are cleared daily and where the locals who provide a Congress. However, the analysis of this history is open to jobbing service trade strictly on their own account, need quite different rules from the securities market.

### Enhanced risk

The most sensible proposal for the stock market seems to be the one most favoured by sure of the futures markets for the witnesses heard by the task from Western Europe will take the greater part of the crisis force: higher capital adequacy away the rallying point of the days, which diverted selling requirements for market-makers. The silliest is surely the further erode membership and idea that the stock market accentuate the in-fighting that Now it is one thing to argue should react to sharp move-that these factors made the col-ments by closing down, has already broken out about future strategy and aims in

caused real damage, it is not clear what action, if any, should follow. If computerised liquidity and market credit the Euro-bomb.

This chilatest list and the limit in France, the European peace movement is ill-placed to campaign effectively against the Euro-bomb.

This chilatest list and the European peace movement is ill-placed to campaign effectively against the Euro-bomb.

This chilatest list and the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the European peace movement is ill-placed to campaign effectively against the experiment of the European peace movement is ill-placed to campaign effectively against the experiment of the experiment of the experiment of the experiment traders would have lost a great place where this lesson most would have died out. As we The single market is a global were reminded sharply on Friday, this did not happen. less risky thanks to this swift Equally, if the futures markets but quite modest correction.

# Nurses deserve better treatment

the drop of a hat. The brief, Salary rates for this are due to but extensively publicised, walk out by less than 40 night the profession's pay review duty staff at a Manchester hos-body and the result should be pital suggests that the profession is deeply alarmed at the career nurses, particularly Government's move to trim the those with specialist skills such \$465m a year bill for special duty payments for working minally ill. The plan is popular nights, weekends and on Bank and commendable.

may be, as they say, that nurses' trade union leaders have not exerted themselves to clear up such misunderstanding It may even be, though ministers argue this less conministers argue this less convincingly, that no nurse would suffer any overall loss of introduction of a flat-rate industrial type converting payments, the Government has come dangerously income through the proposed introduction of a flat-rate close group of its key employing payment of ees. unsocial hours payment of

\$1.20 an hour.

However, it is hard to escape the conclusion that the Government has added unnecessarily to its already considerable problems over the National Health Service. The attempt to tinker with special duty pay-ments, which make up between 10 per cent and 15 per cent of nurses' average earn-ings, smacks of short-term expediency when the nursing recruitment issue demands fresh and imaginative think-

### Commendable plan

After events of recent weeks. most people are conscious that localised shortages of nurses are one of the biggest problems facing the NHS. But the out-look is even worse. Traditionally, nursing recruits 25 per cent of girls who leave school with between five O levels and two A levels. But this age group is shrinking at precisely the time Britain's ageing popu-lation is dictating an expansion of the nursing workforce. Pessimistic projections suggest the NHS could by 1995 be as much as 50 per cent short of the required annual training intake of 32,000.

principal response has been the negotiation of a revised figures.

be recommended this spring by better long-term rewards for as care for children or the ter

Holidays.

It may be as ministers claim, that there is widespread misunderstanding of the move. It duty payments. While it could be argued that if nursing con-siders itself a profession it should be all in favour of higher all-inclusive salaries,

Crucial figures

Moreover, the clash seems peripheral to the questions raised by what has become known as nursing's "demoraised by what has become known as nursing's "demo-graphic time bomb." Other big employers of school leavers, graphic time bomb." Other big employers of school leavers, such as the high street banks, are taking contingency steps ahead of the recruitment squeeze. The NHS, which is never going to match the pay offered by such as the banks, needs to counter with radical initiatives of its own.

Solutions such as the cheap

needs to counter with radical initiatives of its own.

Solutions such as the cheap mortgage scheme for London nurses, the recruitment of more men and the use of Youth Training Scheme can only be of limited value. Of central importance is the attraction back of women who have left the profession to start families and who, surveys indicate, would welcome the opportunity to return if flexible working hours, transport and child care facilities were available to fit in with their domestic commitments.

To train a nurse costs an estimated £13,000, excluding and the control of the control of

estimated £13,000, excluding salary. Turnover is such that the 500,000-strong NHS nursing workforce renews itself Not quite out So far, the Government's every six years. These, not special duty rates, are the crucial

# David Buchan and David Marsh report on how Europe's peace groups are reacting to the INF treaty

EUROPE'S peace movements have a problem. The effect of the champagne with which they toasted last month's USSoviet treaty scrapping medium-range nuclear missiles has worn off and they are pondering the decline in membership, if not morale, that 1988 is expected to bring.

The peace movement – that catch all label covering people

The peace movement – that catch-all label covering people narrowly focused on unilateral nuclear disarmament, groups advocating wider East-West detente and "green" parties that also push a variety of ecological and social issues – is suffering from success. But the movement which brought thousands of demonstrators on to the streets of Western thousands of demonstrators on to the streets of Western Europe in the mid-1980s and helped forge an "alternative" culture, is not about to go out of business, particularly when it is at last beginning to strike a faint echo in Eastern Europe. But credit for the Intermediate Nuclear Forces (INF) treaty is hotly disputed between Western governments and peace groups. Moreover, while the treaty will only scrap some 3 per cent of the superpowers' nuclear arsenals, the peace groups expect a far bigger pro-portional fall-off in their membership and support. Why? Unilateralism seems less relevant to many people when a leader like Mr Mikhail Gorbachev is ready to negotiate reciprocal arms cuts with the West. Washington and Moscow are now discussing a far bigger deal, a 50 per cent reduction in their long-range nuclear mis-sile capability. Thus, Western governments have been able to mount a plausible claim that the INF pact was negotiated

peace movement pressure.

Wherever future historians finally allocate credit for the INF deal, the very removal of Pershing and Cruise missiles

despite, and not because of,

After its shock, the market again that they can chase a eration and, in the nuclear found a relatively narrow bull market out of all touch field, of a "Euro-bomb". Britain trange within which it has with the fundamentals, and is now discussing a new air-traded ever since. Nor have the then get out at the top. This borne nuclear missile with financial markets proved as will do more than any new France, which in turn is planfragile as the report suggests. rules to check the excesses ning a joint army brigade with They have absorbed a fall of a which lead to crashes, espethird in values in two days cially if investors remember are involved in wider discussions. that electronic markets are sions on defence in the Westlikely to correct themselves far ern European Union (WEU). Single authority

Even if the practices which worry the task force had

faster than in the past, even if But because there has not been much of a anti-nuclear movement in France, the European

> edition of the London-based destag, built on their capture journal of the European of 8.3 per cent of the vote in Nuclear Disarmament organi- last year's elections, is the Europe merely result in a Democratic Party (SPD) to reshuffle of the geographical their own. For example, the cards, with Western Europe SPD has come out in favour of taking over the defence role of a nuclear free zone in central the US?" Her dismay is shared Europe, in conjunction with in Germany. Just when the the ruling East German com-two main blocs are becoming munist party. more human," complains Ms The Greens have now develThe departure of Pershings ons are usually made and
> Petra Kelly, the passionate oped into "a typical German and Cruises will leave peace deployed well away from



# Marching in search of a new cause

founder of the German Greens party, "Europe is on the way to becoming another world mili-

tary power."

Part of the peace movement's problem is that, outside France, established parties have taken on some of its clothing. In the UK the veteran Campaign for Nuclear Disarmament (CND) has influenced the Labour and Liberal parties towards nuclear unilateralism.

In Germany, the Greens' former claim to be a bridge-builder between East and West loses much of its appeal as the gulf between the two narrows. For instance, Mr Franz Josef Strauss, the ultra-conservative Bavarian leader, who was for years labelled by the Soviet Union as an archetypal Cold Warrior, is greeted in Moscow with open arms by Mr Gorbachev. Such changes make the Greens' links with Moscow suddenly seem a lot less useful. More dangerous to the

Greens' current parliamentary strength of 44 seats in the Bun-

party" beset with theoretical debate and factional rivalry, complains Ms Kelly. The time for us has never been so good, but we have not used it." In the past, she made a virtue of the party's plurality of opinion. the party's phurality of opinion.
But the persistent feuding
between the party's pragmalists (the so-called "Realos")
and its strong fundamentalist
wing (the "Fundis") has, in Ms
Kelly's opinion, dashed hopes that they could become a genuine reform movement towards an alternative society.

On present form, she says "there is scarcely a chance" that the Greens will achieve the 5 per cent of the vote necessary for them to remain in the Bundestag after the next general election in 1990. The general election in 1990. The party's in-fighting can only benefit its near, and therefore arch, rival, the SPD.—Willy Brandt always used to say the SPD would cut the Greens local government specialist at the University of Nottingham, cedes. I am beginning to think he might be right.

To declare liself a Nuclear Free Zone (NFZ), the NFZ move of the On the one hand, there were government stooges who were only too happy to push the Kremlin line on Western peace activists. On the other hand, small groups of dissidents regarded Western unflateralists has some 180 local NFZs, West Germany 150, Bel-

the peace movements are clearly here to stay as grass roots organisations. Assuming the US Senate ratifies the INF treaty this year, the three year period of phasing-out of the missiles gives peace activists a target for protest until 1991.

priest turned CND President, concedes that CND's national

Though peace activists have only indirectly affected the policies of national governments, they have had a direct impact at the local level. Following the British town of Manchester's decision in 1980 to declare itself a Nuclear Free But while Western Europe could lose its only parliamentary "peace" representation, Japan more than a peace than the peace and the peace than the peace that Western countries, only France has been notably cool in its response", he says.

> The NFZ movement has come in for much ridicule. Since it is usually urban areas that have declared themselves NFZs, and since nuclear weap-

groups, whose membership cities, its practical effect has overlaps with many ecological been compared to that of inner higher plateau than when the ing Equally risible to many is reaction that radiation and missiles started arriving in the idea that the Soviet Union nuclear winter do.

1983. Bruce Kent, the Catholic might respond by targetting its In West Germany, the furnished the control of membership, which exceeded an effect in frustrating the how much rein East European 100,000 in 1982-3, is now down transport of nuclear waste — governments give their fledg-to 75,000. But he points out civil or nuclear — and in ling peace movements. that this is far above the 2,500 obstructing civil defence, A grass-roots peace and ecology movement in East Germann and the civil defence.

> of preparing against it. No cities in the Soviet bloc have declared themselves NFZs, but there are changes taking place in the the Eastern peace movement. Until recently it was sharply divided. On the one hand, there were Kremlin line, and of weaken-ing the West's ability to deter Soviet bloc governments from attempting a total crackdown attempting a total crackdown especially given the problem of on human rights. In short, the France, the only other Euro-

never found common ground.

and about military disparities (hinting at Soviet superiority in certain categories). More important, dissidents in Hungary, the Charter 77 human rights group in Czechoslovakia and the new Freedom and Peace organisation in Poland are beginning to put military matters on their agenda, just as Western peace activists, chiefly through END, are showing greater concern about human rights in the East.

Ms Kaldor of END believes and shout military disparities

Ms Kaldor of END believes Ms Kaldor of END believes there is a circular relationship betweeen the two great problems of post-1945 Europe – the level of arms and the lack of democracy in Eastern Europe. "Only demilitarisation in the West will persuade the Soviet Union to pull its troops out of Eastern Europe, and only political improvement in the East will persuade the West to lower will persuade the West to lower

its guard."
Making this virtuous circle of Making this virtuous circle of events a reality looks like a recipe for multilateral diplomatic negotiation, rather than unilateral nuclear disarmament. The problem, however, for the peace movements is that the further they move from their absolute moral prifrom their absolute moral pri-ority of unilateral nuclear disarmament, the more they become just another arms control/detente lobby group.

CND, for instance, is confident it will weather any post-INF doldrums by remaining as a cover to setting

INF doldrums by remaining as committed as ever to getting rid of the British nuclear deterrent unilaterally (which Mr Kent denounces as not only immoral but as useless "as a troupe of war elephants locked up in Windsor Castle"). Mr Stephen Brown, CND's international officer, believes that precisely because CND is the only substantial European peace movement with its own movement with its own national nuclear weapons to campaign against, its support will fall off less than elsewhere. Issues like conventional disarmament, detente, ecology, overlaps with many ecological been compared to that of inner even human rights rarely and social organisations, at a city areas banning fox-hunt- evoke the kind of emotive gut

> weapons away from Western ther course of disarmament NFZs But NFZs have have had may be heavily influenced by an effect in frustrating the how much rein East European

ogy movement in East Ger-CND membership in 1979, the which is seen by peace groups ogy movement in East Ger-year when Nato decided on as enhancing the likelihood of many is growing increasingly important under the protection of the Pr of the Protestant church. It achieved a major victory at the end of last year when the state was forced to release environmentalists arrested in East Berlin. A more indulgent line by the East German authorities towards such groups could strengthen the strategy followed by both Moscow and East Berlin of trying to win the "nuclear-free zone" in central Europe - regarded favourably by the West German population, but which runs counter to

Nato policy.

But sustaining the kind of cross-Europe momentum that existed at the height of anti-INF protests will be difficult, Westerners just cared about disarmament, the (independently minded) Easterners weapons are more a source of rights, and the two groups As Mr Brown said: "For

As Mr Brown said: "For many countries without Nowadays, official peace nuclear weapons, there is no councils in the East are talking solid centre of protest to keep more about mutual arms cuts the peace movement going.

### The Governor must be staying

The Bank of England, it is said, has influence rather than power. As he waits for the Prime Min-ister to announce his re-appoint ment for a second five-year term, Robin Leigh-Pemberton, the gov-ernor, is becoming more confi-

dent in using it.

His speech last week on the need for "caution" and "steadiness" in economic policymaking was a classic example of the Bank's ability to shape expecta-tions in financial markets - and in turn influence the Treasury's

The Bank has only an advisory role in the framing of the Budget judgement - the balance between changes in tax rates and in the level of public borrowing.
Nigel Lawson, the Chancellor,

# **OBSERVER**

Prime Minister. He wanted to be around to preside over the suc-cession and to see that there was cession and to see that there was no unseemly fight. The system of direct election to the Tory leadership by Conservative MPs, introduced after the controversy surrounding the choice of Sir Alec Douglas-Home, was anath-ema to him. He wanted a new leader to "emerge" in the old style. Since he remains deputy leader, he may still have a say.

### Man to watch

■When President Babangida asks for a report on how Bernard Ingham, the British Prime Minister's press secretary, got a rifle butt in his stomach in Kano last Friday, he can draw on a us eye-witness, George Dove-Edwin, Nigeria's High Commissioner to

The burly, benign Dove-Edwin, a career diplomat, was at the foot of the stairs on which Ingham got his buffeting while trying to catch up with Mrs Thatcher, who was about to review a spectactular parade in her honour. Dove-Edwin quietly intervened to stop the scrum get-ting out of hand. "Let the for-eign visitors pass," he instructed the soldiers and a determined Nigerian lady, who were block-ing Ingham's path. It helped

The day after Wall Street plunged 508 points, Nicholas balance of power.

There has been a shift in the balance of power.

The day after Wall Street plunged 508 points, Nicholas Brady was heading back on a plane from London to Washington. On that same flight, perchance, was James Baker, US Treasury Secretary. The two men got talking and, so the story goes, Brady found himself the long was not just to guide the long was not just to



The second half of your treatment will have to be in the new financial year, I'm

Reagan's task force investigating the Crash of '87.

beyond the chairmanship of Dil-lon, Read & Co, the Wall Street investment company. During the Reagan years, he has ranked as a versattle political troubleshooter serving on two other important presidential panels, on Central America and the development of the MX missile:

Every member of the great and the good needs a political base: Brady's lies in his long-standing friendship with Vice President Bush. Both are Yale men, and Bush appears to value Brady's gritty self-confidence and judgement: by some accounts, Brady was virtually managing Bush's presidential campaign last year.

indicted in the Abscam bribery scandal. Hence Brady's title for-life of "Senator", despite the fact he was never elected to office. The administration seems to

have turned against his report even before it was published, though it was only coincidence that the Dow Jones Industrial Average fell another 140 points when it came out last Friday.

### Mellor to mellow?

David Mellor, the junior min-What Mellor, the junior minister at the British Foreign Office, who made a name for himself by denouncing Israeli excesses in the occupied territories last week, has another challenging engagement ahead. He is going to the Leipzig fair in March. No doubt he will enjoy telling the East Germans to pull down the Berlin wall.

### **Another Monopoly**

MSCOOP, a long forgotten board game in which the players aim to be successful journalists, is to be revived by Waddington. One new feature is that imaginary newspaper titles such as the Daily Bugle and The Beast have been replaced by four titles owned by Rupert Murdoch. The Times, Today, News of the World and The Sun.

Mike Ganley, Waddington's sales and marketing director, said: We asked for permission to use the titles because we felt-

said: "We asked for permission to use the titles because we felt that people could relate to them far better than they could to the old names.

"The only other choice for us was Robert Maxwell's newspapers and there was no way we were going to approach him."

Maxwell made two unsuccessful takeover bids for Waddington. He has not been forgiven.

Times are hard on Capitol Hill. An advertises in the Wash-ington Post is offering an intriguing collection consisting

### U.S. \$200,000,000



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By: The Chase Manhatten Bank, N.A. London, Agent Bank January 11, 1988

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By: The Chase Manhattan Bank, N.A. London, Agent Bank January 11, 1988



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By: The Chese Manhattan Bank, N.A. London, Agent Bank January 11, 1988

Nick Garnett reports on how US air conditioning makers are defending their dominant position

# A chilly blast for the Japanese

ship of Tyler, north of Dallas, a mention of the Japanese risks exciting that mixture of exasperation, annoyance and begrudging respect so common in smokestack America. At the factory run by Trane, the second biggest US maker of air conditioning equipment, it also IN THE NEAT Baptist town-ship of Tyler, north of Dallas, a

light of it all. Among the bat-tles for global industrial domi-nation which the Japanese

After gaining a near strangle-hold on many of the national markets in their Asian backyard, the dozen or so Japanese companies in the industry made a push into North America with small, window to retain its position as the mounted home air condition world's biggest supplier of airers. Their assault was so ferocious that it wiped out a lot of American competition during the early 1980s. Frigidair and

Europe has run into a clutch of difficulties. In the US, which represents half the world mar- to the Japanese. ket, their gift for knowing what the customer wants for once failed them. For example, their attempt to move the resi-

systems away from the custom- kets in which they were once ary "ducted" system towards keen to make a mark.

We are looking hard at the Japanese, but right now they are not really a threat, says export manager Mr Bill Russell, his smile turning into a laugh. "Still, I guess that is what General Motors once said."

Paying a visit to the Texas plant from Trane's head office in LaCrosse, Wisconsin, Mr Russell can afford to make light of it all. Among the bat-

and offices. In some European countries, tles for global industrial domination which the Japanese too, the Japanese have run into the law winning — against the Americans, the fight for the \$9bn (\$4.8bn) world market for air conditioners has not gone according to plan. In their attempts to break the power of US producers, the much-vaunted Japanese have sumbled.

In some European countries, too, the Japanese have run into difficulty with national specifications, or type approval, for components, the kind of barder the property into their own country. This problem, particularly over heat exchangement in the property of the pro penetration, which remains almost non-existent in coun-tries like West Germany and

As a result of all this, the Carrier of the US has managed conditioning equipment, while other American companies, Ostend, Beigum, and Hitaci like Trane and York, Snyder and Dunham Bush, have ably set up a plant in Europe. General Electric were among remained powerful forces. Carthose who withdrew from that rier, with production plants in eaght countries, including position of their US rivals by Since then, however, the Japan, Korea and Taiwan, has extending their technological Japanese drive into the US and maintained a substantial sales lead in the production of companies of the same time, the Japanese are trying to weaken the position of their US rivals by extending their technological lead in the production of companies the production of the same time, the Japanese are trying to weaken the position of their US rivals by extending their technological lead in the production of companies to the same time, the Japanese are trying to weaken the position of their US rivals by extending their technological lead in the production of their use are trying to weaken the position of the production of the position of the production of t

their American competitors. This is being felt most acutely in Europe, where there are no really big indigenous suppliers and where the Japaoffensive through the UK and, to a smaller extent, in France. "Their marketing strategy is not very aggressive right now," to the Japanese — but they says Mr Daniel Hilger, general have found it a struggle to manager for Europe at Trane's reduce machining costs to a Epinal plant in France. But point where they can make we should not dream. They these types of compressors at a

main moving parts). These-compressors offer greater effi-ciency to the consumer in certain horsepower bands. But the high-precision engineering

involved can make them costly The Americans have the design capability - they and the British invented most of it and in some cases are licensors to the Japanese - but they

# The Japanese drive into the US and Europe has run into

The Japanese also seem aggressive and fough-minded ready to circumvent the hurdle of national engineering codes for components by setting up assembly operations in Europe. assembly operations in Europe.
Daikin already has a plant in
Ostend, Belgium, and Hitachi
has indicated that it will prob-

presence in Asia and seems pressors, the heart of the air-determined to take the battle conditioning system. Using facconditioning system. Using fac-tories which are more They appear to have been advanced and cheaper to oper-taken aback by the resilience ate than the Americans', they of the Americans. A few com- have achieved supremacy in their attempt to move the resi- panies, such as Matsushita, advanced compressor types, dential market for large have turned aside from mar- such as "screw" and "scroll"

a clutch of difficulties will come. Opening up the reasonable price. Many Amerimarket in 1992 will help can manufacturers have been

ful to American companies in them have been forced into a these compressor the short term, the long-term danger is that even more technological edge will be lost. One company, Lennox, one of the larger US equipment makers, announced recently that it was maken key components for the larger forced into a them have been forced into a th

ufacturing altogether.

Some American companies two years. York, which was have been lured into co-opera-owned by Borg Warner, was tion agreements. York, for sold off in 1987 to a group of example, will soon market investors. some Mitsubishi-made air-con- Meanwi type the American companies have used to secure their posi-

tion in their domestic market. The Japanese have another card up their sleeve because of the growing importance of the Pacific Rim, the huge market-ing area the Japanese view almost as their own fief. It now accounts for a third of world air conditioner sales and this is expected to top 40 per cent by the middle of the next decade. This would give the Japanese

an even bigger power be Even in a growing industry - global sales are expected to reach \$15bn by 1995 - the US domestic industry has shown plenty of signs of stress reduce very high manufacturing costs. By contrast, Hitachi's robotised plant in Shimizu, manufacturing is almost totally automated from casting to final assembly.

oecause of the fierce competition among indigenous production among indigenous production

The Japanese are dangling More recently, while the larthese compressors in front of gest two or three American nese competitors. But Trane is the Americans, offering to manufacturers have kept now confident enough to have manufacture them for US comthemselves and their big introduced a screw compressor. panies. Carrier, based in Syrainvestment programmes intact,
cuse, New York, has a Hitachi
a lot of second string players
scroll compressor under trial.
But although this could be usemake key components for

Meanwhile, Emerson Electric ditioning equipment. Ominously, Mitsubishi has introduced a ducted system of the
ducer, and Whirlpool has distype the American companies

posed of its Heil-Quaker airconditioning business to Inter City Gas of Canada.

Nevertheless, the Americans show every willingness to defend themselves. Carrier, which has a turnover of \$2.8bn, has spent \$68m in the past year or so on product research and development. Even at the relatively small operation in Tyler, Trane has invested more than \$60m in the last few years in new products and the modernisation of some rather tired-looking man-

what they call comfort In the early 1980s, US manucised for their inefficiency and lack of quality control. Some of their plants still lag far behind the efficiency levels of Japa-nese competitors. But Trane is now confident enough to have and to be planning the launch of a scroll compressor in 1989. Carrier also says it is evaluat

ing options on manufacturing these compressor types.
Okay, the era of doing nothing and sitting back has gone," says Mr Russell. "But I think we've caught the changes early

The Japanese are still out to

### **Airport policy**

# An obstacle to competition

By David Sawers

in "slots", the time needed for an aeroplane to land or to take off - is allocated at the busier

rules laid down by the Interna-tional Air Transport Associa-tion, the most influential of which is that airlines can retain the capacity they already

These "grandfather rights" ensure that existing operators cannot be displaced; and, if capacity is constrained, that new entrants cannot obtain slots. The allocation of slots for new services by existing operators is largely a matter of bar-gaining between the airlines, based on their ability to exchange - and sometimes to buy and sell - the slots they

some rather tired-looking manufacturing lines. The already possess.

This system has worked up to heavily in developing advanced controls to produce what they call companies have been rare, and canadian been competing, new entrants have been rare, and capacity has not been seriously constrained except at Heathrow. Capacity at Gatwick and some continental airports has recently become constrained as well, and the preferred solution, at Gatwick and at Heathrow, is to give scheduled services pri-

> This method of allocating air-oport capacity is difficult to reconcile with the efforts to lib-The measures recently agreed by members of the EEC relax the 50-50 shares of capacity between scheduled carriers on most European routes, and

allow new services to be started

and provincial airports.

COMPETITION in the airline Neither measure can be effec-industry received little nourish-tive unless airlines can increase ment from the Department of the frequency of the services Transport and even the they already provide, or can Monopolies Commission over launch new services. An airline the British Airways/British Cal- that has expanded at the edonian affair. But the depart- expense of its competitor on a ment has a chance to redeem route may be able to exchange its reputation by acknowledging slots with the loser, but it will that the methods of allocating face more difficulties if it has capacity at airports can stultify increased the total traffic on a the modest progress within the Europeau Community start a new service will face towards a more competitive more problems still; it will be industry.

barred from Heathrow alto-

choose Gatwick. When it applies for slots at a busy airport it may find that it European airports by schedulis given priority over existing ing committees, on which all charter operators, but it will the user airlines are repre- also find that demand exceeds supply, especially in the peak periods when a new service is

entrants will increase, the more numerous they become, and the success of the liberalisation measures depend upon their becoming numerous. Competitive bidding for slots is the obvious method of allocation, but it has been rejected in the past because the airline indus-try is still so riddled with monopoly that the entrenched operators could afford to outbid the new entrants in order to prevent them starting new services. But it also seems that the

present system may lead to payment for slots, if new entrants are to obtain any at Reconciling the effects of the monopoly power of existing air-lines with the desire to introduce competition between may, in consequence, require more than the introduction of ority over the charter services competitive bidding for slots which now use 44 per cent of the slots at Garwick.

This is the charter services competitive bidding for slots and the abolition of "grandfather rights". The fundamental and the abolition of "grandfa-ther rights". The fundamental review that the subject requires would best be made by outsiders with experience of controleralise European air transport. ling restrictive practices; the subject should, therefore, be referred to the Office of Fair Trading in Britain, and the European Commission should investigate it in the Community

The author is an economic con

as a whole.

### **Attitudes** to work

From Professor Simon Domber-

Sir. In his interview with John Lloyd (January 4), Lord Jakobovits suggests that British society has undergone 'a ventable are retreating out of sight," any
revolution of attitudes. He goes
on to say: "I believe that work in a worldwide adoption of the

greater economic gains for soci-ety as a whole. The promotion of competition and entrepreneurial behaviour is likely to lead to behaviour is likely to lead to greater prosperity overall, but also to greater inequality (as reported in the FT on the same day by Andrew Taylor). In explaining these developments it is more realistic to speak of changing economic incentives which have confined the Frit. which have confronted the Brit-ish people, rather than of a fun-damental change in their propensity to work. Simon Domberger, 38 East End Road,

### Spiritual beliefs are not retreating

From Mr Antony Chapman. Sir, Joe Rogaly is uncharacter-istically mistaken on several istically mistaken on several Boddington Bost;
points ("The Empty Markets," Hole Lane;
December 24). It is regrettably Wendover, Buckinghamshire

# Letters to the Editor

Rabbi with those of the father of modern economics, Adam Smith, writing in 1776:

"Every individual necessarily labours to render the annual revenue of the society as great as he can. He generally indeed, neither intends to promote the public include communism) still maintain such a strong grip on society the society and the public include communism) still maintain such a strong grip on society the same day, makes one doubt the public include communism) still maintain such a strong grip on society the same day, makes one doubt the public include communism) still maintain such a strong grip on society the same day, makes one doubt the public include communism) still maintain such a strong grip on society the same day, makes one doubt the same day.

intends to promote the public include communism) still maintends, believes nor knows how much he is promoting it...he intends only his own gain and is led by an invisible hand to promote an end which was not part of his intention.

Surely the triumph of Thatcheriam lies in creating conditions in which the pursuit of self-intenset and self-reliance achieve greater economic gains for society and profess to be Christians. That is not "the market", that is leading people — though not redundant by their City employments in which the pursuit of self-intenset and self-reliance achieve in basis, are flawed.

After the seven sects will ever be accurately represented in their annual accounts. Consider the money dealers who have recently been made redundant by their City employments in which the pursuit of self-intenset and self-reliance achieve in basis, are flawed.

After the seven sects will ever be accurately represented in their annual accounts. Consider the money dealers who have recently been made redundant by their City employments in basis, are flawed.

The profess to be Christians. The money dealers who have recently been made redundant by their City employments in basis, are flawed.

The profess to be Christians. The money dealers who have recently been made redundant by their City employments in basis, are flawed.

The series will ever be accurately represented in their annual accounts. ian basis, are flawed.
As for the statement "Take

if we non-religious are taking back our own winter festival.
Antony M. Chapman,
Boddington East.

on to say: "I believe that work in itself has an intrinsic value, not only because it helps us to earn a living, but because we pay our debt to society in this way."

Is this to be interpreted as the essential change of attitude or is there an alternative explanation? Contrast the words of the Chief Rabbi with those of the father of modern economics, Adam Smith,

and the costs of their accommodation, and salaries, and of the away the spiritually or relimitates they made in adapting giously based ethical factor, and you have nothing": that also is not true. Has Joe Rogaly never beard of the code of ethics which inflated by the unwillingness of the reaction of the code of thics which the reactions of the code of heard of the code of ethics which puts the welfare of human beings paramount, and is totally non-religious? I mean, of course, Humanism. — which, incidentally, substantially predates Christianity.

Christianity.

Christianis is an age old non-religious winter festival taken over by the Christians, who even changed the date of birth of their god to coincide with it. If Joe Rogaly and other Christians in the eyes of the employer, an inflated by the unwillingness of staff to work for such employers of such employers of verification of staff to work for such employers of such employers of verification of such e

their god to coincide with it. If
Joe Rogaly and other Christians
want a religious celebration of
that event, let them have one,
perhaps on the correct date of
birth. They can hardly complain
if we non-religious are taking
back our own winter festival.
Antony M. Chapman,
Boddington East,
Hole Line,
Wendover, Buckinghamshire

Redundancies are a recognition of negative deprival values
in the eyes of the employer, and the can make
more money by letting the
vacated space. They may well be
vacated space. They may well be
subjective and difficult to assess,
but to the employer they are
final, and their validity cannot
be doubted. That the employer
does not own them emphasises
the negative value, as he cannot

Redundancies are a recognistory of negative deprival values
Stephen Cockburn,
Friendly House,
21-24 Chiswell Streat, EC1

If intended for publication,
letters to the Editor of the
Financial Times should
include, where possible, a
daytime telephone number.

Psychometricians have come to recognise that in developing

tests to predict executive such fall down in practice because the criteria they try to predict are even less reliable. Accountants should stick to reliable historical cost accounting but find supple mentary measures to represent accurately the dynamics of change. David C. Duncan,

TEAM, The Olde Barn House, High Road Eastcote, Pinner, Middlesex.

### Well versed in the City

From Mr Stephen Cockbarn.
Sir, Clive Wolman's article on
Sir Kenneth Berrill (January 5)
states: 'He became involved in
the City only eight years ago at
the age of 59 when taking over
the chairmanship of Vickers Da

Costa". When Sir Kenneth Berrill was appointed to the board of Jove Investment Trust on June 1 1972 he had been a director for some years of the small but then well-known merchant bank, Ionian Bank Ltd. He was at that other investment trusts, having been the Bursar of King's Col-lege, Cambridge, and responsible for the college's investments while pursuing his academic

write pursuing his academic career.

The reality is that, rather like the Chancellor of the Exechequer, the chairman of the Securities and Investments Board has intimate personal knowledge of the City acquired over many years. Perhaps that is why his Rule Book is causing such anxious Proverbilly poschers made ety. Proverbially, poschers made good game-keepers, didn't they? Stephen Cockburn,





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# When inflation receded, resistance to change returned

From Mr W.J.H. Everitt.

Sir, If Professor Walker on inflation - of course it isn't - quickly, in the belief that any flaws could be ironed out later. However, I am less happy with flaws could be ironed out later heed for change to the system but by the time SSAP16 has need for change to the system been adopted and tried out, the need for change to the system been adopted and tried out, the need for inflation was receding the published accounts and the published accounts and the flowns of apparent public acceptance of the retail of the rate of general price flows of inflation was receding the published accounts and the published accounts and the flowns of apparent public acceptance of the retail of the rate of general price flows had vanished, in the belief that any flaws could be ironed out later. But by the time SSAP16 has adopted and tried out, the published accounts and the flows for inflation was receding 10-k disclosures to the SEC. As and comparing them with the ups and downs of the retail price index over the same period. The correlation is striking, if professor Walker carried out that study, possibly the Financial flows have the impossible to overcome the professor Walker carried out that study, possibly the Financial financial ecotints appears to be en adopted and tried out, the published accounts and the flows had all enthusiasm for identify and all enthusiasm for identify. The probably aware, the SEC has followed FASB and largely doubt whether there will be furnished. In the belief that any flaws could be ironed out, the probable will be in adopting the probable was gone.

It is this who to

# FINANCIAL TIMES

Monday January 11 1988



Janet Bush on Wall Street

### Anatomy of a market in turmoil

LAST WEEK was an educative one, it was also shot through with irony. On Thursday, the Dow Jones industrial average bow Jones Industrial average closed at its highest level since Friday, October 16, the nerve-wracking day which, according to the Brady Commission report, made a bout of heavy selling inevitable the following Monday because of the programmed sell orders stacked up to be executed. Release of the report by the Presidential task force on October's crash coincided with Fri-day's close, which saw the Dow record its third largest points fall

By 4pm, most people knew what was in the report, the powerful lobbies of the financial community had already scoffed at it, the White House had retreated from being identified too closely with its conclusions and Mr Nicholas Brady himself spent his Friday afternoon brief-ing denying his recommenda-tions were radical. And the Government in Washington was closed down by a snow storm.

Just as everybody seemed agreed that the last thing anyone wanted was radical change in the securities industry, the market collapsed. Some estimates suggested that as much as 100 points of Friday's 140 point decline could be attributed to programme trading, which takes advantage of arbitrage opportu-nities between the futures and

the cash market. Friday's stampede out of stocks did not only focus attention on the serious analysis in the Brady report about the dynamic and potentially disastrous interplay between stock index futures and actual stocks. It also knocked on the head a growing complacency among participants in the equity mar-ket.

the New Year started and the instant and substantially positive reaction to central bank inter vention to support the dollar early last week, had always looked like hubris. Some on Wall Street had watched the Dow rising in leaps and bounds with a palpable sense of dismay. It had

looked too frothy.

It is the kind of thing the Brady Commission is deeply con-cerned about. It concludes that trading on October 19 was dominated by surprisingly few institutions (not surprising to many in the industry), many of them selling according to formulaid price-insensitive portfolio insur-ance strategies. The power of programme trades, executed in very large size, is well-known in the market and the expectation of programmes being triggered leads to defensive selling by other investors, accelerating the

process.

The Brady report is a fascinating and detailed historical review of October's events. It argues there was a massive overhang of unexecuted portfolio insurance sell programmes by the close on October 16. It cites the example of one client who had followed exactly the instructions of his adviser from Wednesday to Friday that week. wednesday to Friday that week. He was then told at the weekend that, based on the close on October 16, the client should sell 70 per cent of his remaining equities to "conform to the parameters of the insurance model."

There will be many a nervous investor as the market opens today, looking to see whether Friday's 140-point drop left a similar overhang of sell pro-

grammes.
It seemed on Friday that the Brady Commission's report was not destined to be a tremendous success. There seem to be two reasons. One is that its recom-mendations are far-reaching but not very specific - perhaps inevitable in the time it was given to complete the study. This means they are not easy to criticise but, at the same time, may not be

at the same time, may not be taken seriously.

Brady suggested low margin requirements in the futures market should be raised to nearer those in the stock market but that did not mean there should be equal requirements in both markets. Brady suggests margins should 'reflect the different structure of the two related market segments." The placatory tone of statements, in response to the report, from the Chicago Board of Trade and the Mercantile Exchange suggest that this is so wishy-washy that it need not worry the futures industry unduly.

The second reason for the

The second reason for the report's probable lack of impact is that the task force does not seem to have worked out its politics. Its suggestion (tentative as it was) that price limits and trad-ing halts should be formulated was treated with enormous distaste by free marketeers · every-body who is anybody, including the President.

its suggestion that the US Fed-eral Reserve Board should be given an overall supervisory role is likely to annoy everybody. The last thing the Securities and Exchange Commission and the Commodity Futures Trading Commission want is to be bossed around by the Fed. And, it seems, that is the last thing the Fed wants too.

# Soviet reforms help Prague's tragic hero

tragic hero of Czechoslovakia's Prague Spring', emerged yesterday as a new beneficiary of Soviet openness, writes John Wyles in Rome. He was able, in an unprecedented newspaper interview, to characterise the Gorbachev experiments in the Soviet Union as closely related to his own abortive liberalisations

Soviet Union as closely related to his own abortive liberalisations of 20 years aso.

In a notable journalistic coup, L'Unita, the Italian Communist daily, yesterday published about 18,000 words of the first interview given by Mr Dubcek since the Soviet Army quashed his reformist government in Czechoslovakia in August 1968.

L'Unita journalists submitted their questions in writing last autumn and received a long manuscript, which reads in parts like a manifesto, from Mr Dubcek. Still a prisoner.

Now in retirement after spendicek's home in Bratislava in November. They then had a brief open-air encounter on December 19 in Prague's Wenceslas Square with the 66-year-old former Czech Communist Party first secretary.

L'Unita journalists submitted their questions in writing last autumn and received a long manuscript, which reads in parts like a manifesto, from Mr Dubce with the state forestry corps, Mr Dubcek looks an ordinary worker in the state forestry corps, Mr Dubcek looks and flinds little to reproach himself for. His belief more "concrete approach" to restructuring in his country.

L'Unita journalists submitted their questions in writing last autumn and received a long manuscript, which reads in parts like a manifesto, from Mr Dubce with the communist Party in the worker in the state forestry corps, Mr Dubcek looks an ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek looks and ordinary worker in the state forestry corps, Mr Dubcek



essayed 20 years ago is apparently unshaken. He says his principle concern now is that political honour should be restored not only to himself but also to others who suffered from their involvement in the Property in the P heir involvement in the Prague

liberalisations.

Mr Milos Jakes, the new Czech leader, is due to visit Moscow today for talks with Mr Mikhail

Asked if the Soviet interven-tion of August 1968 was avoid-able, Mr Dubcek is sure there was nothing the Cechs could have done to stop it. But he adds:

twill have been suitably chastened by the events of the last week which saw the Tokyo stock market enjoy its second biggest one-day gain and Wall Street suffer its third worst daily fall. The degree of normality which was beginning to creep back into the financial markets has been badly jolted and the more superstitious investors may be wondering whether the 13th week after the Crash of 87 will be marked by a repeat performance of Black

Robert Thomson in Peking profiles a bishop unbowed by penance or communism

# Chinese Catholic keeps the faith

tough re-education programme older Chinese, the elderly bishop designed to change his counter-revolutionary Catholic ways, the Rev Ignatius Kung, former Bishop of Shanghai, is unrependent to cause problems for his fellow priests, and so kept the interview briefs. He was reliverent to he

His release is seen as a gesture towards the Vatican by the Chinese authorities following a recent visit by Cardinal Jaime Sin of the Philippines but the Chinese deny there is any con-

Catholic resistance to communist rule, refuses to renounce the Pope, whom the party has seen as a threat to its rule. He said: "If I don't believe in the Pope, then I am not a Catholic. I am loyal to

the Pope."

Bishop Kung, in his first interview since his imprisonment in 1955, said he would still not work within the Chinese Patrities with the Vatican, which still

brief. He was reluctant to be drawn on why the party has now given him freedom.
It is because I am not against

the government. I am not against the social order, he said. In the early 1950s, he had urged young ection. Roman Catholics not to fight in The bishop, at 87 a symbol of atholic resistance to communist ty-run Young Pioneers, and refused to support the land reform programme or deny the Pope's authority. In 1955, five years after his appointment by the Vatican, he was found guilty of treason and labelled a count-

otic Catholic Association, which the party approves of and encourages but the Vatican does not recognise.

"I have nothing to do with this association," said the bishop, who became a free man last are reluctant to make public

AFTER 30 YEARS in prison, tunic, black cloth shoes, and a from his crimes against commulings and death were the common reform through labour and a small black hat preferred by nism was influenced by the car-fate of imprisoned counter-revo-

dinal's advocacy.
Father Wang Zhuhua, 66, also
Shanghai-based, was apparently released several weeks ago after 31 years' imprisonment, most of them in a labour camp in the hostile far west. He is said to be partially blind and very frail. ment says that we have to love
Bishop Kung now lives with 43
state-approved priests in a resithe motherland it is a crime dence adjoining Shanghai Cathedral. He rises each morning around five and shortly after says a private Mass in Latin at the Good Shepherd Chapel in the compound. It is unlikely that the Government will allow him to

say Mass in public. "It is more convenient for me to say Mass in private," the bishop said. His release has been a compromise by the party, as he is refusing to respect the staterun church or question the Pope's authority, but has appar-ently agreed not to take a public stand against the Government.

the party approves of and encourages but the Vatican does not recognise.

I have nothing to do with this association," said the bishop, who became a free man last week when the Shanghai Higher People's Court released him from parole conditions in force since he left prison in 1985.

Walking with the aid of a stick, and wearing a simple blue of Bishop Kung's absolution that the vatican changes its attitude inspired by the bishop demanded interested in stand against the Government. During the 1950s, young men the Vatican changes its attitude inspired by the bishop demanded and that the light of God will that they, too, be jailed. No details have been revealed about his years in prison, but it is understood that he spent time in a rural camp designed to "reform and the Vatican are move inspired by the bishop demanded that the light of God will that they, too, be jailed. No details have been revealed about his years in prison, but it is understood that he spent time in a rural camp designed to "reform and Cardinal Sin has indicated would have suffered greatly duration (1966-76), when severe beat-

The bishop is supervised by Mr Yuan Shaosheng, a lay official of the Shanghai Patriotic Catholic Association, who said Bishop Kung had broken the first com-mandment. The first command-

Walking the party line, Mr Yuan Shaosheng said that rela-tions with the Vatican would be impossible until it recognised that Taiwan was part of the Peo-ple's Republic of China. He said the break was made in 1955, when the Vatican would not accept a new party-appointed bishop and tried to "coerce our diocese" by appointing its own

"We did not release Bishor Kung to improve relations with the Vatican. We did it according to legal procedure. We hope that the Vatican changes its attitude and that the light of God will shine on the Vatican," Mr Yuan past few months have not gone away. Last week's concerted cen-tral bank intervention has stabi-

another trick

Anyone who thought that a measure of calmness was returning to the world's financial markets

will have been suitably chas-

repeat performance of Black Monday.

While it would be very surpris-ing if the Tokyo and London

month. A correction was overdue in New York, and remains over-due in London, which has risen by more than 12 per cent since

However, there are a number

autumn, the cash calls on the market have slowed to a trickle,

and those foreign investors whose rush for the exit in Octo-

world's financial markets for the

domestic stock markets.

**US Airlines** Debt and Leases as % of

THE LEX COLUMN

Wall Street tries

Delta Piedmont betlaU Northwest Pan Am Eastern TWA



ing if the Tokyo and London stock markets were not affected by last Friday's sharp drop on Wall Street, it is most unlikely that they will be anywhere near as badly damaged this time round. The 6.8 per cent drop in the Dow Jones industrial average on Friday follows a 16 per cent rise in Wall Street over the last month. A contention was oversite. stock options are in fact one market, and the dangerous speed with which serious financial problems can surface when the various linkages break down. The behaviour of the financial markets over the next few days will give the first clues as to whether the lessons of last October have been learnt, or whether the authorities will be forced to undertake sweeping reforms of the way securities are traded and regulated in order to prevent a further erosion of confidence in the world's financial system.

US airlines

However, there are a number of reasons for believing that any sell-off will be far less extreme than took place three months ago. Even after their recent rallies, the London and New York markets are 27.4 per cent and 29.9 per cent off their respective peaks and no longer look horribly overvalued. Global institutional liquidity is in a far healther state than it was in the autumn, the cash calls on the With British Caledonian safely tucked under its wing, British Airways will presumably stop peddling scare stories about the invasion of Europe's skies by the giant US airlines. BA's argument that, unmerged, it could not compete with America's deregulated carriers had in any case begun to look a bit thin: corporate power, after all, is a matter of corporate profit and, viewed from the bottom line, the US mega-carrier appears more bogber exaggerated the falls in the Far Bastern and European stock markets have long since retreated to the safety of their mega-carrier appears more bogeyman than bully.

True, the immediate picture is That said, the events of the past week are a worrying reminder that the problems which have been haunting the

the brightest in years airline stocks fell in the market crash by half as much again as the S&P 500 average but, thanks to Opec, the holiday season and the surprisingly muted impact of the crash or according to the crash or according to the crash. tral bank intervention has stabilised the dollar temporarily. But it will not be sufficient if next crash on economic activity, they it will not be sufficient if next cash on economic activity, they crash on economic activity, they have already begun the long climb back. Having had a relatively easy ride from the terror-ists and the unions, the major airlines should show record profibudget deficit being far higher its for 1987; aggregate net profits of at least \$800m and probably closer to \$900m seem likely, after a \$180m net loss in 1986.

and the UK are not conducive to strong rellies in equity prices.

In addition, last Friday's publication of the Brady report – the first official US post-mortem on the Crash of '87 – underlines the extent to which the markets for cheapest First World bargain stocks, stock index futures and around for foreign holiday mak-

creep up as new pilots on under \$40,000 a year and new flight attendants on a fraction of that refuse further concessions. But with the vicious price wars of the past few years giving way to more gentlemanly skirmishes, all the signs are profits in 1988 will

the signs are profits in 1860 win top last year's. So, after nine years of blood-letting, pricing battles and hectic corporate realignment, is the US airline industry finally on the edge of a new dawn? Hardly.

Corporate convulsions are still Corporate convulsions are still in prospect at the three most anaemic carriers: Pan Am (which plans to sack its chief executive in exchange for agrement from its unions on swingeing wage cuts); TWA (which on the basis of annual profits less losses has contrived to make no money at all in 52 years of existence); and Texas Air (which has been pieced together in an over-ambitious fashion from ailing bits like Continental and East-

But overall the shake-out is nearing completion and the industry settling down to some-thing like its mature deregulated form. That form looks only narrowly profitable; even if 198? profits do hit record levels, \$900m would represent a meagre 1.9 per cent net margin on revenues of \$46bn. This is partly due in turn to the industry's heavy load of debt. If cash flow should falter in this most fragile of industries, not only those carriers with debt/equity ratios in or near double digits (Pan Am, 11:1; TWA and Texas Air, 9:1) could prove vulnerable.

In any case, strong revenues alone will not save Pan Am and TWA. The former, with \$830m in long term debt, needs a capital injection from a strong partner, but Braniff's Pritzker family has pulled out of merger talks and another suitor has yet to come forward. As for TWA, Carl Icahn seems to be spending more time on his chess game over Texaco than on sorting out the airline's

When the final episodes of merger-mania are complete the betting is on perhaps six big players winning through American, Delta, Northwest, United, US Air and perhaps a slimmed down Texas Air. Deregulation will have left all of them with lower costs than their counterparts in Europe, but it will also have left them weak-The current year, too, should ened by price wars and take-bring lower fuel prices and strong traffic growth: domestic can in any case still cover their business travel seems largely to be ignoring Black Monday, while the dollar makes America the only dream of. Maybe British and the strong traffic growth: sisted prices the Americans can only dream of. Maybe British Airways could turn out the bully

# Airbus sales to East could anger US

DISAGREEMENT between Bonn

and Washington over controlling transfer of technology to the East bloc may come to the sur-face as a result of West German and electronic systems, contain technology useful for military

from the West to the East bloc. This is on the grounds that important components of the air-liners, in particular their engines

efforts to win orders for Airbus airliners in Eastern Europe.

Government officials in Bonn say that Airbus Industrie, the four-nation European airliner consortium, has been in contact with both Hungary and East Germany on possible leasing or sale of wide-body Airbuses. Poland is also said to have expressed interest.

The US and West Germany agree that East bloc orders with both Hungary and East Germany on possible leasing or sale with an Eastern European council of wide-body Airbuses. Poland is also said to have expressed interest.

The US and West Germany on the agree that East bloc orders would have to be vetted by The US has voiced displeasure.

The US has voiced displeasure and the East-West political thaw.

Mr Hans-Dietrich Genscher, the Bonn Foreign Minister, has issued a strong call to "adapt" Cocom rules to the new mood in East-West relations. Mr Genschwoold have to be vetted by the East-West with an Eastern European council try could prove a test case for the Bonn Foreign Minister, has issued a strong call to "adapt" Cocom rules to the new mood in East-West relations. Mr Genschwoold have to be vetted by the East-West with an Eastern European council try could prove a test case for the Bonn Foreign Minister, has issued a strong call to "adapt" Cocom rules to the new mood in East-West relations. Mr Genschwoold have to be vetted by the East-West with an East-West call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" the Bonn Foreign Minister, has issued a strong call to "adapt" t

Federal Republic should toughen penalties for infringements. The US believes that Bonn

Cocom, the 16-nation Paris to the Bonn Government in ouring the past week, has the organisation which controls recent months that West Gerstrong backing of West German flows of sensitive technologies many is not devoting sufficient industry.

resources to checking high-technology trade with the East bloc.

Weshington also thinks that the possibilities with the East bloc po has been highlighted by the visit of Mr Franz Josef Strauss, the Bavarian Prime Minister, to backs the fundamental principles of Cocom. But there is suspicion that West Germany is of the Airbus Industrie superviattempting to tone down the sory board, spoke optimistically Cocom rules more quickly than on his return of new trade warranted by the East-West opportunities with the East and said that Cocom rules were

becoming less of a hindrance in view of political rapproche-The US is asking a number of European countries to tighten up Cocom enforcement. It is offering in return liberalisation of some controls affecting lowertechnology trade.

# Israel's private war

Continued from Page 1

"The Islamic jihad was not a dominant factor before the events," said Mr Mohammed Khass, a Gaza journalist and former local official, speaking in his seafront home. "But when the troubles began, it started playing a leading role."

Despite Israeli predictions that the unrest would be short-lived, Palestinian residents of the territories said people were determined to keep up the pressure.

"It's unclear how long such a boycott could be sustained given Gaza's economic dependence on Israel. But Gazans say that people are more prepared than ever to make sacrifices.

In Israel, despite international criticism of the handling of the disturbances, officials are insisting that tough measures are a necessary priority to quell the demonstrations.

seen people so willing to con-front the Israelis. What young-sters are doing is really frighten-ing," said one resident.

Organisers of the Gaza demon-

**World Weather** 

rying new developments for campaign at the weekend to pre-Israel in the current wave of dis-turbances. campaign at the weekend to pre-vent Gazans travelling to work in Israel, where many industries "The Islamic jihad was not a rely on labour from the territo-

In Israel, despite international criticism of the handling of the disturbances, officials are insisting that tough measures are a necessary priority to quell the demonstrations.

seen people so willing to confront the Israelis. What youngsters are doing is really frightening," said one resident.

Organisers of the Gaza demonstrations.

Organisers of the Gaza demonstrations appear to be trying to promote a "siege from within." Islamic Jihad, an extreme fundamentalist group, stepped up its on the confront of a long-term problem and their intensity had taken the Governmentalist group, stepped up its

# **Bush-Dole class battle**

that he has high name recognition but a fuzzy image.

The inevitable problem of being number two in the White House partly explains this. But it is aggravated by uncertainty in the public mind not only about what the Vice-President stands for but, in an odd way, also where he is from Is he the tough self-made Texan he says he is? Or is he, as Mr Dole implies with out ever mentioning his name, the upper-class New England preppie who went through some of the best private education America can offer before finishing school at Yale.

In the televised debates between the candidates such as the one in Des Moines on Friday in the was doing during the Iran-contra affair.

So Senator Dole's approach, redolent with real resentment in his voice when he addresses the theme, is to suggest that the Vice-President was born with a silver spoon in his mouth, cannot understand the real-life problems of ordinary Americans and, by implication, does not have the regional roots and values which Americans like their Presidents to have.

So far this strategy does not seither. Some of the latest polis, including one from CBS-New

that he has high name recogni-tion but a fuzzy image. those who keep asking him what the was doing during the iran-contra affair.

between the candidates such as the one in Des Moines on Friday night the Vice-President never misses a chance to present himself as "fightin' George Bush", a man who can hit back hard at rhetorical challengers, especially

# AT&T's European plans

Continued from Page 1

continued from Page I

other leading equipment manufacturers about closer collaboration.

A partnership joining AT&T and the Italians would probably be based initially on transfer of technology and managerial expertise from the American company aimed at solving the phone system.

Depending on the scope of the agreement, Italizel might hope to improve its position in transmission, where it is relatively weak at present, as well as gain access to the large Italian market, as well as to those developing countries where Italial is starting to export.

The talks between AT&T and the Italians have re-lit the heated debate about the future of Italy's telecommunications industry. A proposed joint venture linking Italial and Teletira a Fiat subsidiary, was aborted ess than three months ago in considerable acrimony. Agreement with AT&T would strengly the properties of the large Italian market, as well as the large Italian market.

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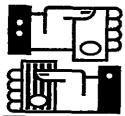
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Financial Times Monday January 11 1988

# **SECTION III FINANCIAL TIMES**



Banking deregulation has led to reduced

exchange controls, and increased competition, writes Michael Field.

Bankers now favour closer links with the European Community, which would require the removal of what

financial barriers remain between the region and the rest of the world.

# Looking at the market

IN A major speech last month Peter Wallenberg, vice-chairman of the Skandinaviska Enskilda Bank and chairman of the Swed-ish Industrial Federation. announced that the time had come for Sweden to join the

come for Sweden to join the European Community. It is thought in Stockholm and the other Scandinavian capitals that his speech was made after consultations not only with leaders of the Swedish banking and industrial communities but also with some members of the Government

with some members of the Government.

The official Government reaction to Wallenberg's speech was hostile, but what he said has certainly focused Scandinavians attention on their position vis-avis the Community. Denmark has been a member since 1973, and now, in a financial and trading sense, looks far more to the Community than it does to its northern neighbours.

The possibility of other Scandinavian countries following Denmark affects not only the expansion of the industrial companies

sion of the industrial companies but also the demolition of barriers to capital flows between them and the rest of the world and the integration of their banks into the international

Until 1985 the Scandinavian banking community was unusu-

internal and external business. In 1985 and 1986 the authorities released the banks from many of released the banks from many or the domestic controls, with the result that they have become more competitive, more con-cerned with profits than with balance sheet size, and more pre-pared to diversify into each other's established realms of

In the last 12 months domestic liberalisation has been followed by partial elimination of exchange controls - a process which will be taken further in

the next two years.

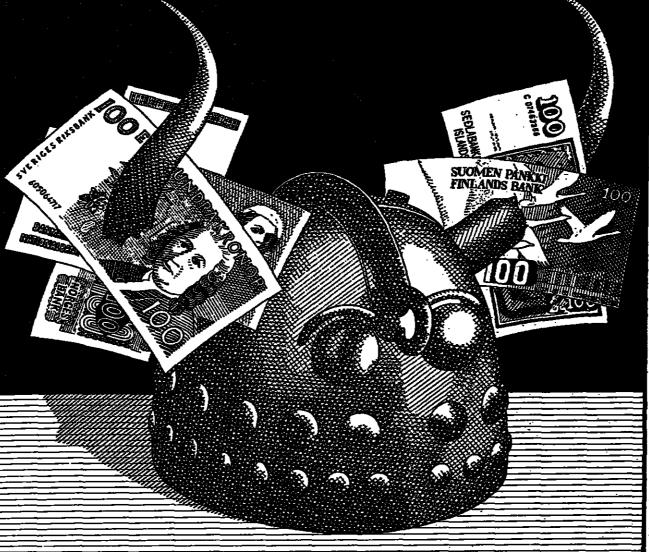
If any more of the Scandinavian countries join the EC, or develop a close association with it without joining, the barriers to financial flows between them and the rest of the world will

have to be removed completely.

In Sweden, Finland and Norway, the subject of EC relations has been a topic of growing debate for several years, and

economically than Denmark and Norway, move into recession during the year.

In Sweden there is no question but that the bankers and indus-trialists would like to join the EC. They feel that, if it stays outside, Sweden will not get the



# The Nordic Countries

BANKING AND FINANCE .

favourable treatment from other place in Norway and Finland. major economic powers that it would get if it dealt with them

as part of a group with a dozen or more other countries. The main obstacle in the case of Sweden is its tradition of neu-trality, a cornerstone of Swedish foreign policy for nearly two centuries and a principle enjoy-ing support at all levels through-out Swedish society. Even with-out this, Sweden's attachment to debate for several years, and seems likely to be a major question in 1988 – particularly if Sweden and Finland, which have been faring much better economically than Denmark and Norway, move into recession during the year.

In Sweden there is no question but that the bankers and industing the year.

In Sweden there is no question but that the bankers and industing the year.

In Norway, it now seems that a majority of the population would be in favour of joining the Community. The country is a member of Nato, so does not have the political qualms that its neighbours have. Strong lobbying against entry by the country's 'powerful agricultural and fisheries interests resulted in a "no' vote in the 1972 referendum. The subsequent discovery of oil appeared to vindicate this stand, but, with the collapse in the oil integration that is envisaged for the European Community under price, Norway's economic vulnerability has again been highlighted.

In Finland, the Central Association of Industries, with the support of the banks, and to some soon, not least because the Compart of the moment is not support of the banks, and to some soon, not least because the Compart of the moment is not support of the support of

extent the politicians, echoed wallenberg when it said recently very interested in new applituation that the country could not afford cants. This is a point often over-

What is likely is that the various Scandinavian governments will seek forms of association

will seek forms of association that will give them as many as possible of the benefits of membership of the EC with the minimum loss of sovereignty.

The type of agreement the Scandinavian governments might like would involve their having access to Community research programmes and high technology development effort in space for example — and their companies being treated as Community companies in governments' purchasing (the Scandinavian already have tariff-free access to the EC, and Community standards in industry and other areas they adopt on their own accord).

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Exchange controls
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menta and after Foreign banks in Sweden Booming Iceland: the problems 4 Denmark: bank failures; debt Profile: Den Danske Bank

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□ Illustration by Robin Macferlan

cial funds, and perhaps contribute to Community aid programmes under the Lome

capital movement between Sweden and the EC, which in effect would mean between Sweden and the rest of the world. The Government had taken an important step in this direction last October, when it started to make foreign currency available for private portfolio investment overseas. Similar changes have been under way in Finland.

The principle exchange control barrier that remains in Sweden, Finland and Norway is the prohibition on foreigners buying local bonds and money market securities. There are also restrictions on the amounts of stock that foreigners may buy in Scan-dinavian companies without ask-ing permission of the authorities.

In internal banking matters, deregulation started earlier, and in Sweden is almost complete. In the last three years the Swedish authorities have dismantled controls on the volume of banks on the volume of banks land interest rates. In 1986 they allowed 12 foreign banks into the kingdom; all have found the competition tough and one, Paribas, has closed its branch.

Explier, the authorities had interest of the stock markets since

though, is still regulated by the long-standing law that exempts depositors' income from tax if depositors' income from tax if for Swedish econonomic growth this year from an already low 1.5 own accord).

In return for their privileges, the Scandinavians would pay two or more banks are paying money into some of the EC's spetthe same rates. This has led to

uniform rates among all the

banks in Finland, It has recently been prop grammes under the Lome
Agreement.

Difficulties might occur in the harmonisation of agricultural policies; Scandinavian agricultural polic

In Sweden one notices that the banks' results no longer move parallel to one another in response to the policies of the Riksbank (the central bank) and the Finance Ministry. Now, how much profit a bank makes is determined by its own abilities, and the discrepancies in the banks' results are striking. banks results are striking.

Likewise, in Finland the dere-gulation of bank lending rates, and the permission given for companies to borrow abroad, have led to a big increase in liquidity in the market and a new atmosphere of competition.

The current enthusiasm for deregulation and the free play of market forces may wane later this year or in 1989 if the Scandinavian economies move into

The Norwegian Government acted two years ago to curb the growth in consumer spending that stemmed from the country's

Earlier, the authorities had allowed the issue of certificates ast October. In Stockholm, which has the region's biggest rate treasury bills, which led to the creation of the money market.

In Finland, foreign banks were allowed to open in the early 1980s, though only four arrived, and one of them, Chase Manhattan, recently left. Its licence was taken by PK Banken of Sweden.

The major reform to date came are being made worse by the collapse of the stock markets since last October. In Stockholm, which has the region's biggest market, the initial fall was not big by international standards, but the slide has continued steadily since. Several Swedish and Norwegian companies have postponed or cancelled share saves.

The prediction is that this year Scandinavian companies will be investing less than in 1986 and

Scandinavian companies will be investing less than in 1986 and 1987. All the banks are forecasting lower national growth rates. Since October, the Svenska Han-delsbank, one of the most pessi-mistic, has revised its estimate

# Well-skilled in Scandinavia



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### **NORDIC BANKING 2**

Michael Field on the dismantling of exchange controls

# Shedding a disadvantage

IN THE last two years the governments of Sweden, Finland and Iceland have done much to dismantle the comprehensive exchange controls that they have imposed on themselves since the second world war, or earlier.

The original purpose of the controls was structural. The governments saw their economies as being small and weak, and they wanted to protect their assets from foreigners while conserving domestic capital for domestic purposes.

The reason have not mo

In recent years these objectives have become irrelevant, and in Sweden espe-cially the economy has suffered from a

increased the political pressure on the Scandinavian governments to demolish exchange controls. In effect, in the both economically and politically disadvantageous.

The reasons why the governments have not moved further and faster on this issue is that they are afraid of cansing destabilising capital flows, particual larly if they open their domestic money markets to foreign capital. And the Swedish authorities are believed to fear that a sudden freeing of outward to that they can assess the impact of exchange deregulation stage by stage, and avoid having to take steps backwards. They may also experience a lingering socialist instinct to delay giving up control of the supply and price of domestic capital. The two exceptions to the general pattern are Norway, which liberalised its exchange regime in the early 1980s but has recently been forced to reimpose some controls, and Denmark, which has removed almost all its controls and is now close to enjoying a complete. casily the economy has suffered from a surplus of domestic capital. This has caused a consumer boom and, before October, a particularly steep rise in share prices on the Stockholm stock exchange.

At the same time the deregulation and of liquid funds held by Swedish insur-

	SWED	EN						FINLA	ND					
	1983	1984	1965	1906	set. 1967	est. 1960	·	1983	1964	1985	1986	eel. 1967	90L  100	
Bud GCP growth (%)	2.4	4.0	22	13	25	17	Real (SEP growth (%)	23	30	25	20	28	25	
Inflation(%)	8.9	80	7.4	42	40	65	Inflation (%)	84	7.1	55	3.6	37	- 55	.
Consultaceount balance (USS)	-623	<b>365</b>	-1150	23	60	-1.0	Courset account belonce (USSIN)	-335	5	-67	-80\$	-1500	-1306	.
Exchange rate: Kraner per US\$ (period average)	7.9621	82718	8.5035	7.1236	6.39	605	Exchange rates Markka per USA (period average)	55701	60100	6.1979	5.0895	4,3200	4.1800	.
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	DENM.	ARK					新了。(1) (1) (1) (1)	NORW	ΑY					8
	1963	1906	1965	1996	est. 1967	sat. 1986		1963	1964	1965	1986	est. 1967	##L 1986	Migen
Spei GDP growth (%)	21	35	272	25	-82	-08	ResiGP growth (%)	4.6	57	54	44	1.0	1.7	A Intel
initation(%)	69	6.3	4.74	372	40	. 48	inflation(%)	8.4	ಟ	5.7	72	9.0	<u> </u>	3
Contest account behave (USSe)	-1176	-1637	-2728	-4321	-200	-800	Commiscount halance (USDa)	1966	2976	<b>3825</b>	-600	-4500	-2000	륯
Exchange caix: Kream par US\$ (period exemps)	9.1450	10.3566	10.5954	8.0210	594	682	Exchangerate: Kroner per US\$ (period average)	72964	£1615	8.5972	7 <b>390</b> 7	6.6200	6.5000	NatWestN

THE ECONOMIES

### SWEDEN

restricted in the purchase of financial instruments on foreign markets. What purchases they made had to be done through a pool of switch currency of limited size; and, to buy this currency, investors paid a premium. In a major development in October last year, the authorities announced that SKr3bn would be made available for new over-seas portfolio investment in 1988; and it is thought by bank-ers that similar allocations of new money will be made in 1989 and subsequent years. This will steadily eliminate the premium paid for investment currency, and within a few years it is assumed that it will lead to com-

Purchase of foreign securi-

plete freedom for outward portfolio investment. Purchase of foreign real estate: In late 1986 the amount which Swedes could invest in real estate abroad was raised from SKr250,000 to Skr800,000. To make an investment one has to obtain permission from the authorities, but it is granted eas-

bank (the Riksbank) abolished the rule by which Swedish com-panies making direct invest-ments abroad had to finance industrial companies. such investments by taking foreign currency loans over periods of at least five years. Now comnanies can use income generated in Sweden to finance expansion. Profits made from foreign operations must still be repatriated, though the change in financing regulations means that this rule has now lost much of Restrictions on foreigners

ers are not allowed to buy short-or long-term Swedish fixed interest securities - whether issued by the Government or by companies. There is no indication that this restriction is about to be

Foreign investment in the equity of Swedish industrial equity of Swedish industrial companies is allowed, but the amounts are partially and indi-rectly restricted. Foreigners may only buy "free" shares, which sometimes do not carry voting rights and normally do not con stitute more than 40 per cent of

a company's equity.

If a foreigner wants to buy more than 20 per cent of a company's total equity, or if the company wants to increase the proportion of its equity that is free, permission must be asked of the authorities. Normally permission is obtained easily.

So far foreigners have been totally prohibited from buying shares in Swedish banks, stockbrokers and finance companies though foreign banks were allowed to open in Stockholm in 1986. The Credit Committee, a body which has been working since 1983 and is about to present its report to the Government, Finance of corporate expanis going to propose that this
sion abroad. In 1986 the central
restriction be lifted, though the proportion of free shares allowed to the banks will be less than the 40 per cent normally allowed to

Purchase of foreign securities: Until early 1986 Finns were not allowed to make portfolio investments abroad. Then a limit of FM10,000 was placed on their purchases, raised to FM50,000

lation applies both to individuals and companies, though if a company's investments can be classi-fied as direct, rather than portfolio, no restriction is

by Finnish companies: In August 1986 Finnish shipping and manufacturing companies were authorised to take foreign loans (which have recently been

types of short-term loans and all NKröm for corporations. foreign medium-term loans (of In the past 12 months regulaloan transactions are liable to market, funds registered in forlead to volatile capital flows, par- eign tax havens. All of these regticularly if large volumes of ulations are supervised by a medium-term borrowings were licensing system.

Direct foreign investments by

Finnish banks may borrow as Norwegian companies normally much as they like abroad, are licensed, but individuals are

market instruments. They may foreigners in Norway is subject buy "free" shares in Finnish to licenses, which are liberally companies. The regulations granted. purchases, raised to FM50,000 affecting these shares are much Foreign currency borrowing (about \$10,000) in May 1987.

This reform has not led to large capital outflows and it is thought the same as those that apply in by Norwegian companies and Sweden, though it might be individuals: Foreign currency more difficult than in Sweden borrowing is not permitted for

investing in Sweden: Foreign that the ceiling will be raised for a company to increase the ers are not allowed to buy short. further in the future. This regulation of its free shares relatively. tive to restricted shares, and for a foreign buyer to expand its purchase of free shares above the authorised limit. Foreign investments in Finnish banks placed upon it.

Foreign currency borrowing are completely prohibited.

Purchase of investments abroad: For the last two years, cheaper than Finnmark loans), both corporate and private Nor-provided they were for terms of wegian investors have been free cheaper than fundmark loans), both corporate and private Norprovided they were for terms of 
at least five years. Late last year to buy shares on major foreign 
this concession was extended to 
Finnish companies of all types. 
Companies may also take 
Companies may also take 
Norwegian brokers. They may 
short-term import or export 
finance from abroad, but other 
finance from

one to five years) are prohibited. tlons have been introduced to The reason is that it is thought prohibit purchase of shares in that short- and medium-term money market, or mainly money

though they have to observe the not usually given permission to above regulations when they establish companies abroad, lend in foreign currencies to Restrictions on foreigners Finnish companies. In 1986 a investing in Norway: Foreignban was imposed on the banks, ers have not been allowed to receive the foreign and the state of making domestic foreign cur-invest in Norwegian bonds since rency loans that would be November 1984. They are financed by Finnish companies' allowed to purchase equity foreign currency earnings depos- shares, though the size of the investments they can accumu-Restrictions on foreigners late in Norwegian companies is investing in finland: Foreign-limited by the same types of ers are not allowed to invest in rules that apply in Sweden and Finnmark bonds or other money Finland. Direct investment by

sonal use by individuals and companies from Norwegian banks or banks abroad for the purpose of trade finance or investing in Denmark: Forpurpose of trade finance or investment. Long-term borrow-ing is subject to quotas of NKr2.5bn in 1986, NKr7.5bn (1987) and NKr10bn (1988).

At the end of 1986, after a period during which the krone had been under pressure, restrictions were placed on the Norwegian krone money market. It was ruled that companies could do forward business only on current transactions, not on long-term transactions, not on long-term

Purchase of foreign securi-ties: Danes may buy any foreign securities they like in any quan-tities, though for tax purposes they must register their dealings with Danish banks.

Restrictions on foreigners eigners can invest in all types of Danish securities, except fixed interest paper with maturities of less than two years. This restric-tion should be eliminated by the time the European Community internal market is created in

Private dealings in foreign currencies: Danish citizens may only buy foreign currencies for-ward if their purpose is to back a commercial transaction. Individuals may not borrow in foreign currencies and may not have foreign currency current account -though Danish companies may have foreign currency current accounts if they will be using the foreign exchange for an external purpose within 60 days. These restrictions are due to be eliminated by 1992.

Purchase of foreign securi-ties: Since October 1987 Icelanders have been allowed to buy lcelandic securities, issued by government entities and private companies, in foreign markets. They may also buy other "good quality" securities, though in these cases they must first ask the permission of the central bank. It is intended that investors' freedom will be expanded

Also in October, the Government announced that Icelandic companies would be granted wider permission to invest in companies abroad, in order to improve their competitiveness.

Restrictions on foreigners investing in Iceland: Foreigners may already buy Icelandic securities, but the Government does not guarantee the reconver-

tability of their money. It is expected that a guarantee on this will be given soon. Regula-tions governing investment by foreign companies in businesses in Iceland have recently been

liberalised.

Borrowing abroad by Ice-landers: it has recently been made easier for Icelandic companies to borrow directly from for-eign banks. Previously they would approach their banks in Iceland, and the banks would take foreign currency loans on their behalf. Leasing companies that have recently been estab-lished in Iceland are allowed to obtain their funds from abroad. The present tax on foreign borrowing will be repealed at the end of 1988 – the delay being intended to encourage the postponement of foreign borrowings and to help the Government's anti-inflation policy.

A unified Nordic stock exchange? Sara Webb weighs the arguments

# Attracting the foreigner

ONE OF the more pressing wor-ries for the Nordic countries is how to survive global stock mar-ket developments and tougher International competition.

It has led Mr Bengt Ryden, chief executive of the Stockholm Stock Exchange, to press for closer co-operation between the Nordic exchanges in Stockholm, Copenhagen, Oslo and Helsinki, to the extent of urging a computer link to allow automated share trading across borders "It is not realistic to think that we will ever be a significant market place for other, non-Nor-

dic, shares, but the Nordic countries - which account for 1 per cent of share trading in the industrial countries - should make sure that they are the most important market place for their own shares," says Mr Ryden.

During the 1980s, the four exchanges grew rapidly, helped by the stimulus of special savings schemes in the case of

Norway and Sweden.

The weekly turnover on the Stockholm market in 1987 exceeded the turnover for the whole of 1979. Foreign investors had significant holdings in the nad significant hostings in the Nordic markets (though, with the bourse crash, the international investors have tended to pull out of the minor markets).

Foreign investors have played an important role in the boom of the 1980s, and their attitude and anticipation in the bodie.

participation in the Nordic mar-kets will be decisive for the

kets will be decisive for the future," says Mr Ryden.
Foreign ownership in Swedish shares rose from 3 per cent in 1980 to 12 per cent in 1986. But keeping foreigners interested depends on making the Nordic exchanges attractive market places, and in Sweden that has not been the case recently.

The Government doubled the share turnover tax in July 1986, which means that transaction costs in Stockholm are now

costs in Stockholm are now between three and five times as high as in London and New York where the major Swedish compa-

where the major Swedish companies are listed.
Estimates of the extent to which trading in Swedish shares has moved abroad suggest 85 percent of free shares in Asea, Electrolux, Pharmacia, Volvo and Ericsson are traded overseas.
Traders complained that prices in Stockholm were increasingly in Stockholm were increasingly driven by prices in London. The Stock Exchange Board has already asked the Government to

grant foreign investors exemp-tion from transaction costs, so, that they will be wooed back to the market. The Norwegian Gov-ernment decided to introduce a 1 per cent turnover tax on share trading apparently ignoring the effect such a tax had on its

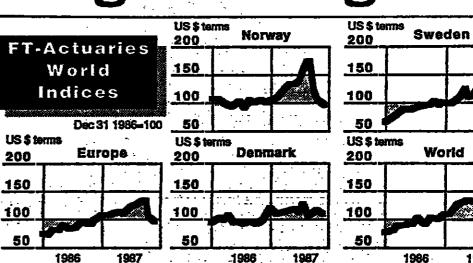
next-door neighbour.

Mr Ryden believes the solution is to have a computer link-up between the Nordic exchanges and much closer economic and financial co-operation between the countries to match their co-operation in trade and services. Today 643 companies are listed on the Helsinki, Copenhagen, Osio and Stockholm exchanges, but only 17 of these had a listing on another Nordic exchange, and only 11 listed companies had 10 per cent or more of their shares.

in another Nordic country.

When it comes to goods and services, the Nordic neighbours services, the Northan negations co-operate in an important market, but when it comes to capital supply, the question comes way down the list of priorities," says Mr Ryden. He wants freer movement of capital between the countries. countries.

The idea is that, since all the Nordic exchanges are moving towards the introduction of new technology that will allow automated share trading, they could in theory be linked by computer.



1987 conjunction with the Institute of Actuaries and the Faculty of Actuaries

This would allow an investor in. (these are in the process of being say, Sweden to buy shares from tightened in Stockholm, though his desk-top in a Finnish commany feel they are nowhere near pany that was not listed on the Stockholm exchange, and would broadened in scope to include

Experience so far suggests that dardisation of listing and disclo-Nordic shares listed on the other Nordic exchanges tend to flow It would also require the back to their home country.

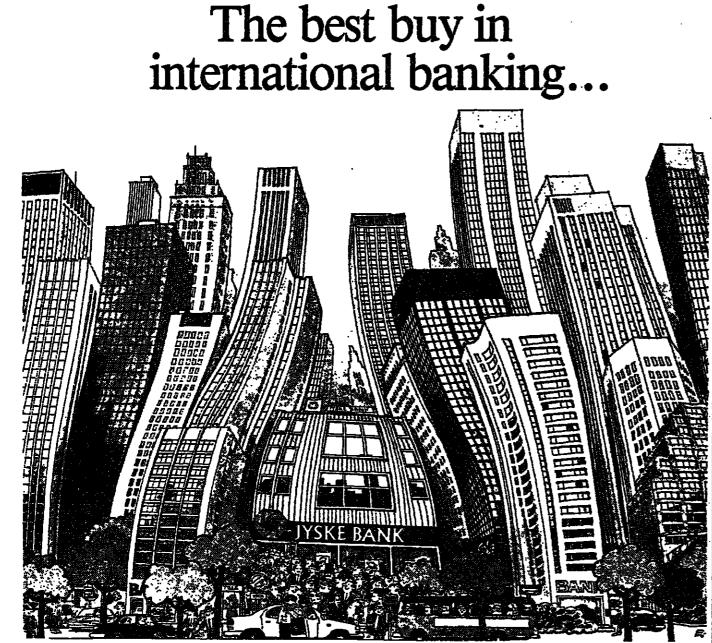
The dardisation of listing and disclosure requirements.

his desk-top in a Finnish com-pany that was not listed on the tough enough and snown Stockholm exchange, and would broadened in scope to include create a unified Nordic exchange with improved services.

and there would have to be stan-dardisation of listing and disclo-

There are, however, certain decisions on which country the obstacles. Regulations concernshare transaction has occurred ing, for example, insider trading in, and real-time market inforwould need to be harmonised mation between countries.

Opponents of this scheme argue that, apart from Stock-holm, the Nordic markets suffer holm, the Nordic markets suffer from liquidity problems; and they point to the difficulty some foreign investors had in selling out Finnish shares during the bourse crash. They also fear that a unified Nordic exchange would be dominated by Swedish companies, which currently account for 80 per cent of the combined turnover, leaving the small and medium sized Danish, Finnish and Norwegian companies on and Norwegian companies on



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### **NORDIC BANKING 3**

SWEDEN PIONEERED the use of options in the Nordic region, with the launch of its first options market (OM) in 1985 and its second (SOFE) in March 1987. Though the markets grew rapidly at first, they have not escaped criticism, and Nordic neighbours would do well to learn from Sweden's experiences in this field before making in this field before pushing ahead with the launch of their

own exchanges. Options markets need regula-tion and those who use them should be fully aware of the risks involved - not just the players on the floor, but the senior managers in the financial institutions need to be clear about the risks and have control systems in place to stop losses at a previously determined level The growth of Sweden's options markets has taken

options markets has taken observers by surprise. During 1987, OM's average daily turnover was 30,000 index option contracts and 2,500 interest option contracts and 2,500 interest option contracts. SOFE started off strongly, claiming between 35 and 40 per cent of market share, but this has dwindled to between 5 and 10 per cent recently.

OM was set up by Mr Olaf Stenhammar, a Swedish entrepreneur who started his own swimming pool construction business at the age of 24 in order to finance his studies at university, and who later moved to the US to work as a broker with WE Hutton (which later went bust) and then with Bache.



### Regional options markets

# Hints from Sweden

present who started ms own power to the stity and who later moved to the US to work as a broker with WE US to work and the work with the Bonaiers publishing and lessure group. He recognized the need for an options market in Sweden, won support from Index stock exchange in the trouble of the market in the brokerage Carnege for and Support of the market. It was a large of the market in the province of

which arose in Stockholm.
Norway also had plans for two rival exchanges. Guidelines from the Ministry of Finance are expected to set out licencing requirements, but the brokers believe it will be harder for Oslo to make the same kinds of mistake as the Swedes because, if information on options is linked to the share trading computer.

to the share trading computer system, brokers should be able to

check that their clients have the

ssarv collateral.

In the Danish case, the options market (only one) has been established as a mutual fund by the banks and brokers' associa-tions and is intended to be a non-profit making institution — at this stage, it claims that any profits would be ploughed back into the development of the market or would result in lower fees.

Co-operation with the Copenhagen Stock Exchange is expected to be close.

### Sara Webb on the proposals of Sweden's Credit Market Committee

# Rules to tame the 'wild west'

undergone major changes during the 1980s. The creation of a well-functioning money market has provided new funding possi-bilities - and a welcome alternative to bank loans - for corpo-rate players, municipalities and

the finance companies. The credit market is now almost entirely deregulated, the most important reform being the abolition of lending ceilings.

"It is now a free-for-all in the credit market," says Mr Anders Kvist, treasurer at the Gota group. "As a result, the banks, lipsoce companies and market," says many of the law specifies only what is under-financed companies, not allowed.

"The most important thing is jungle".

"The most important thing is jungle".

"There are currently about 280 finance companies, many of the banks, are free to act when innovations." institutions have had to come up with strategies on how to increase lending and put more emphasis on credit evaluation."

The most important step that remains to be taken is the removal of exchange controls. removal of exchange controls. Other changes currently being discussed by the government appointed Credit Market Committee concern ways of introducing a more neutral set of rules for the various participants in the market, as well as of improving protection for the consumer.

"It is time to take the wild-"It is time to take the wildwest mentality out of the mar-ket," says Mr Soeren Andersson, vice-president of Swedbank. The committee – which con-

sists of representatives of the Riksbank, Bank Inspection Board, Finance Ministry, the banks, insurance companies and finance companies – is due to present its report in the spring.
It is preparing to recommend:

More liberal conditions for

companies and money market

banks;
□ "Quality control" over finance

Despite deregulation, many bankers feel that the Swedish bankers feel that the Swedish banks are too restricted in their activities. "We feel that the banking system has to be made more liberal so that banks can be said only a few per cent of the bank's in the money market think it would be more appropriate to relate interest rate risk to share

The problem lies with the legislation which specifies what a bank can do so that, by implication, everything not menitoned is forbidden. The commits sumer, because of widespread

innovations, says Mr Conny but even with this proposal, the The insurance companies, Joerneklint, a committee mem problem is that we will still be which are important players in

tee wants to change this, so that alarm about the plethora of the law specifies only what is not allowed. described by Mr Joerneklint as a

very limited in future," says Mr the credit market, be

If the proposals are accepted, banks will be allowed to invest in real estate

arise internationally," says Mr Joerneklint; this would eliminate the need to pass new legislation every time there is a new develute. The them the lending operations for ordinary industrial companies which by law have to be registered. Most of the finance comopment. Some bankers are keen to see a

some bankers are keen to see a loans to prichange in the law covering bank ing, facto ownership. One of the most important changes in the Swedish banking world took place at the end of 1986, when a group of financiers decided to set up a banking and financial services

banking and financial services group under one roof.

Gota, as the new group is called, consists of commercial and investment banking, stock broking, property and leasing companies. At present, Gota is restricted to having only majority stakes in the two banks, Goetabanker, and Worstlandshap tabanken and Wermlandsbanken. Yet it wants 100 per cent control, since "we constantly have to think of the minority interests when planning," according to Mr Kvist.

☐ Limits to the activities of the insurance companies in the credit market;
☐ More freedom for stock brokerprojects through a subsidiary. for players in the money market, The committee nevertheless though in this case, the commiturges caution when it comes to tee recommends a minimum

panies are involved in making loans to private individuals, leasfactoring and credit card

"It is hard to see why we need so many," says Mr Kvist. "We want to raise the quality, because at the moment the Bank Inspection Board has problems

in controlling so many finance companies, and there are often complaints that the interest rates charged are too high, says Mr

The committee will recommend that only finance compa-nies with a capital base exceeding SKr10m should be authorised, as this would be sufficient to weed out the small fry and force mergers. On the basis of present figures, only 30 per cent of the finance companies would survive.

A similar minimum share capital requirement will be proposed

their large bond portfolios, are already the object of a separate study by the insurance Commit-tee. This recently advised the Government to introduce restrictions on the ownership of insurance companies (partly because of worries over control by foreigners) and certain limits on the companies' activities and invest-

The main insurance companies have strongly criticised the recommendations, which they think are intended to stop them expanding into other financial business areas at a time when other countries are moving towards the development of financial supermarkets and freer financial services. The Credit Market Committee

The Credit Market Committee supports many of those proposals, and is keen that insurance companies should not diversify, for example by entering the finance company market. The reason is that the committee believes banks and insurance companies should be given an equal footing – at present, insurance companies have a more favourable tax situation.

However, such restrictions must eventually be dismantled. "We cannot keep insurance companies out of the competition from banks and finance compa-nies in the long run, but we would have to change some of the other regulations first, such as tax, before we can allow them total freedom," admits Mr Joer-

neklint. In the stock market, the committee is pushing for more free-dom for stockbrokers, who currently can have a trading reserve of SKr50m but whom they believe should be allowed to increase this up to 100m if they are to follow international developments. This would pave the way for round-the-clock trading though there does not appear to

# **Beyond the Fermenta Affair**

# A cautionary tale

SWEDEN'S BUSINESS community has learned some lessons the hard way as a result of the scandal that surrounded Fermenta, the antibiotics and anti-mal health group. Many hope that such a disaster — where so many were hoodwinked for so, long — could not possibly happen

In the wake of the Fernenta affair, a number of changes are purportedly taking place. The Stock Exchange Board is discussing how it can tighten up its listing agreement for companies. Leading bankers and industrialists claim that they now think more carefully about which companies there is the content to sit. pany boards they choose to sit on. And foreign businessmen admit they are less inclined to put their faith in traditional Swedish honesty" - something trained private trading with the that auditors, brokers, analysts company; took out loans or

Finland

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the blame for the Fermenta scandal on Refaat El-Sayed, the Egyptian-born entrepreneur who built it from scratch and who is tinder investigation for serious fraud, book-keeping crimes, and breach of the Companies Act regulations that forbid loans between a corporation and its

managing director.

The lawyer representing minority shareholders in Fermenta has accused Relast of "systematically abusing his extraordinarily strong position in the company. He claims that Refast manipulated Fermenta's assets ma harde scale in order to assets on a large scale in order to dress up the company's results, booked possible future revenue as income, conducted unives-trained private trading with the

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the board and the auditors.

Refast bought Ferments from the pharmaceuticals group Astra at the end of 1981 for around SKr39m. At the time, it was a loss-making subsidiary with one product (base penicillin) and sales of SKr71m.

sales of SKr71m.

Through a public offering in August 1984, he raised money for expansion and turned Ferments into a leading producer of bulk antibotics, with fermentation plants in the US, Italy, France, and joint ventures in South Korez and Egypt. The share price climbed rapidly—Ferments was a star performer Fermenta was a star performer on the stock market, rising 1200 per cent from the time of its launch to its peak 18 months

launch to its peak 18 months later.

By 1986, Volvo saw Fermenta as the key to building up a biotechnology and pharmaceuticals empire, together with Pharmacia and Leo. The group would have had annual sales of over Skrøbn, and – temporarily at least – had the stamp of approval of Mr Pehr Gyllenhammar, Volvo's chief executive and Sweden's leading industrialist.

As it happened, the deal fell apart when it transpired that Refaat had lied about his academic credentials. He was removed from the chief executive post but stayed as deputy chairman. Volvo backed out of the deal, and the Fermenta share brice halved.

Refaat had borrowed in order to buy Fermenta shares for the Volvo deal, and then tried to sell his shares to Montedison, the Italian chemicals group. His on-

his shares to Montedison, the Italian chemicals group. His onoff courtship eventually so exasperated the Italians that they called off the deal. To outsiders it looked as though Refaat was reluctant to relinquish the hold on "his baby". A similar deal with Procordia, the Swedish state holding company, also collighted the state of the state of the state holding company, also collighted the state of the state of the state holding company, also collighted the state of the st

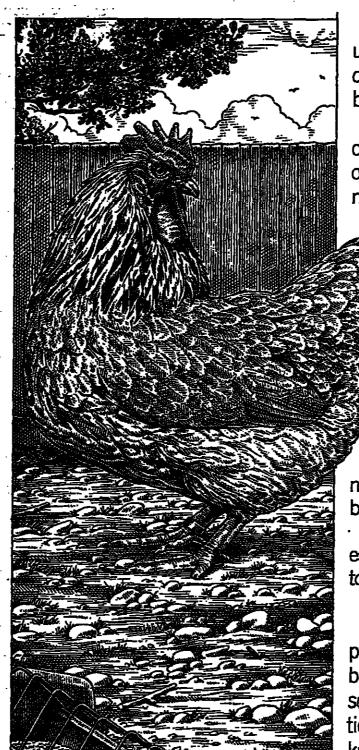
state hoking company, also col-izpsed.

Worse came when the external auditors found irregularities in the figures. Fermenta had fore-cast profits for 1986 of SKr70om on turnover of SKr3bm. The auditors sounded the alarm and warned that profits for the first eight months would be wiped out. In fact, Fermenta made a loss of SKr612m in 1986.

The board resigned at a crisis

The board resigned at a crisis meeting in December 1986 and the new management subscipently set about trying to sort out the mess. As Refaat could not pay off his debts, Fermenta Continued on page 4

# Is it our strength in Scandinavia that gives us an international edge? Or the other way around?



At Privatbanken we offer an At Privatbanken we offer an understanding of the financial life of Scandinavia that stretches back over 130 years.

And a domestic network of over 1,000 branches, thanks to our association with the Scandinavian Banking Partnership.

It's the basis of our success.

But then so too is our global network of wholly owned subsidiaries.

The question is, which comes first?

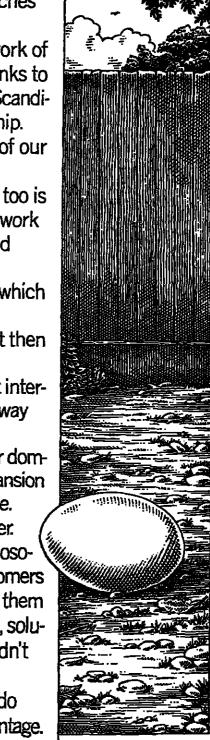
Both, obviously. But then again, neither. Because we know that inter-

national banking is a two way business.

Which explains why our domestic and international expansion took place at the same time.

The one serves the other. In many ways it's a philosophical approach. Our customers bring us problems. We give them solutions. And sometimes, solutions to problems they didn't know they had.

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Foreign banks in Sweden

# **High start-up costs** will delay profits

FOREIGN BANKS have faced tough times since they were allowed to set up subsidiaries in Sweden in 1986. Start-up costs are high, competition from the Swedish banks is tough, and the rewards are slow to emerge, if

Those foreign banks that chose to stick to a representative office, rather than a subsidiary. have been quick to point out that a subsidiary carries compar-

atively few advantages.

One frank admission of this came from Banque Paribas, of France, which has closed its subsidiary and now continues as a ity was not high enough, and it felt that it could offer its invest-ment banking services without having a fully-fledged subsid-

iary.
The high start-up costs experienced by the banks arise chiefly from the installation of computers, high rents and salaries, parpay very high employee benefits

As a result, few of the foreign banks showed a profit for 1986, and many do not expect to be profitable in 1987. Break-even targets have been fixed for 1988 and profits for 1989.

The 13 (now 12) foreign banks that were allowed to set up subsidiaries have pursued various strategies. The Finnish banks have opted for retail business and financing trade between Finland and Sweden, where there is a large Finnish community. The Norwegian banks (Den norske Creditbank and Christiania) have chosen to concentrate on Swedish-Norwegian trade financing, while others, such as the French banks, felt that what they had to offer Swedish companies was a global network of offices, which the leading Swed-

the foreign banks are very good, like Banque Indosuez and Citibank, because they have three times as many subsidiaries as us. But we tell our customers that we as a Swedish bank have their interests at heart, which is not always the case with the foreign banks, says Mr Jacob Palms-

This may be a sound marketing strategy, but it is not very profitable for the banks according to Ms Louise Amell, managing director of Chase Man-

hattan's representative office. "Chase followed that strategy 10 years ago - the Swedish com-panies go for the best deal in each market, and it was not very profitable for us, she says. Though the French banks are strong in the Middle East and

Foreign banks are not allowed to build up large lending portfolios

Far East, she is scentical about how much money can be made from this line of business.

She also doubts the need for a subsidiary in Sweden. "We can't do the deal as a representative office, but we can take it close to

Perhaps rather predictably, it is the other Scandinavian banks (chiefly DnC, Christiania, Kansallis) and Citibank that Sweden's leading bankers regard as a threat for the future.

Foreign banks are not allowed to build up large lending portfo-lios, and are not in Sweden for the ordinary lending business.
"We are not here to do bread-and-butter stuff, because Sweden does that very well already and is highly auto-mated, says Mr Bo Hammerich, managing director of Citibank.

When it comes to dealing with the major Swedish companies, competition from the Swedish banks is very tough because of their long established ties within the financial spheres. "We can see it is very hard to break into the spheres," says Mr Hammer-ich, but there is room for good professional international bank-

Both Citibank and DnC have been aggressive in the money market and foreign exchange markets. Citibank has decided to banks," says Mr Jacob Palms-tierna, deputy chairman of Skan-dinaviska Enskilda Banken, the quisition advice, domestic trad-

ing in the money market, and possibly private client business for the high net worth individual

So far, it has concentrated on expanding its staff, especially on the foreign exchange and money market side, and says it will be ready to start options trading in 1988. Citibank claims to be very profitable on the money market side, but admits that it has faced disappointments on foreign exchange, where competition was tougher than expected and where it became apparent that it would take time to build up

corporate customer base.

Bo Hammerich is optimistic about entering the retail banking side in the future – at least as far as a specific type of high neworth individual is concerned "It might be an attractive market place if people ask for more and

it depends how you package these services," he says.

Christiania, of Norway, is doing mainly financing for small and medium-sized businesses well as some Swedish import/ export companies. It has entered the foreign exchange market, but is not very active in the domestic money market, where it sees the competition as too whittling down of the number of players after the "too rapid

growth of the money market. DnC, which decided to open up in Gothenburg, where rents were lower and staff recruitment easier than in Stockholm, has sought to create business with the Swedish companies, so that it can offer stronger contacts to its Norwegian customers. It is working mainly with export and project finance

Whether the strategy of these banks pays off is naturally some-thing that the other foreigners are watching closely; but, though many admit that it is impossible to tell what the business climate in Sweden will be like in five years' time, it is worth noting that, so far, there has not been a rush from the other foreign banks - whether Japanese, German or British - to join the list

Michael Field on the problems associated with Iceland's booming economy

# Warmer sea helps to heat inflation

· · · · · · · · · · · · · · · · · · ·	Est	imat	ed e	xterr	nal de	ebt s	ervio	e			
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lotal	292	275	296	267	250	322	318	160	155	1 to 18 o	

to have been the fastest growing country in the industrialised world as it was in 1986. In both

by about 6.5 per cent.
Unfortunately, high growth has brought a new surge in the rate of inflation, which has been the great weakness of the Icelan-dic economy for the past 40 years, and the Government has recently had to introduce a tough deflationary package.
The cause of the country's

spectacular growth has been a rise in its income from fish, three-quarters of its exports, depending on the catch.

in recent years, there has been a marginal increase in the sea temperature around iceland, which encourages breeding. World prices for fish products have continued their long-term upward trend; the Icelanders have improved the management of their fish stocks; and more of their catch is being sold fresh in Europe, which is how it com-mands the best prices.

Given that the fishing business is entirely in private hands and contributes 20 to 25 per cent of GDP, any increase in income from the catch has an immediate and substantial impact on the level of demand in the economy. Ironically, there has tradition-ally been a similar inflationary effect when the catch has fallen, because this has caused the Gove ernment to devalue the krons, thus raising the cost of practi-cally all the industrial goods sold

Other long-standing inflation-

ary influences have been the highly unionised state of Icelan-dic society, the political divisions in the union movement, which cause leapfrogging wage demands, and the long-standing consensus that there should be

full employment.
The labour market has been kept buoyant traditionally by high rates of spending on infra-structure. One per cent unem-ployment has been normal. At present, the number of vacancies registered unemployed.

Inflation started to run out of control in the 1970s, and in 1983 it hit 84 per cent. The conservative coalition that came to power in that year stopped wage index-ation and allowed interest rates to rise to high real levels, which curbed Icelanders' tendency to borrow and spend. It also intro-duced a stable exchange rate pol-icy. The last formal devaluation of the krons, which has its par-ity calculated on a heavily dol-lar-influenced basket of curren-cies, was in 1984.

After three years, the Government got inflation down to 13 per cent in 1986, but now the rate has risen again. In 1987 it ran at about 25 per cent.

An important contributory fac-tor in the recent increase was tor in the recent increase was the unions' attempt, in the December 1986 wage negotia-tions, to raise wages for the low-est paid by much more than for the rest of the labour force. (The same attempt has been made in several other Scandinavian com-tries during the last year.) They negotiated an increase of some negotiated an increase of some 25 per cent, but this only led later to higher-paid workers gaining increases to re-establish their differentials.

The December 1986 negotia-

tions took place at a time of pre-election relaxation by the Gov-to over-production. The state has ernment. They were followed by series of public sector strikes just before the election, in April; and then, when the governing shipping company; and in the coalition lost seats, there was a Industrial Bank.

The coalition lost seats, there was a Industrial Bank.

Much the most important derepolicy while it negotiated to guiation has been in the banking broaden its coalition base. The sector, which in the early 1980s, Treasury ran a deficit, there was was an exception to the Icelan-

cles are being increased. The banks have been told to improve their liquidity ratios, and interest rates have been raised in real as well as nominal terms. The

domestic paper. The Government's prediction is that, in 1988, economic growth will be about 0.2 per cent, not ordy because of its recent anster-ity measures but also because there will have to be stricter limits on the fish catch. It seems,

furthermore, that the rise in fish prices is levelling off.

The immediate package of measures is being matched over a longer time-scale by a steady deregulation of the economy and

In some ways, iceland has always had more of a market economy than the other Scandinavian countries. It has not experienced long periods of socialist government. Taxes are lower than elsewhere in the region; the top rate of income tax has recently been cut from over 50 per cent to 35 per cent, though the number of available reliefs has been reduced. The public sector contributes only a third of GDP. The airlines and shipping companies have always been mainly private. Of the country's two heavy industries, one, the Alusuisse aluminium smeiter, is entirely private, and the other, a ferro-silicon plant, is owned 51 per cent by the state and 49 per cent by Norwegian and Japanese companies.

Recent deregulatory moves have involved the introduction of a free market for part of the fish catch that goes for domestic consumption, and a weakening of the policy of subsidies for local agriculture which has led

broaden its coalition base. The
Treasury ran a deficit, there was
an influx of foreign credit, and
an influx of foreign credit, and
dic norm in being even more regulated than in the other Scandieight months of the year rose by
29 per cent.

Now that a new centre-right
coalition has been established by
the inclusion of the Social Democrats, the government of Mr
Thorsteinn Palsson is renewing
the attack on inflation. The 1988
budget, which runs on a cales
budget, which runs on a cales
dom only to invest in Icelandic
dar year, is balanced. Sales taxes dar year, is balanced. Sales taxes paper, but they can get permis-

### Gross external funded debt

	(Sir year end)	l Lindraham	<u> </u>
	1962	1963 - 1964	1985 1986
c debt		847.9 878.7	
rhich: Treesury		433.3 479.5 268.5 290.1	608.0 726.B 372.5 467.7
rhick: Control Bank	100	18.0 15.0	11.9 8.9
le sector		152.7 122.6	
mai dobt as percentage	# <b>GDP</b> 38.2	47.1 49.3	1,574.1 1,890.2 52.5 45.0

sion to invest in other good otherwise. But now that the quality securities, and it is nation's housing stock has been understood that gradually their modernised and interest rates freedom will be extended.

One of the three remaining their money into other types of state banks, the Fisheries Bank, investments. In 1984 and 1985 is being reorganised as a share-bolding company with the intest terms.

state banks, the Fisheries Bank, is being reorganised as a share-holding company, with the intention of its being sold to the public. And there may be a change in the law to allow foreigners to buy shares in this and the country's other four private banks. The two biggest banks, including the Landesbanki Islands, which dominates the market, are expected to stay in government hands.

The liberalisation and privatisation measures have been accompanied by a rapid growth in the in trading on the country's bond exchange, which deals in the short and medium-term paper of the Government, which issues in the Government's borrowing. Treasnry savings certificates, the short and medium-term paper of the Government, which issues. Treasnry savings certificates, the short and private companies. In the Government's borrowing stock exchange, and it is this, in the Government's borrowing at all part, which is delaying the float in the Government's borrowing at all part, which is delaying the float in the Government's borrowing story in growth is delaying the float in the Government's borrowing. These changes are connigs at all part, which is delaying the float in the Government's borrowing at all part, which is delaying the float in the Government's borrowing in got the Fisheries Bank. The bank in the markets will be the Central Bank is working on new foreign borrowing at all part, which is delaying the float in the Government's borrowing in got the Fisheries Bank. The bank in the markets will be the central in got the Fisheries Bank. The bank in the markets will be the refinancing of the Government's borrowing it is part, which is delaying the float in the Government's borrowing to the fisher is a big expansion of surplus private capital in mercial paper programme; but it into their homes; officials say that most of their because interest rates were negative, they had no incentive to do by other methods.

The Financial Times proposes to publish the following "Nordic" Surveys during 1988.

May 9th "Nordic Technology Year 1988"

May 18th "Sweden"

July 6th "Norway"
Sept 16th "Gothenburg"
Oct 6th "Finland"
Oct 24th "Danish Industry & Exports" Nov 11th "Baltic Ports"

For further information, contact your usual Financial Times Representative, or Chris Schaanning in London, Tel: 01-248 8000 ext. 3699. Tlx 88 50 33

FINANCIAL TIMES

# All you need to know about Scandinavian Merchant Banking is one phone number + 451156500





# **After Fermenta** Tell into the hands of Industri-vaerden and Goetabanken. Mr kjell Braendstroem, who stepped in as chairman at the end of a warning to society that there is December 1986, said he had a risk that board members can

The new management organised a financial rescue package to raise SKr595m and toyed with the idea of selling all or part of Fermenta to Trans Resources Inc. a US holding company. A plan which was scuppered by the stock market crash. Today, Fermenta has sold off its loss-making fermentation plants and expects hosses for 1987 to reach SKr140m.

What is the moral of the tale? Perhaps that the Swedish financial community, which for so-long has been dominated by long has been dominated by power camps operating on a trust your friends basis, should be more sceptical the next time it is approached by an entrepreneur—something that would inevitably reinforce Sweden's image as a country where bright entrepreneurs are stifled. Refaat certainly won the hearts of the Swedish public, media and most of the business world while Fermenta was in the ascent. Not for him the trappings

media and most of the business world while Fermenta was in the ascent. Not for him the trappings of wealth, even at a time when he was worth SKr5.5bn on paper:

His. lifestyle was perfectly ordileader of the Trade Union Connary – something admired by the public. With his raucous voice and tendency to take off at a tangent, he was sometimes difficult to follow – to the extent that Swedish television always of the board of the insurance that Swedish television always of Folksam's losses in the subtitled his interviews even when given in Swedish.

Fermenta was supposed to have sunk in Stig Malm, leader of the Trade Union Confederation, who is also chairman of the board of the board of the board of the board of the insurance of the Folksam's losses in the options market, but did not feel obliged to resign:

As one banker put it, "In have one of the most prestigious future, I would hope that hanks boards in Sweden, with names like Goesta Bystedt (deputy fully and not jump at the first chairman of Electrolux), Paer entrepreneur who comes along. Skaantorp (a director of Beijer), Personally, every time I read of over Sundberg (formerly chief some success story in the papers executive of Kemanlosbel which these days, I wonder whether is now part of Nobel industries). Ulf Widengren (who was chief

is now part of Nobel Industries). Ulf Widengren (who was chief

December 1986, said he had a risk that board members can found a mismanaged and badly organised company, which was says Mr Bertill Holmberg, the expelled from the Stock present chief executive of Fermenta who has worked to put the company back on its feet. It has a financial rescue package has caused a lot of changes in to raise SKr595m and toyed with the way the supervisory boards the idea of selling all or part of her working in Sweden — members now ask themselves if they plan which was scuppered by prepared. prepared."
Now that Fermenta has filed

n are thinking more seriously about taking out lishility insurance and about whether they have time to sit on so many boards. Sweden's business fraternity is

notoriously cosy - partly because it is so small - with friends from university sitting friends from university sitting on the same boards, and creating "board maffas".

"It is obvious that if you sit on too many boards you cannot keep track of all the problems which pop up in different companies," says one analyst.

Even so, there are still people who sit on several different boards and for whom the mes-

# 'Attitude'has been the success factor

decisively ahead of its perpetual rival to be the country's biggest bank. Copenhagen Handelsbank not only by gaining market share but by opening up a sheable gap between the share capital and reserves of the protal and reserves of the two

The situation is relished by Mr manager of Danske Hank Al a press conference last year, a journalist asked him how he would utilise the bank's position as the country's biggest bank in its marketing abroad. "Optimally," replied Mr Andersen, with evident satisfaction,

The two banks are not only

The two banks are not only rivals. They are neighbours, occupying adjoining 18th century mansions in the centre of the city, just a stone's throw from the National (central) Bank across the street.

Prost the National (central) Bank across the street.

Proximity invites speculation that one day the two banks might merge, forming a bank big enough to keep Danish banking.

Danish when the European Community completes the terrors. munity completes the internal market and liberalisation of

financial services.

"It's probably unrealistic, and it hasn't been discussed," said Mr.

"It is logical, but the culture of the two banks is very different, so a merger would be very diffi-cult to handle, and Handelsbank will never agree to consider the idea until it has had a couple of good years and could look at the idea without loss of face, said a well-informed banker, not con-nected with either bank.

Danske Bank has built up share capital and reserves of about DKr7.8bn, almost DKr2bn more than its rival's. Since the share of denosits from about 20 while Handelshank's has slipped from 20 to about 17 per cent. The gap on advances is narrower, about 18 to 17 per cent in

Danske Bank's favour.

Mr Andersen attributes the bank's success to an attitude rather than to particular decisions—centralised management but decentralised administration.

but decentralised administration, with considerable leeway for branch managers, and an ambition to achieve uniformly high quality.

A small but perhaps telling example of the cultivation of the right attitude is that Mr Andersen and his co-directors make a point of starting work at 8:30, and hour before the bank opens its doors, letting lesser mortals know by this practice what is expected of them. Mr Andersen has a sharp turn of phrase and is deeply respected by his staff.

Sale-modes equity

it has to be by obtaining business, but loss provisions neess elsewhere in the world, would be larger than expected, with agriculture and fisheries. Initially the branches abroad both faring badly and dollar-were sen as supporting companies mate twee as supporting companies of Danish connections, but this market was not big enough, so the bond and share portfolio fared. Under Danish law business from non-bandsh companies in the market value of panies. The New York branch is the securities portfolio are having considerable success with medium-sized US firms. Being small, we can offer tallor-made they occur.

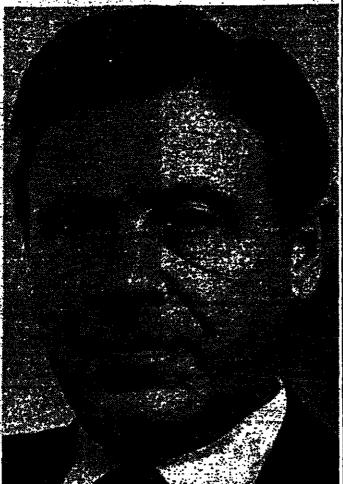
has a sharp turn of purase and is deeply respected by his staff.

Danske is traditionally the bank used by the biggest Danish companies. As the largest companies have a big foreign trade turnover, this has benefited Danske, which accounts for

eign trade, said Mr Andersen. The bank itself has branched out abroad over the past decade, with a wholly-owned subsidiary in Luxembourg and branches in London, New York, Singapore and Hamburg. It is opening a representative office in Tokyo

shortly.

The Danish market is small and covered by a national network, so if we are going to grow



Den Danske Bank (DKr m)

	-~	1,00
Net income from interest		· ·- :
and commissions	2,690	2,915
Other ordinary income Operating profit	753 1,013	705 1.279
·Portfolio adjustment	2735	-1.302
Net profits	1,877	52
Total assets	129,035	132,100
Shareholders equity	7,497	8,040 -

Danske is traditionally the bank used by the biggest Danish companies. As the largest companies have a hig foreign trade turnover, this has benefited Danske, which accounts for about 40 per cent of financial transactions connected with foreign trade, said Mr Andersen.

The bank its particle with the bank's own banks abroad teaches our people to and other experience. Serving with the bank's own banks abroad 'teaches our people to compete. When they return home they are certainly not dummer than when they left. This has an important influence on staff quality.

The bank managed to increase first-half operating profits from ordinary income has been cut from a peak level of 89 per cent in 1983 — when there were large provisions — to 64 per cent in 1986.

Its capital ratios occe soundness. Equity capital and subordinated loan capital was 7.13 per cent of total assets at the end of 1986, and the ratio of equity to

The bank managed to increase cent of total assets at the end of first-half operating profits from 1986, and the ratio of equity to DKr891m to DKr701m in 1987.

Operating profits for the year would also be satisfactory, said

under control in recent years,

when they have grown less fast than the average for all banks or those of its main rivals among the larger banks. The ratio of costs (including loss provisions, write-offs and depreciation) to ordinary income has been cut

# THE DANISH banking world has

been badly shaken by three bank crashes since 1984, two of them in 1987. The problems were not routine stuff. We have never seen anything

like this kind of criminal behav-lour among Danish banks before, said Mr Eigil Moelgaard, head of the Bank Inspectorate, in Copenhagen. But I must stress that fundamentally the banking system is absolutely sound and functions chesply and effi-

ciently."

Last year's scandals have caused a swift reaction by the suthorities. The National (central) Bank is acting to impose greater discipline on the banks. The Folketing has passed legislative and the second secon tion spelling out stricter require-ments for external auditors, and a depositor insurance system is

gone down with their affairs in scandalous disorder are Kronebanken, in 1984, when it was the seventh largest commercial bank; and, last year, two small Copenhagen niche banks last year – 6 Juli Bank and C G Bank.

The niche banks ended up in trouble when they found them-selves with large and unsustaina-ble commitments to customers with whom the "establishment" banks did not want to do business. Mainly for this reason, the other banks were rejuctant to take over the ailing pair and save depositors from losing their money, although in the end depositors were covered and 6 Juli Bank was taken over (as was knowledge). with whom the "establishmen

"AS LONG as the net foreign debt does not go higher than the present 38-39 per cent of GDP, we shall not have any difficulty borrowing," said Mr Niels Erik Soerensen, in charge of foreign borrowing at the National Debt

account deficit, the kingdom was

1988 should be satisfactory, too. The current account deficit,

Something rotten

The reluctance of the banking community to come to the rescue took many people by surprise. For several decades banks had rallied round and arranged a take-over when one ran into trouble, and it came to be regarded as an article of faith that the banking community would never allow depositors to

suffer a loss.

But by their reluctance to ball out 6 Juli Bank and C & G Bank they have made it abundantly clear - as Mr Bendt Hansen, chairman of the Bankers Associ-ation and chief executive of Copenhagen Handelsbank, has put it — that they would not "antomatically" rescue colleagues

In "normal" cases they will still

rally round, as was demonstrated in December when Andelsban-ken (Danebank) took over Hellerup Bank, a Copenhagen surburban bank, after Hellerup Bank and similar examples at 6 Juli bank sustained heavy losses.

Responsibility for the problems at Kronebank, 6 Juli Bank and C & G Bank will ultimately be placed by the courts, but Mr Moelgaard is outspoken in his Moelgaard is that the supervisory boards of banks, which tradition-luspertorate found at the two ally let the board of management.

was therefore a shock to the it had a highly qualified supervi-inspectorate to be faced with this sory board.

After last year's experiences

Scandals alarm Denmark

"This is awful, because we have no means of knowing about these unbooked items," said Mr Moelgaard, who points out that the inspectorate is not supposed to act as a detective agency. It is hair-raising to find that we can-not trust a bank's personnel."

The existence, or suspected existence, of unbooked guaran-tees was one reason why other banks were reluctant to help out, although 6 Juli Bank was finally

taken over by Sydbank, a
Juliand regional bank.
In the case of C & G Bank, loss
provisions booked by the bank
itself at DKr70m rose to
DKr700m after the Bank Inspectorate had been through the bank, said Mr Moelgaard. This

Inspectorate found at the two ally let the board of management niche banks. In either case large off-balance sheet items had not to play a more active part in been booked, especially guaran-running banks. It was especially esses. Danish law is clear on how these items should be booked. It into trouble despite the fact that

the inspectorate might be less patient in its efforts to enable banks to survive, said Mr Moel-

The inspectorate was criticised by, among others, Mr Bendt Han-sen for being too lenient with C & G Bank when it first became apparent that there were irregu-

The National Bank also has grounds for tears, as it was caught with DKr369m in out-standing loans to the bank when it was finally closed.

Mr Erik Hoffmeyer, governor

of the National Bank, has called for the inspectorate, now an agency under the Industry Ministry, to be integrated with the National Bank. When the bank supplies cash support, it needs to have control over the inspectorate, as in most other countries, he said

As the institutional change

cannot take place rapidly (if at all), the National Bank is taking other measures to tighten up discipline. For the past 10 years it has operated a system by which banks can raise cash from the National Bank without collateral and up to limits related to equity capital. The present limit is 55 per cent. Mr Hoffmeyer said the bank now planned to lower the

limit, probably to 40 per cent, and to demand collateral.

"We feel that it is necessary to have more discipline. It has been too easy for these small banks to pursue a policy which is not reasonable," he said.

A depositor insurance scheme is now under establishment. This will make it easier to let erring banks go bankrupt. The scheme has been in preparation since Kronebanken went bust, but was not in place when trouble arose at 6 Juli Bank last March. There was therefore great political pressure on the other banks to take over the bank in order to prevent depositors losing their money. The banks finally agreed to cover 6 Juli Bank's "small" depositors, and have extended the same assistance to C & G

Bank's depositors. From this year there should be fewer problems on this score, as a depositor insurance fund will be established, based on contri-butions by banks and savings banks of 0.2 per cent of deposits

with the banking system.
One further consequence of one further consequence of the problems over the past few years is that the system for cal-culating equity ratios is to be changed. Until now the mini-mum equity ratio has been 8 per cent of deposits and guarantees, which is probably the toughest ratio requirement anywhere in the world.

In future the ratio is to be calculated as 8 per cent of risk-weighted assets. Also, from 1990, subordinated loan capital will no longer be considered as part of the equity base for the purposes of calculating the ratio.

Hilary Barnes

### Danish debt

# **Deficit in decline**

Persistent current account def- some of its outstanding debt. The

the most active sovereign bor-rowers in the international mar-kets over many years. But with a sharp decline in the current according to Mr Soerensen.

One new instrument is planned in 1988, when the kingdom will be establishing a medious-term notes programme in the US, up to a maximum of \$1bn.

This follows in the footsteps of the Nordic Investment Bank and explained Mr Soerensen. A similar recent years to soon to be testing the mark by the end of last October. This process will continue. "We think it should be a bit lower than bond issues. If it is, we may this," said Mr Soerensen. The Government's gross loans next year this way."

The Government's gross long-term borrowing requirement in 1988 will be about the Function of the continue. The continue of the continue of the continue of the continue of the continue. The continue of opportunities in 1987. Conditions for the kingdom in the European Investment Bank.
We have talked to these bor-

which reached a record DKr34.6bn (5.2 per cent of GDP) rowers and we are convinced there is a good market," said My in 1986, was down to around DKr20bn in 1987, and the deficit expected this year is about DKr15hn. The medium-term notes have

DKr15hn.

With interest rates falling the ordinary bond issues, when a Government may utilise opportudes for early repayments on row a particular amount on a

lar programme might be started later in Europe, he added.

The government sector's net foreign debt at the end of 1986 was DKr170bn, with the central government accounting for DKr119bn and the Mortgage Bank of Denmark for DKr31bn, local government and other

maximum amount which could able. Notes can be issued in which was 64 per cent in 1982, be involved is DKr10bn-11bn, according to Mr Soerensen.

One new instrument is "We shall be testing the mar-level in 1982 by the end of last October. This

after will be about DKr30bn - a figure which assumes that there will be no net borrowing by the private sector.

small decline in the foreign exchange reserves, which had

# . Foreign borrowing

(tie Difr)		
	1967	1984
Repayments—Long-terms	10.7	11,4
Short	16.9	15.6
Gross begrowing Long	24.3	19,4
Short	163	15.6
Not borrowing	136	B.C
Current account deficit	20.0	15.0

long-term borrowing requirement in 1988 will be about of 1986 to well over DKr60bn at the end of 1986 to well over DKr60bn at ments, which means that the maximum amount the it will be ment that has been encouraged by the ability of the Debt Office to borrow amounts at below Libor (London Interbank Offered Rate), and of the central bank to This figure also allows for a place funds in the market at rates over Libor.

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IN THE NORDIC MARKET

The Helsinki Stock Exchange has emerged serenely from the crash

# Forecasts permit optimism

every corner there looms another before the crash. Shock.

The stock market is much

they had already risen some 60
per cent since the beginning of sell after the crash. And then, 1987, and 160 per cent from the year before, to the all time high just prior to the crash, few investors also began to sell after the crash. And then, predictably, some began to buy. Prices were unstable for some time, with the indices going up

ors have lost their shirts. By October the Finnish stock market had matured to a level comparable with many other European bourses. In fact the average p/e ratio of about 15 per cent on the HSE was even higher than in Stockholm. Meanwhile, the turnover in shares had risen from FM9bn in 1986 to FM25bn for the first 11 months of 1987.

When the crash came to Hel-sinki, it was led by large foreign investors who wanted to rid themselves of most shares, and

The stock market is much more sensitive to outside events than it was only a year or two ago, but the underlying fundamentals of the Finnish economy, and particularly the good performance by the quoted companies, will probably support prices better than in most countries.

The global crash in October was just another of those small shocks in Finland. Prices began to decline, but on average Finnish shares lost just over a fifth of their value. Considering that they had already risen some 60 per cent since the beginning of sill after the crash. And then,

time, with the indices going up or down by 2 to 3 per cent almost daily. But the country

West European countries. Infla-tion will remain at around 3.7

now strong Currency reserves, base which dwindled to a mere 1988. particularly of small marginal holdings, such as Finnish stocks.

Consequently the free shares — for example, the shares available which contents are nowned to some FM25bn in the shortage of material. There are only 53 companies listed on due to Finland's high interest the HSE, compared with 50 in

IT HAS been compared to riding a rollercoaster blindfolded. Basically, investors feel safe with the Helsinki Stock Exchange, but at shares is still much smaller than the state of the stat before the crash.

Overall, foreign investments in Finnish shares amount to between 5 and 10 per cent of the cent of GDP.

its status from a mutual to a limited liability insurance com-pany at the end of 1987, will pany at the end of 1907, win seek, and get, a listing. In addition, a couple of state-owned companies are expected to raise capital on the HSE.

Potential candidates include Kemira, the fertiliser group that has expanded rapidly by making large investments at home and a number of acquisitions abroad. Also, the Valmet Paper Machinper cent, while unemployment is ery group, a joint venture to the HSE list. not expected to go above 5 per between the state-owned Valmet. The HSE is comed valued to the HSE is comed valued. ent in 1987. and the privately held Wartsile, Furthermore, the markka is expected to boost its capital on the stock market in

Unitas General

1980. Meanwhile, the number of brokers has gone up to 25, including seven new members, since the beginning of 1987.

400

on the other hand, the over-the-counter (OTC) list has grown in length, but its appeal to investors is still rather limited. Some of the companies on the OTC list may seek upgrading to the USF list.

The HSE is currently investing heavily in a computer-based trading and information system, paperless stock ownership. All trades would be fed into a computer, which would be the central record for stock holdings.

Finland's new banking laws

# Equal and more competitive

WHILE DEREGULATION has shaped much of Finland's financial markets during the past few years, new banking laws will pave the way for more equal competition between different types of bank.

Finland's banking system is

exceptionally concentrated: only three commercial banks, one three commercial banks, one savings bank group, one co-operative banking group and Postipankki, the post office bank, control the markets.

On the other hand, the banks have some 3,500 branches between them, which, in a country of 5m become makes the net-

try of 5m people, makes the net-work one of the densest in the The Bank of Finland has con-

sistently liberalised the markets, and this has led to increased competition between financial institutions. Furthermore, traditional boundaries of influence have come down. The savings bank group Skopbank, Okobank (the co-operative banking group) and Postipankii now actively court blue-chip clients with sophisticated financial services, directly challenging the tradi-tional dominance of the large commercial banks.

Skopbank and Okobank, par-ticularly, have expanded rapidly from their original household, farming and small business clientele to larger cities and larger customers. But the present savings bank and co-operative bank laws, dating back to 1970, placed a number of restrictions on them, compared with the law

will basically put commercial banks, savings banks, co-opera-tive banks and Postipankki on the same legal footing. The law will mostly change the positions of the savings and co-operative banks. Postipankki is transformed from a government agency to a state-owned limited liability company, and to a commercial bank, from the start of

Meanwhile, the two commer-cial banks, Union Bank of Fin-land and Kansallis-Osake-Pankki, will be little affected. (The third commercial bank is the tiny Bank of Aland.) According to the current laws, savings banks and co-operative banks have been more restricted in solvency and liquidity require-ments than commercial banks. The new proposal allows all banks much more flexibility to

this year.

include various financial items in their cash reserves, the main in their cash reserves, the main measure for liquidity. Individual savings and co-operative banks would have more opportunities to tap into funds of their respec-tive central banks. Solvency will be determined by the ratio of equity capital to assets, rather than the ratio of equity capital

exclude a possibility of having their new series of shares quoted on the stock market. Both bankon the stock market both that in groups are expected soon to increase their equity capital in order to expand further in the fields of corporate finance and

investments.

Meanwhile, savings and co-operative banks will be allowed to lend money without sufficient collateral, the way commercial banks have legally been allowed to do. And they will be permitted to establish branches or respresentative offices abroad and own shares in foreign financial instishares in foreign financial insti-

tutions.
Yet it is unlikely that any of the 350-odd individual co-operative banks or the 250 savings banks would seek to expand abroad in the near future. The two groups have concentrated their foreign operations on Skopbank and Okobank, which have see the officer in the main figure. set up offices in the main finan-cial centres. Both groups welcome the new law. It allows them to operate on equal terms with KOP and UBF.

Postipankki is a case of its own. Although it will now be on the same legal level with all other banks, the change from The new law will enable the being a government agency to a

governing commercial banks. So the changing environment on money and capital markets prompted the Government to revise all banking laws at the same time.

The proposal for amending the current law on deposit banks will basically put commercial will basically put commercial occurrents. So banks to use various types of the equity capital more easily, and the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be courseled a possibility of having exclude a possibility of having wehicle, will be merged with Postipanki don't land, a state-owned financing wehicle, will be merged with Postipanki for must be appeared to the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be marked in the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be marked in the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be marked in the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be marked in the post bank law, which changes the status of Postipankki from the beginning of this year, the bank's maximum share capital will be marked in the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipankki from the post bank law, which changes the status of Postipanki from the post bank law, which changes the status of Postipanki from vehicle, will be merged with Pos-cipankki, increasing its equity capital by FM lim. This, together with the fact that the state con-

times to provide limited guaran-tees to Postipankki, even after the change of status, has irri-tated competitors. Meanwhile, UBP and KOP have not stood idly by while the other banks have sharpened their teeth. The two rivals, which have traditionally com-peted as to which is the bigger, now concentrate more on the bottom line. Both have had their organisations genred to profit orientation recently. As a sign of this, the commercial banks have gradually introduced more and more service charges. One of the latest and more controversial ideas is to charge customers one or two markkas for withdrawing

The two commercial banks are In no immediate danger of losing their positions as the leading financial institutions in Finland; best, with the new banking laws, Skopbank, Okobank and Postiwith the clear intention of mak-

ing a challange. Oil Virtaner



Olli Virtanen profiles KOP's chairman, Jaako Lassila

# 'Bad boy' proponent of revolution

Lately, however, Lassila and KOP have lost some of the limelight to competitors. They seem to have beaten him at his own game of being first, most visible and always surprising. KOP has Since last May, Finns have the Bank of Finland had developed rapidly during Lassibeen allowed to purchase up to imposed on banks in early 1980s. last tenure. The bank's balance FM50,000 (about \$10,000) of for In fact, by controlling mean

KANSALLIS-Osake-Pankki (about \$20bn) at the end of 1986, ish companies are now allowed more than Finland's budget for to take long-term loans from for-finland's two leading banks, a neck-to-neck rival of Union Bank of Finland (UBF).

But when Jaakko Lassila, aged 59, became chairman of KOP

The past five years have search as five years have as five years have search as five years have years have as five years have as five years have as five years have y

taking office at KOP he con-stantly urged the Bank of Fin-land, his former employer for Bad boy or not, he never hid four years, to speed up deregula-

sheet amounted to FM101bn eign portfolio investments. Finn-

some five years ago, Finland had only one leading banker. His folksy ways quickly earned him enormous popularity. This was helped by his good-humoured nature and "iacocca-style" TV

The past ive years lave seem a but the markets. In the past ive years lave seem a but the markets. The folieu kor from Pohjols, Finland's leading money and capital markets. Most insurance company, where as regulations have been abolished and market forces now have a long-established tradition of premium cartels. "I was considered nature and "iacocca-style" TV

The past ive years lave seem a but the markets. He formed kor from Pohjols, Finland's leading money and capital markets. Most insurance company, where as fellowed the markets in the markets in the markets for the markets. The folieut kor from Pohjols, Finland's leading money and capital markets money and capital markets money and capital markets was the most vocal proposition.

The past ive years lave seem a but the markets in the market in the market in the markets in the market in the market in the markets in the market in the markets in the market in the markets in the market in the market in the markets in the markets in the market in the market in the markets in the market in t free reign.

Lassila was the most vocal proponent of liberalisation. After and observers, he concedes,

> Bad boy or not, he never hid his urge to "untie his hands and legs", as he called the regulations lending rates and interest rates on deposits, which made up about 70 per cent of the banks' funding the central bank could, in effect, determine the banks'

he urged it to take in the past.
"In retrospect," he allows, "the speed, too has been quite good."

Today Finland's financial mar-kets are very much to Lassila's liking. Only one major restric-tion remains: the law on tax free deposits, which is closely linked to the system of interest rate car-tel, is still in force till the end of

tei, is still in force the the end of 1988. This will probably be abolished when it expires.

Deregulation may have progressed the way Lassila and other bankers wanted, but now there are new disagreements brewing. Governor Rolf Kullberg of the central bank has complained

Billion NKr Billion NKr

150

Lassila admits that, during the bank is still intervening by past few years, the Bank of Finissuing certificates of deposit in land has taken most of the steps order to vacuum in excess liquidity. If part of the record high currency reserves of some FM30bn could be used to increase money supply, says Las-sila, interest rates would come

down automatically. He estimates that average short term rates are some 3 per cent higher in Finland than the interest in the central bank's own trade weighted currency basket.

KOP and Lassila have had an

even tougher time with other banks. Finland's banking scene has traditionally been very staid and rather uncompetitive. During the past couple of years, UBF and its chairman Mike Tilvola central bank has complained and its chairman Mika Tivola that the average lending rates have taken a number of shrewed have not fallen, despite and uncharacteristic decincreased competition and significantly lower level of interest Finnish industry and charting and uncharacteristic decisions, both in reorganising the Finnish banking Lossila remains finnish industry and charting down to earth. He seldom works Lassila counters the accusation by claiming that the central tepped from the plans to esta-

Den norske Creditbank

blish an ontions exchange among all institutions operating on the Helsinki Stock Exchange. Instead it teamed up with Skopbank and a broker to be first with their owas options market. There are now plans to merge the two plans, but the incident left KOP

to look like an underdog.

This was not helped by the fact that Lassila himself has withdrawn from TV commercials and tends to keep a lower profile than before. "An image wears off," he explains.

But the bank is still developing fast, and Lassila proclaims two targets for it in the future. One of them is to become a more Nordic bank. The other is called the bottom line - the tradi-

tional ranking by total assets or capital base now gives way to concentration on the result.

Other surprising moves may in the offing. Asked about buying foreign banks at post-crash bargain prices, he only smiles, and does not exclude even wildest the speculations.

ekends, but drives to his farm to relax, fish or shoot clay

Subsidiaries

**DnC Norway** 

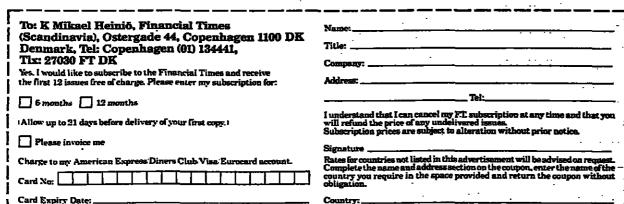
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FINANCIAL TIMES
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# Setbacks in a global game

Profile: Den norske Creditbank

Total assets

FOR TWO consecutive years Den norske Creditbank (DnC), Nor-way's largest bank, has had to pay dearly for its aggressive pur-suit of globalisation. With a strategy built on diver-sification and expansion, the

ank's luck with regard to timing has been rather unfortunate. It does concede, though, that its main challenge is to further develop and increase the efficiency of the existing network" which it has managed to build. Profitability from DnC's inter-national activities has yet to be

atisfactory, however
In 1986, the dramatic fall in the oil price forced the bank to forfeit high targets, and instead settle for a lower net profit after provisions were made. Major es on loans to companies within the offshore oil and gas industry were incurred by the

bank.
Profits slipped to NKr327m, compared with NKr583m in 1985. By the time the oil price stabilised at a higher level during the year, and DnC looked like regaining momentum to meet its goals, the bottom had fallen out of the stock markets—a sector in which the bank has become a higherer.

DnC now faces serious losses and finds itself at the centre of focus in a criminal investigation of one of its traders. In November, DnC announced the suspension of Mr Philippe Hecker, a French national and senior share-trader, for unauthorised trading. The case has now been turned over to Norway's police, who are charging Mr Hecker with violation of the country's

with violation of the country's fraud laws.

Inc. says that it doesn't yet have a final figure on stock losses which it faces as a result of Mr Hecker's dealings and the stock market crash, but estimates the figure to be well over NKribn. The bank intends either to resilies these losses or write. to realise these losses or write down the value of its foreign share portfolio. After Black October, when rev-

elations about losses in the bank's share portfolio emerged, Mr Leif Terje Loeddesoel – ship-ping wizard turned banker, and DnC's president – said. "If run-DnUs president — saud: if running the bank is my responsibility, I am prepared to accept the consequences... If it means that the board should ask me to withdraw, I am prepared to accept that responsibility. Mr Loeddesoel has not been asked to withdraw, but he might

should he again have to be the bearer of bad news to DnC's shareholders; that the bank, for the second year running, may

Operational results before losses 1984 1985 1986 Source: DnC dividend due to substantial addition to nine new branches.

Strain between the bank and its domestic customers has also been felt as interest rates have continued to rise. Although DnC maintains that a fall in the interest rate will improve the possi-

For 1986, DnC issued bonus shares, to the tune of NKr158m,in lieu of dividends. shareholders received one new share for every 11 that they held. The bank allocated the shares without payment, and they were meant to provide a basis for full dividends for 1987.

Houses in the 1988 energy basis for full dividends for 1987.

However, in its 1986 annual

report, the bank has already
warned shareholders. It confirm this. Although earnings
fessed that, because of problems
within a number of industries,
the possibility of sizeable losses
also in 1987 should not be
excluded. That warning was
given before consideration to
exclude the bear that the be

became an item.

DnC, along with Norway's other two top banks, Christianis and Bergen Bank, has also seen its credit rating downgraded by the major rating agencies.

Because of other events in the context this war, credition have country this year, creditors have become concerned about the vol-atility of Norway's, and its lend-ing institutions, liquidity. Shareholdings seemed to have Shareholdings seemed to have been the last straw propping up the credit worthiness of Norway's banks which, in previous years, have been held in high regard by rating agencies. When the market went sour, so too did the agencies. Comparing a statement made recently by the head of the central bank with one made by his predecessor, they assessed it to be no more than a liquidity reaffirmation; whereas

firm its support of the banks in a Domestic expansion has also bid to lessen doubts the creditors been aggressively undertaken by hold about the banks liquidity. the bank Several new district

Mr. Loeddesoel, however, maintains that DnC's liquidity is "very good... We are givers in the market, placing a lot of funds".

DnC's critics at home are claiming that the bank's "globalisation" is nothing more than gambling abroad. Mr. Loeddesoel sats it had been been been producted. says that we have undertaken this involvement within the premise of a specific strategy

and NKr145m in 1984.
One strain on DnC was eased to he central bank's recent decision to drop its primary reserve a sion to drop its primary reserve a sion to drop its primary reserve a requirement, which at one point of the bank has also imple mented a new instrument in the perpetual loan which has strengthened its solidity. In addition to the primary perpetual subordinated loan capital of the bank raised a further \$300m, which it raised in 1985, the bank raised a further \$300m in 1986. The new loan ranked as an option to convert it, in an option to convert it, in tranches, into primary perpetual subordinated loan capital and proved the conversion of the approved the conversion of the approved the conversion of the new loan to a perpetual loan, y DnC awaits acceptance by Nor-a wegian authorities.

Consumption purposes.

When DnC releases its results for 1987, due out in February, losses probably wouldn't come as a major surprise to its shareholders; who may again be forced to forfeit their dividend payment. It will, however, be of little comfort for them to learn of an increase in the group's total assets. They are expected to rise beyond NKr125bn, from NKr125bn in 1986 and NKr213bn in 1986 and NKr213bn in 1986 and NKr203m in the same period last profit, however, fell to NKr205m in the same period last profit, however, fell to NKr205m in the same period last profit however, fell to NKr205m in the same period last profit however, fell to NKr205m in the same period last profit however, fell to NKr205m in the same period last profit however, fell to NKr205m in the same period last profit however, fell to NKr205m in the same period last profit however, fell to NKr205m in the same period last profit however for neverage to a segment of average to a segment of a segment of the conversion of the con

assessed it to be no more than a liquidity reaffirmation; whereas the previous central bank; head had been prepared to reaffirm the banks solidity.

Norway's central bank, however, recently intervened to reaffirm the banks in support of the banks in the share interest rate resulted in losses in the US interest rate resulted in losses in the foreign exchange and securities sectors for some of its units, both to lessen doubts the creditors been aggressively undertaken by

est rate will improve the possi-bility of obtaining satisfactory results for 1987, and that the present level of interest rates have a negative effect on the bank's operating result, the bank

has followed suit in adjusting interest rates to the high levels of its competitors.

It did this by excluding

increases on housing loans but raising rates on loans given for

consumption purposes.
When DnC releases its results

# SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Monday January 11 1988



INTERNATIONAL BONDS

# Wave of new issues triggered by rebound in dollar

per cent an hour - market condi-tions were still tough and most of last week's new issues had to

per cent an hour – market conditions were still tough and most of last week's new issues had to be supported by their lead-managers.

Bonds in a variety of currencies emerged, including the largest fixed-rate D-Mark issue yet seen, a DM1bn deal for Austria. The week was also marked by the launch of the first Japanese equity warrants bonds since last October's stock market crash.

However, fixed-rate bonds in meeds had been thwarted by a recent dearth of new issues. Of the two plans, the focus on and following the announcement of new government funding. The £75m bond for Toyota Motor Credit struggled the most, in spite of the borrower's spar-investor demand.

Unfortunately, on Thursday over the chosen git looked paltry. By Friday this was quoted at spotting the same opportunity eligible to capture the market's imagination with its five-year. ter conceived because dealers do appear to have seen reasonable investor demand.

Infortunately, on Thursday afternoon, syndicate managers much of the first Japanese warrants bonds since last ar's stock market crash.

Were, fixed-rate bonds in rodollar sector were notatively, the process of the borrower's sparticles. The basis points of the first Japanese warrants bonds since last ar's stock market crash.

Whotor Credit struggled the most, in spite of the borrower's sparticles. Motor Credit struggled the most, in spite of the borrower's sparticles. The basis points over the chosen git looked palance of the borrower's sparticles. The basis points over the chosen git looked palance warrants bonds since last ar's stock market crash.

Whotor Credit struggled the most, in spite of the borrower's sparticles. Unfortunately, tight pricing and the sharp rise in the dollar on Wednesday combined to lead to a lacklustre performance for BP's deal. It was quoted at one point at less 2½ bid, against 1½ per cent fees, although the borrower, imagination with its five-year bond, even though the borrower, in spite of the borrower's sparticles.

Whotor Credit struggled the most, in spite of the borrower's sparticles. Unfortunately, tight pricing and the sharp rise in the dollar on Wednesday combined to lead to a lacklustre performance for BP's deal. It was quoted at one point at less 2½ bid, against 1½ per cent fees, although the lead market crash.

Were quoted at around 105 and the sharp rise in the dollar on Wednesday combined to lead to a lacklustre performance for BP's deal. It was quoted at one point at less 2½ bid, against 1½ per cent fees, although the lead to capture the market's imagination with its five-year bond, even though the borrower, unlike other UK building societies, had not tapped the most, and the barks price.

Whotor Credit struggled the most, in spite of the borrower against par issue prices.

Even a buoyant Swiss france to a lacklustre performance for BP's deal. It was quoted at a sound lead to a lacklustre

But because the dollar rebound was a turbulent one - the cur-rency endured swings of up to 4

However, fixed-rate bonds in similar terms.

See Eurodollar sector were note. Not helped by a fall in the the Eurodollar sector were nota-ble by their absence. Although

BUSINESS in the Euroband primary market was surprisingly brisk last week as syndicate managers shook off their prechains a swings, continued to eschew it.

Also, in spite of a progressive christmas lethargy and launched the highest volume of new issues for several months.

The context was a relatively stable US Treasury bond market at least until the release of stronger-than-expected US employment data on Friday and a rebound in the dollar, and a rebound in the dollar.

But because the dollar rebound was a turbulent one — the currency endured swings of up to 4

It was launched on a yield strading well outside their fees by Friday afternoon. A hid of less thrading well outside their fees by Friday afternoon. A hid of less throught the least attractive of the uncompared bonds the primary against US through the least attractive of the three, looked artificial as the issue had earlier been quoted as 10 was less 2% bid.

Dealers agreed the best of last week's Canadian dollar officings was the first a three-year deal for Finnish Export Credit launched a \$250m deal there, which followed a \$250m deal there, and a rebound in the dollar.

Additionally, the almost complete dearth of new issues in the weeks before Christmas had left investors with plenty of spare cash.

A number of lead-managers were focusing on two of the light-yielding carriency sectors, Eurosterling and Canadian dollars, hoping to stiract Continents.

The two Eurosterling issues had all unprofessional tradit trading well outside their fees by Friday afternoon. A hid of less thrading well outside their fees by 7riday afternoon. A hid of less thrading well outside their fees by 7riday afternoon. A hid of less through a proposal which had been thought the least attractive of the three, looked artificial as the issue had earlier been quoted as 10 was less 2% bid.

Dealers agreed the best of last tweeks of Finnish Export Credit launched as \$250m deal there, looked artifici

lars, hoping to attract Continent had an even harder time of it; as tal investors whose reinvestment the gilt market weakened mainly needs had been thwarted by a on domestic economic concerns

Liamph of the bonds for Hokkai.
The answer was that swap Can and Joshin Denki. But in the opportunities opened up event indicated coupons of 5 per enabling BP and Deutsche Bank cent – up to 1½ per cent higher Finance to raise dollars at rates below London interbank offered rate.

Lifety tracking tight below 100 per cent higher than those prevailing before the stock market crash – proved sufficient. On Friday, both bonds 100 per cent higher than those prevailing before the below London interbank offered ficient. On Friday, both bonds 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than those prevailing before the below 100 per cent higher than the below 100 per cent higher t

It was launched on a yield differential of 55 basis points —
considered fair — which was where according to lead manager shearson Lehman Brothers, it finished the week. Shearson vehemently denied suggestions that the issue was giving a yield about 10 basis points more towards the end of the week.

a swap and for a name likely to ing success. The lead-manager assembled a healthy-looking underwriting group, although Dentsche Bank (Suisse) was not included in the list. Terms will not be fixed till Wednesday, but the syndicate was invited into market was a well-handled about 10 basis points more towards the end of the week.

price, ½ point higher than some had been expecting. Dealers in D-Mark bonds

towards the end of the week.

Dealers were surprised to find as many as three new issues had surfaced in the European currency unit sector. This market accounting rules giving relief to has fallen into such neglect that Krediethank, one of the main market-makers, recently called a meeting to discuss the illiquidity and unprofessional trading habits that, it says, have emerged in the week as investors such as concerns about growth in the securities markets which are factors which are factors and unprofessional trading habits that, it says, have emerged in the bonds for Hokkai as concerns about growth in the securities markets which are factors which are factors which are factors and unprofessional trading habits that, it says, have emerged in the bonds for Hokkai as concerns about growth in the securities markets which are factors which are factors and unprofessional trading habits that, it says, have emerged in Japanese accounting rules giving relief to account accounting rules because of increasing worries about withholding tax, which is expected to be imposed on domestic securities from next year, some dealers were expecting an announcement on this subject soon.

The yield advantage of government bonds over sovereign Eurobonds widened by about 20 basis points, and dealers said the DMIbn bond for Austria might well come to be traded as a kind of surrogate government bond. It met a strong reception and was quoted on Friday at less 1.35 bid, against 2½ per cent fees.

"The restructuring will focus on a rearrangement and downstriangement and downs

Clare Pearson

### \$4.9bn and launch major sale of assets BY JAMES BUCHAN IN NEW YORK TEXACO, the US oil company James Kinnear, Texaco chief

Texaco to write off

which was driven into bank-rutpcy by a long-running legal dispute with Pennzoil, has said that it is going to write off \$4.9bn against the value of its assets to settle the dispute and restructure its operations.

The suburban New York oil The suburban New York oil company also said that it would be selling interests in its refining operations to finance a special payment of \$3bn to settle the dispute with Pennzoil. The assets to be sold also include about 60m barrels in US oil and gas reserves which are expensive to exploit, and exploration acreage. Texaco said it would raise at least \$3bn from the disposals.

executive.
The write-off, which will be taken in the form of a charge to fourth-quarter earnings, is by far the largest one-time loss of equity in US corporate history. Mr Kinnear said: "The conse-quences of the Pennzoil litigation cost us valuable time in

making the adjustments needed to keep pace with a rapidly changing energy industry. The write-off comprises an after-tax charge of \$2.8bn to cover the Pennzoil payment and \$2.1bn to cover the loss in value of training agents in the neutro of which are expensive to exploit, and exploration acreage. Texaco aid it would raise at least \$3bn rom the disposals.

"The restructuring will focus in a rearrangement and down-

# St Gobain and Michelin join options market

diversified glass maker, and Michelin, the tyre group, will be ket (Monep) had functioned added to the French options well, with 400,000 contracts, market by the end of this month, amounting to FFr3bn, traded taking the total number of share between the opening of the maroptions traded to eight, Reuter let on September 10 and the end of 1987.

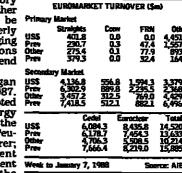
reports from Paris.

Mr Alain Morice, president of the options market regulatory authority (SCMC), said a further two stock options would be added to the market of unarted and the stock options. added to the market at quarterly intervals through 1988, bringing the total number of options traded to around 15 by the end

of the year.

The options market began uss operating in September 1987.
The six options currently quoted are Elf Aquitaine, the energy writing facility Merrill arranged for Great Western was increased to \$350m, while a \$200m deal for financial services company; Peunery Ward through SBCI geot, the motor manufacturer; lafarge-Coppee, the cement maker, Paribas, the investment bank; and Thomson CSF, the

TWO STOCK options, based on electronics and defence contracthe shares of Saint Gobain, the tor.



**EUROCREDITS** 

# Little profit amid growing debate on multi-option facilities

A GROWING mease seems to be emerging among bankers about what they see as a lack of adequate credit differentiation in standby financings for corporate believe that second and third companies have not been room for it by fall much further over what is paid by prime names for the multi-option facilities which dominated the international kans market last year.

A GROWING mease seems to be other business with the companies will it is clear that the companies with the companies with the companies with the companies will it is clear that the banks' point and there is precious little of view was a \$100m multi-option facility led by National Westminster Bank for John Mowlem, the civil engineering group.

In other deals, NatWest is ing through its Luxembourg subsidiary. J.P. Morgan Securities arranging a three-year MOF for Sketchley, the dry cleaning group.

On the other hand, Credit are completing for the stock market collapse in October.

How I was a \$100m multi-option facility led by National Westminster Bank for John Mowlem, the civil engineering group.

This five-year facility, extending spring a sufficient premium over what is paid by prime from for it by fall much further unless banks plan to arrange the further two years, carries a facility fee split 125 basis points and or available. The margin is 20 basis points and 3 basis points and a margin of 15 basis points, and there are no facility fees. national loans market last year. will be translated into fact and Hankers readily acknowledge whether there will be an that if profit were their only increased pricing differentiation motive, few such deals would be according to credit quality in the done: banks join because they market? see it as the only way to cement The few deals announced last relationships with their corpowers rate customers.

Participation in the financings, nals in the debate.

Participation in the financings, pais in the debate.

the past 18 months, the current 33 and 67 per cent it is hoped, will pave the way to Suggesting that terms might be fees and margins, according to points above that.

basis points and there are no carries a 10 basis point margin facility fees.

Part of this is the rearrangement of a \$70m facility signed in to a maximum of 7.5 basis points have 1986. That facility carried a if the funds are drawn in ster-Inner 1986. That facility carried a if the funds are drawn in steralthough that underlines the A utilisation fee starts at 2 extent of tightening of terms in basis points for usage of between the past 18 months, the current 33 and 67 per cent and 4.5 basis formerated Generale de Banque, Belgium's largest bank, borrow-

commercial paper programmes, and the company is evaluating whether or not to launch a

Montgomery Ward through SBCI has been increased to \$250m.

ken and UBS are also dealers.
The \$200m revolving under-

This announcement appears as a matter of record only.

# **McDonald's Corporation**

£50,000,000

9<sup>3</sup>/<sub>4</sub> per cent. Notes due 1992

Issue Price:  $101\frac{1}{2}$  per cent.

Barclays de Zoete Wedd Limited

Merrill Lynch Capital Markets

**BankAmerica Capital Markets** 

**Bankers Trust International Limited** 

Banque Bruxelles Lambert S.A.

Bayerische Vereinsbank Aktiengesellschaft

Chase Investment Bank

Citicorp Investment Bank Limited

Crédit Lyonnais

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Générale Bank

Girozentrale und Bank der österreichischen Sparkassen

Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Ltd.

PaineWebber International

Salomon Brothers International Limited

Société Générale

Union Bank of Switzerland (Securities) Limited

S.G. Warburg Securities

2nd December, 1987

This announcement appears as a matter of record only.



**BARCLAYS BANK PLC** (Incorporated with limited liability in England)

£250,000,000

10<sup>1</sup>/<sub>4</sub> per cent. Senior Subordinated Bonds due 1997

Issue Price: 100% per cent.

Barclays de Zoete Wedd Limited

Shearson Lehman Brothers International Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited

The Nikko Securities Co., (Europe) Ltd. **Bankers Trust International Limited** 

Deutsche Bank Capital Markets Limited

Banque Internationale à Luxembourg S.A. BNP Capital Markets Limited Chase Investment Bank

Crédit Lyonnais

Banque Bruxelles Lambert S.A. Baring Brothers & Co., Limited Citicorp Investment Bank Limited

Algemene Bank Nederland N.V.

**Credit Suisse First Boston Limited** Dresdner Bank Aktiengesellschaft

Girozentrale und Bank der österreichischen Sparkassen Hambros Bank Limited BJ International Limited

Morgan Guaranty Ltd Morgan Stanley International

Goldman Sachs International Corp. Kidder, Peabody International Limited

Kleinwort Benson Limited Kredietbank International Group Merrill Lynch International & Co. Mitsui Finance International Limited ....

Samuel Montagu & Co. Limited Nomura International Limited

Salomon Brothers International Limited Sumitomo Finance International

J. Henry Schroder Wagg & Co. Limited Toyo Trust International Limited

Westdeutsche Landesbank Girozentrale

S.G. Warburg Securities

County NatWest Limited

10th December, 1987

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**UK GILTS** 

# **Institutions keep** their distance

IF THERE were any doubts in the gilt-edged market that the substantial tax give aways.

While the Governor's speech probably be up, Mr Robin Leighperson's speech to the Dunthe gilt market it did little for its

analysts been predicting this but the market has been saying so as well. The key three-month interbank rate rose to 9.13 per cent last week. There were suggeston Friday, more than anticipations of some foreign interest, but precious little from IIK institute the point rise in base. ing at least a 1/2 point rise in base but precious little from UK instirates. Since the last cut in base rates in early December long git vields — which usually track base rates — have diverged significantly.

There has been trading in the auction stock — Treasury 8% base rates — have diverged significantly.

nificantly.

The market weakened noticeably throughout the course of the week. The announcement of this Wednesday's £1bn gilt auctions a lack of retail interest, fears over a base rate rise, and an assumed rift between the Bank of England and the Treations of England and the Treation of England and the Treation of Friday the stock was besiness on Friday the stock was

than telegraphing punches. pon to medium coupon stocks. Although a base rate rise in the Currently the Treasury 8 p

front in general and exchange rate policy in particular. The Governor's forceful restatement of exchange rate policy – its By getting in early, though, Mr Temperton says investors would of exchange rate policy – its also benefit from capital apprecianti-inflationary bias, its symmetrical nature – ought to have been of comfort to the inflation would tend to narrow as prices

bears in the market.

Although the speech was an assessment of the current situation rather than a series of pol- analysts' forecasts said Hoare icy presriptions, it was also an Govett predicted 8.5 per cent attempt to point out that not all the weight of corrective policy should be borne by monetary policy. This was clearly targeted at the Chancellor as he begins to formulate his Budget, which is

dee and Tayside Chamber of tone. The much vaunted hope Commerce and Industry on that domestic institutions would Thursday should have put them return in strength to gilts in the new year began to look like a Not only have many market better?

Bank of England and the Treasury over monetary policy because of the strength of the Governor's speech were all cited by analysts as possible explanations for yields at the long end closing the week at 9.9 per cent.

The Governor's speech was not the result of a mistake, a rift with the Treasury, or pique on the part of anyone. It was an attempt to address some fundamental concerns in the markets over the aims of monetary policy, and to remind industry that it will have to pay for excessive pay settlements.

The speech was, however, more about shaping perceptions of the futures market are strong points in its favour, especially for the foreigner.

It seems likely the Chancellor will have the opportunity to cut not only the basic rate of tax by 2p but also cut higher rates as over the aims of monetary policy, and to remind industry that it will have to pay for excessive pay settlements.

The speech was, however, more about shaping perceptions more about shaping perceptions gilts should switch from low cou-

than telegraphing punches. Although a base rate rise in the near future cannot be ruled out it was thought that if the Bank cent 1992 and Funding 6 per showed its determination to move on base rates the effect on the markets may make it unnectable. There have been doubts expressed over the Government's determination on the inflation front in general and exchange pon to medium coupon stocks. Currently the Treasury 8 per cent 1992 and Funding 6 per cent 1992 and Funding 6 per cent at a 60 per cent tax rate. If prices remain constant them at a 50 per cent tax rate the after tax yield on the 8 per cent stock is 5.16 per cent, while the 6 per cent stock's yield is 4.98 per cent. Index-linked stocks are also recommended.

The table on December 29 of gilt long gilt yields by year-end. It should have read 9.5 per cent. The average of the forecasts is therefore 9.325 per cent.

Simon Holberton | Source: Morning Research legitles

**US MONEY AND CREDIT** 

# Jobless fall triggers retreat in bond prices

if THAT was the traditional new year's rally, it was not much but at Irving Securities.

it could be better than anything US financial markets see for driving up import prices, the last thing and interest and in the second in some time.

The week began so well US stock prices, bond prices and the exchange value of the dollar all rose smartly at the beginning of the week, as if the financial markets had put the horrors of 1987 behind them. On Wednesday and behind them. On Wednesday and Thursday all three markets ground to a halt, and on Friday they were in full retreat — in the case of stocks, quite drastically, Friday had the clammy feel of October 16 of last year. By the end of the day, long-dated bonds had given up all the week's price gains, with the benchmark 30-year. Treasury bond yielding stream of the day, long-dated bonds had given up all the week's price agains, with the benchmark 30-year Treasury bond yielding by the prospect of next Friday's 9.135 per cent. Short-term rates were already petrified by the prospect of next Friday's 9.135 per cent. Short-term rates of the US trade figures.

The stock market collapsed 140 points in heavy late trading. Even the dollar was weak.

The trigger for Friday's price fall in stocks and bonds was the report on employment in December, which showed a drop in the

Even the dollar was weak.

The trigger for Friday's price has be fall in stocks and bonds was the report on employment in December, which showed a drop in the polotless of 0.1 of a percentage point to 5.8 per cent, the lowest level since 1979. The message were barried for the head market bad in

driving up import prices, the last thing bond investors need is the prospect, however remote, of wage pressures out of a tight labour market. Once again, the markets had to face the spectre of tighter monetary policy. And the stock market is so jumpy, that the slightest hint of more expensive money is enough to drive down prices.

day gave a taste of how the mar-kets could react to disappoint-

If the figures next Friday are was bearish for the bond market: bad, interest rates could well rise far from slowing up as a result of to defend the dollar, and the the stock market crash in Octo-ber, the US economy "is entering rates go down to defend the the new year at a rapid clip," stock market, the dollar will according to Mr Philip Braver-tumble. Either way, the outlook

Percent Dec.9,1987 Jen. 7, 1988

bear-squeezes seen on the foreign exchange markets for a long time.

Having watched, seemingly helpless, while the markets sold the dollar down to 121 yen in the dying moments of the old year, they intervened with such vigour in the new that the shortsellers were crushed. Between Monday and Thursday, the dollar rose almost 10 per cent against the yen, which is going it a bit even by the standards of last week's volatile markets.

Central banks can whip the foreign exchange markets, but they cannot reform them. The central banks simply do not have short while By half way through last week, even wary foreign exchange dealers were trading on the basis that the dollar market will not believe in dollar stability until there is some reduction in conjust so they could fall flat on

trading, the market will not finance ministers would not believe in dollar stability until have timed their intervention there is some reduction in conjust so they could fall flat on

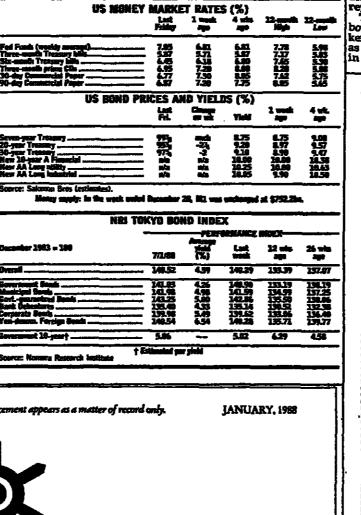
James Buchan

# Citibank buys rest of Vickers US unit

CITICORP'S Citibank subsidiary has acquired the 95.1 per cent of Vickers Da Costa Securities Holdings it did not already own, for undisclosed terms, Beuter tion to 80 per cent and plans to to to to 80 per cent and plans to acquire the balance of the unit by the end of 1988.

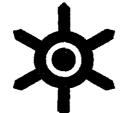
The US banking group had bought 4.9 per cent of the brokerage in 1984, at the same time as it bought a 29.9 per cent stake in Vickers' London operations, it said it lad decided to boy the firm now in Vickers' London operations. Citicorp already owns two Services unit.

New York Stock Exchange member of losses sustained by the brokerage during the October the brokerage during the October brokerage during New York Stock Exchange mem-ber brokers, Lynch Jones and Ryan and Newbridge Securities. Through its controlling interest-in Vickers' Tokyo operations Citicorp is also a member of the Tokyo Stock Exchange. The banking group also pro-vides discount brokerage through its Citicorp Brokerage



**NEW ISSUE** 

These Bonds having been sold, this announcement appears as a matter of record only.



U.S.\$200,000,000

### THE METROPOLIS OF TOKYO

9½ per cent. Guaranteed Bonds due 1993

unconditionally and irrevocably guaranteed as to payment of principal and interest by **IAPAN** 

Issue Price 1011/2 per cent.

IBI International Limited

Banque Paribas Capital Markets Limited

Fuji International Finance Limited

Goldman Sachs International Corp.

Bank of Tokyo Capital Markets Group

**BNP Capital Markets Limited** 

County NatWest Limited

**Credit Suisse First Boston Limited** 

Deutsche Bank Capital Markets Limited

**DKB** International Limited

Daiwa Europe Limited

Merrill Lynch International & Co.

Mitsubishi Finance International Limited

Swiss Bank Corporation International Limited

Samuel Montagu & Co. Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Nomura International Limited

Prudential-Bache Capital Funding Union Bank of Switzerland (Securities) Limited

S. G. Warburg Securities

Yamaichi International (Europe) Limited

FT/AIBD INTERNATIONAL BOND SERVICE WE DELLAR STRAGATS ARR BANK B<sub>2</sub> 91 ARTHA LIFE & CAS 75, 16. ART OSFRIL 113, 94 ALD.C. 11 89. RICHARDSON - VICES : ROCKWELL INT 97, 90 SASKATCHEWAN 7 11 SASKATCHEWAN 82, 9 BANK OF TOKON 13% 00.

BARCLATS FREETY 10% 00.

BARCLATS FREETY 10% 00.

BARCLATS FREETY 10% 00.

BELSHIM 7% 71.

BLY 13% 50.

BLY 13 CCE CONTROL SAL DE CHEVRON CONTROL SAL DE CHEVRON CONTROL SAL DE CHEVRON CONTROL SAL DE CONTROL

OMERS AREAS TO THE PROPERTY OF SASKATCHEMAN D. 92.
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# Assubel Life hints at alternative bid to thwart AG

Assubel has issued a statement which made clear that it could use a controversial article of

THE BATTLE for control of Assubel Life, Belgium's third largest insurer, has taken a new clies Lambert, Belgium's other turn following official clarification of the means by which the company can defend itself against an unwelcome predator.

Assubel has bound a statement of the property of a plan to sell Assurance of the property of stake in return for an undis-

use a controversial article of association to reject an unwelcome takeover bid from the AG Group, its domestic rival, by mounting an alternative offer.

It is understood, however, that the Banking Commission, the government-controlled body which discreetly polices stock market activity, has insisted that the BFr6,000 (\$174) per share which is on the table from AG, that a prospectus must be published and that all shareholders should be included in the offer.

The development follows Thesday's dramatic move by Societe Generale de Belgique, Belgium's largest industrial and commercial holding company which effectively controls AG, to stop Assubel from increasing its authorised capital at an egm and thereby bolster its defences.

A majority of the Assubel closed sum.

Any defensive offer made the defensive offer made the blead off AG would be financed by GRIL, AGF and Cobmission, the financed by GRIL, AGF and Cobmission is likely to be crucial with the AG offer due to evaluate the price should be equivalent to the BFr6,000 (\$174) per share while, is also buzzing with renewed rumours about who is been buoyant most of the week, peaking at more than 100,000 shares on Kriday, close to the levels of last summer when the company was the subject of intense bid speculation.

Societe-Generale shares rose again on Friday, from BFr2,400 to BFr2,700, but while the same two small Brussels stockbooking firms as before appear to be responsible mobody is any more certain who is behind them.

# C\$1bn-plus offer likely for Steinberg food group

AN OFFER worth well over Canada's not have takeover protection top five food distribution, merchandising and property groups. The 70-year-old concern grew phenomenally in eastern Canada during Canada's post war boom, under the leadership of the late Mr Sam Steinberg. Since his death several years ago, the company has been through some rough times, but has surged back to prominence led by Mr Irving

to prominence led by Mr Irving Ludmer, president

Any defensive offer made

thereby bolster its defences. - responsible notody is any more A majority of the Assubel certain who is behind them.

to prominence led by Mr Irving
Ludmer, president.
However, the Steinberg family
is split over administration of Imasco and several US groups
trusts voting 40 per cent of the have been mentioned as possible trusts voting 40 per cent of the nave been mentioned as possible common stock and over sale of suitors, but some analysts control. One group is seeking believe a management buyout court approval to oust certain led by Mr Ladmer and others is other family members as trust-still possible.

Steinberg has 23m shares out highly profitable US subsidiary, standing, including 6m voting analysts estimate Steinberg is common and 17m non-voting worth between C\$50 and C\$60 a class A. The voting stock is held by the family trust and mem-

# Allan Ng faces trial for insider trading

MR ALLAN NG, one of the brightest of the younger generation of Singaporean entrepreneurs, is to face trial on a charge of insider

trial on a charge of insider trading.

He is accused of having purchased Im shares in Seation Hotels with prior knowledge that the company had asked the Singapore Stock Exchange for the suspension of its shares to be lifted.

Mr Ng, who is pleading not guilty, has been released on bail of SSIm (US\$490,000) and his passport impounded. The purchase of the Sealion Hotels shares is alleged to have taken place on October 8, 1986, five days before official dealings resumed, on the basis of information received by Mr Ng from received by Mr Ng from Standard Chartered Merchant Rook

Three months after the alleged offence Mr Ng acquired through his com-

acquired through his company, First City Holdings, a further 23 per cent stake in Sealion, which was subsequently renamed First Capital Corporation.

First Capital then embarked on a busy programme of property acquisition with its share price being chased up in the bull market from just over 80 cents to a high of \$\$2.54.

Following reports last

cents to a high of \$32.54.

Following reports last July that share dealings involving First City Holdings were being investigated by the Finance Ministry's Commercial Affairs Department, First Capital's share price fell sharply.

This led to an offer by United Industrial Corporation to acquire First City's 23 per cent stake in First Capital and was followed by a general offer. UIC now has courrol of nearly 80 per cent of First Capital.

Mr Ng has been charged under section 103 of the Securities Industry Act, which came into force in Angust 1986 following the Pan-Electric crisis of 1985.

Until list summer Mr Ng

Until last summer Mr Ng had enjoyed a meteoric career rising in just 13 years from an assistant accountant to deputy chairman of United Overseas Bank. He resigned from the hank in 1985.

# Ford Motor talks with FCA collapse

FINANCIAL CORPORATION of America has fallen prey to new uncertainty with the breakdown of efforts to sell the sorely-troubled California financial services group to Ford Motor.

Ford, which is believed to be interested in Financial Corporation's branch network and tax

down the thrift operation because its own deposit-insur-ance division, the Federal Savings and Loan Insurance Cor-

group to Ford Motor.

The Federal Home Loan Bank
Board, the US Government regulatory agency, said late last week that it had stopped talking to Ford about a sale of Financial

Mr Roger Martin, a member of the bank board, said: "Differ-

Mr Roger Martin, a member of the bank board, said: "Differ-ences ranging from the disposi-tion of tax preferences to the amount of FSLIC assistance have Ford about a sale of Financial Corporation, which owns the largest US thrift institution, American Savings and Loan Association of Irvine, California.

Heavy loan losses have left American Savings short of federal capital requirements and all but wiped out the equity of its parent. Wall Street believes that the board cannot afford to close attempts to trade itself out of differences ranging from the disposition of tax preferences to the amount of FSLIC assistance have caused us to pause and undertake a detailed review of all aspects of our negotiations with Ford.

For the moment, FCA will stream to trade itself out of differences and in the bank board, said: "Differences ranging from the disposition of tax preferences to the amount of FSLIC assistance have caused us to pause and undertake a detailed review of all aspects of our negotiations with Ford."

parent. Wall Street believes that For the moment, FCA will the board cannot afford to close attempt to trade itself out of dif-down the thrift operation ficulty. But rising interest rates could well force a new round of foreclosures on loans, adding

# Pillsbury to close 100 restaurants

PILLSBURY, the large Minnea-polis food group, is to tackle problems in its troubled restau-rant business, which includes Burger King, the second-largest US fast-food chain.

West Grill), improve a string of Burger King restaurants and streamline its distribution busi-ness.

"By concentrating on fewer concepts, we will capitalise on

The group said that the reorganisation, which would include the closure of 100 or more resthe closure of 100 or more restaurants, would involve a charge to profits of \$91m or \$1.06 a share in the third quarter that ends in February. In its full year to last May, Fillsbury reported earnings of \$181.9m or \$2.10 a share on revenues of \$6.13bn.

"Mr John Stafford, who took over as chief eventive from Mr. over as chief executive from Mr William Spoor in 1985, said the company would abandon its return three new fast-food "concepts" assist (Quik Wok, Bay Street, and Key pany.

concepts, we will expitalise on our strengths and improve our overall performance," he said. Last year, operating profits at Pillsbury's restaurant group fell 28 per cent to \$219.2m despite a 4 per cent increase in revenues to \$2.76bn. Sales at Burger King, which have recently lagged the market leader McDonald's, were unobassed.

Late last year, Mr Spoor, who largely built up Pillsbury from its origins as a grain business, returned from retirement to assist in the running of the com-

# Negara takes over bank

BANK NEGARA, Malaysia's central bank, has assumed control of financially-troubled Co-operative Central Bank Bhd (CCB), the "The action would also enable and a control of the control of t

CCB posted a net loss of said.

country's largest co-operative us to conserve the assets of CCB bank, Reuter reports from in order to protect the interest of Bank, Keuter reports from the line from the line from any position from any possible deterioration, Bank Negara's decisions into the bank's affairs," the central bank said.

CCR posted a net loss of said.

# Tandem forcecast hits shares

TANDEM COMPUTERS, the US

According to stock market anabusiness was stronger than

lysts, the disappointing news domestic business, reflecting the
frame computers, warned that
its revenues for the quarter
ended becomes 31 would be
lower than expected.

According to stock market anabusiness was stronger than
lysts, the disappointing news domestic business, reflecting the
from Tandem, which has continued development of our
increased its revenues in every
ended becomes and a significant factor in Fig.

ment also triggered a sell-off final results for the first fiscal may have declined in the wake affecting other high technology companies, including IBM and Digital Equipment.

final results for the first fiscal may have declined in the wake quarter but it appears that of the October crash. About 8 per domestic business fell short of cent of Tandem's sales go to the our expectations. International securities business.

lower than expected.

The announcement prompted heavy selling of Tandem stock on Friday and the price fell 25 per cent, closing at \$20%, off \$6%. The Tandem announcement are the price fell 25 was a significant factor in Friday and the price fell 25 to say why its sales did not meet expectations. Company officials ing Tandem's sales dip was that sales to stock brokerage firms said: "We have not yet compiled sales to stock brokerage firms said: "We have not yet compiled sales to stock brokerage firms said: "We have not yet compiled sales to stock brokerage firms said: "We have not yet compiled sales to stock brokerage firms said: "We have not yet compiled sales to stock brokerage firms said: "We have not yet computers to banks, sirlines and other businesses that cannot represent the price firms said: "I annoted stock of the past 20 years, computers to banks, sirlines and other businesses that cannot represent the price fell 25 to say why its sales did not meet expectations. Company officials ing Tandem's sales to stock brokerage firms said: "We have not yet computers to banks, sirlines and other businesses that cannot represent the price fell 25 to say why its sales did not meet expectations. Company officials ing Tandem's sales to stock brokerage firms are provided to the price fell 25 to say why its sales did not meet expectations. Company officials ing Tandem's sales to stock brokerage firms are provided to the price fell 25 to say why its sales did not meet expectations. The provided to the price fell 25 to say why its sales did not meet expectations. The provided to the price fell 25 to say why its sales did not meet expectations. The provided to the price fell 25 to say why its sales did not meet expectations. The price fell 25 to say why its sales did not meet expectations. The price fell 25 to say why its sales did not meet expectations. The price fell 25 to say why its sales did not meet expectations. The price fell 25 to say why its sales did not meet expectations. The price fell 25 to say why its sales

# New management for Hong Kong SE

THE HONG KONG Stock excluded from key committees other minor committees.

Exchange has announced new overseeing discipline, finance and floor trading.

The reshuffle began af Kong's Independent Congarrest of three top officials earlier this month, Reuter reports from Hong Kong.

The exchange formed a 14- Against Corruption are member management group to the replace its governing committees.

a continuing shake-up since the arrest of three top officials earlier this month, **Reuter reports**from Hong Kong.

Mr Ronald Li and Mr Kenneth
Wong, vice-chairmen, as well as members Mr Edward Woo and members Mr Edward Woo and Mr Zee Kwoh Kung have been

The exchange formed a 14member management group to replace its governing committee executive and Mr Donald Tsang, listing department chief. They members for its executive and Mr Donald Tsang, listing department chief. They members for its executive and Mr Donald Tsang, and listing committees and is ordered to surrender travel documents of the exchange formed a 14member management group to replace its governing committee executive and Mr Donald Tsang, listing department commission and particular to the exchange formed a 14member management group to replace its governing committee executive and Mr Donald Tsang, listing department chief. They were released on bail and ordered to surrender travel documents of the exchange formed a 14member management group to replace its governing committee executive and Mr Donald Tsang, listing department chief. They were place its executive and Mr Donald Tsang, and members Mr Edward Woo and members for its executive and mr Donald Tsang, and members management group to replace its governing committee executive and Mr Donald Tsang, and members management group to replace its governing committee.

The reshuffle began after Hong Kong's Independent Commis

;	NEW I	NTERN	IATION	AL BO	ND !	SSUES	
Berrowers	Amount m.	Mahaity	Av. life years	Coupen %	Price	Book runner	Offer yield
US DOLLARS		-	•				
St Bk New Sth Wales(b)±4	250	1998	10	2	100	Morgan Stanley	
BP America (d)+	250	1998	10	912	99.3	Goldman Sachs	9.612
Joshin Denki <b>o</b>	100	1993	5	(5)	100	Nomura Int.	*
Holdrai Cano	80	1993	5	(5)	100	Daiwa Europe	*
CANADIAN DOLLARS							
Fignish Export Cr.+	75	1991	3	1014	1011 <sub>8</sub>	Bankers Trust Int.	9.799
Household Finance	.75	1993	5	104	100%	UBS (Secs)	10.549
CIBC Mortgage Corp.+ Ford Credit Canada+	100 100	1993 1993	5	10% 10%	200% 101	CIBC Lid. J.P. Morgan Secs.	10.516 10.483
	Ton	1773	3	70-4	101	J.F. Durgan Scia.	20.705
D-MARKS							
Nordic Inv. Bank(c) 🕈 🛊	100	1991	3	412	1003g	Morgan Stanley	4.364
Austria÷	مراز	1998	10	64	1004	Deutsche Bank	6.216
SWISS FRANCS							
Primary In.Bk A'tralia**	30	1992	-	412	10012	SBC	4,386
Wuerth Finance Int.	_75	1998	-	54	100	SBC	5.250
Bk For Econ Affairs USSR	100 206	1998	•	(5)	1694	BKA UBS	4.718
Nippon Tel.& Tel.\$ Prov.of Saskatchewan\$	200 158	1998 1998	:	43 <sub>1</sub> 43 <sub>2</sub>	10012	ues Credit Suisse	4.686
From Sessemickery Sweden∳	200	1998	-	458	10012	SBC	4.562
Belgium •	100	1993	-	414	10012	Krediethank (Soisse)	4.137
Credit Foncier de France	200	1998	-	412	100	Credit Suisse	4.500
STERLING							
Toyota Motor Credit	75	1993	5	912	101	UBS (Secs)	9.241
Abbey National	50	1993	5	₹10	1015		9.823
ECUs							
BP Capital4	100	1993	5	74	101	Desische Bk Cap.Mkts	7.503
Deutsche Bank Fin.	100	1993	5	73	1014	Deutsche Bk Can Mkts	7.505 7.442
EIB4	150	1996	ź	2	10112	SBCI	7.742
		2220	•	•		<b></b>	
LUXEMBOURG FRANCS							
Societe Generale**	300 300	1993 1993	5 5	712	1004 100	Sogenal	7.438 7.500
Juliand Telephone***  Compagnie Bançaire***	300 300	1993	5	7½ 7½	1004	Krediethank Int. Boe Paribas (Lux)	7.438
	300	1777	3	7-2	TOOA	ode Laures (rmt)	7230
YEN						<del></del>	
Compagnie Bancaire(a)‡+	10ha	1995	7	-55hp	1004	LTCB lat.	
Compagnie Bancaire +	10ba	1993	5	514	1015 <sub>8</sub>	LTCS int	4.876
Skopkank¢	35m	1993	5	(e)		IBJ lint.	
e Not yet pricel. **Pricele placem leng-term prime celu. (b) 3 ever 6m i (from 15.2.88-3.1.90) at DM12.75. A/RD lenis.	Libor, materi (4) Launcher	y may be extent I on US descript	ded. (c) later ic market. (c	s. promony n si separately 1 ) Coopen: Usi	50 CHTM 270 272 270 272	erin currency warrants, (2)5500 cy warrantsoutifiling helder to buy , 7.1% remainder. Note: Yields a	\$100 ± 1.6350 er calculated on

This announcement appears as a matter of record only.



# Safeway Stores, Incorporated

U.S. \$100,000,000

Euro-Commercial Paper Programme

Arranger

Chase Investment Bank

**Dealers** 

Chase Investment Bank Citicorp Investment Bank Limited Continental Illinois Limited First Interstate Capital Markets Limited Merrill Lynch International & Co. Swiss Bank Corporation International Limited

> Issuing and paying agent The Chase Manhattan Bank, N.A.

> > January, 1988

This amountement appears as a matter of record only.



DOMUS MORTGAGE FINANCE NO.1 plc

£100,000,000

Mortgage Backed Floating Rate Notes due 2014

**Chemsecurities Limited** 

**Union Bank of Switzerland (Securities) Limited** 

S.G. Warburg Securities

**Baring Brothers & Co., Limited** 

**Cater Allen Limited** 

**County NatWest Limited** 

**DKB** international Limited

**Drexel Burnham Lambert International Limited** 

**Goldman Sachs International Corp.** 

Kleinwort Beason Limited

Société Générale, London Branch

Bank

CHEMICAL DIVESTMENT BANKING

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	Scindler Amel Management Lid 8 Credy Sq. London ECSA 648 00-588-4970x45 Scinder Golde Sto. 8c. 27-3 26.1 44.2 1-2 Dp. Income. 27-3 26.1 44.2 1-2 Scinder Corogon Acc. 27-5 25.0 44.2 1-2 Scinder Corogon Acc. 27-5 25.0 25.0 1-2	Trades States State Trad Standards 50, 445, 4993 200 Weed Street, Louise 572 123.77 11 127 Topins Fel Mages, 145	American Life Immerance Co GK 2-8-1-live Road Cropton CR9 21.6 (0640 7)55 felden Roags - 18c	Clerical Medical Managed Funds Ltd 13 St. Amer's Sq. Lenden BWSY 41, 61, 490 5424 Cast 164 184 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	FS Assurgace Limited 190 West Scotter S. Ginnerou 62 2PA. 061-332 6462 Pere Related St. M D - 2PS 33.5 Pere Related St. M D - 3PS 33.6 Carb Depart Cop - 981 52.6 Carb Depart Cop - 981 52.6 Carb Depart Access 22.9 27.5	Hendersea Administration - Contd.   Price Res.   186.7   177.5	Legal & Beneral (Unit Persions) Life    Comment Home, (Regamon, Tarborth, Survival Home, (Regamon, Tarborth, Survival Home, (Regamon, Tarborth, Survival Home, (Regamon, Tarborth, Survival Home, Regamon, Regamon	Humbrigal Life Assumence Ltd   1. Sessions Her Sq., Marietimus HE 14 20000622 690005   1. Sessions Her Sq., Marietimus HE 14 20000622 690005   1. Sessions Her Sq., Marietimus 124.0   1. Sessions 124.0   1
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>	On. Access         177.8         189.1         −0.4         1.7           TUS Sender Con.         48.5         51.5         +0.2         1.8           On. Access         48.5         51.5         +0.2         1.8           TUS General         17.0         12.9         2.9         1.9         1.8           Dr. Access         27.5         47.5         +0.3         1.9         1.0 <td< td=""><td>  10   10   10   10   10   10   10   10</td><td>City of Wasianiaster Astonance (2) Secty Ros, 500 Archary Busiassel, Santas Gale West, Cost. Milhar Reynes MIC? ZLA Kernel Series</td><td>Per Furgieria   1975   771-1   781   782   783   784   785   784   785   784   785   784   785  </td><td>  125.1   131.8   6.3  </td><td>Cach Pepsins Series 2— 175.9 185.2   Series Nation 1983 105.5   Series Nation 1983 105.4   Series Nati</td><td>Projecty 202 2011 Projecty 202 2011 Edit Signs 202 2011 Edit Signs</td><td>Decrees Es, tetrini 298.7 31.5 -0.1 - Decrees Es, 197.1 377.2 - Americas initial 225.9 224.2 -1.6 - Americas initial 255.5 271.2 -1.9 - For East initial 372.4 90.0 -3.9 - For East initial 372.4 90.0 -3.9 - Prop. lettial 194.3 16.25 -0.1 - Prop 194.1 194.9 -0.2 -</td></td<>	10   10   10   10   10   10   10   10	City of Wasianiaster Astonance (2) Secty Ros, 500 Archary Busiassel, Santas Gale West, Cost. Milhar Reynes MIC? ZLA Kernel Series	Per Furgieria   1975   771-1   781   782   783   784   785   784   785   784   785   784   785	125.1   131.8   6.3	Cach Pepsins Series 2— 175.9 185.2   Series Nation 1983 105.5   Series Nation 1983 105.4   Series Nati	Projecty 202 2011 Projecty 202 2011 Edit Signs	Decrees Es, tetrini 298.7 31.5 -0.1 - Decrees Es, 197.1 377.2 - Americas initial 225.9 224.2 -1.6 - Americas initial 255.5 271.2 -1.9 - For East initial 372.4 90.0 -3.9 - For East initial 372.4 90.0 -3.9 - Prop. lettial 194.3 16.25 -0.1 - Prop 194.1 194.9 -0.2 -
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Ą	Treache, Resement thait Treat Minet Ltd  Microsold Hor. 2 Paints Book, EDA 32.5 GG-249 325  TH Jameston Constit. 35.1 32.5 40.2 GG-27  TH Law Spin Site, James 12.5 22.5 40.5 GG-27  TH Care Spin Site, James 12.5 22.5 40.5 GG-27  TH Spin Spin Site Site 12.5 22.5 40.5 GG-27  Th Spin Spin Site Site 12.5 22.5 GG-27  Th Spin Spin Site Site 12.5 GG-27  TH Spin Site Site Site Site Site Site Site Site	Pos. As. Gr. 133V 124.7 +0.2 - Pos. As. Gr. 133V 124.7 +0.2 - Pos. As. Gr. 133V 124.7 +0.3 - Pos. For Edition 134.7 +0.3 - Pos. Gr. 124.7 +0.3 - Pos. Gr. 124.7 +0.3 - Pos. Line Co. 231 21.2 - Pos. Line Co. 231 21.2 - Pos. Line Co. 231.5 21.9 +0.1 - Pos. Line Co. 232.6 22.9 +0.1 - Pos. Line Co. 232.6 22.9 +0.1 - Pos. Line Co. 232.6 22.6 +0.1 - Pos.	Section   Sect	Europe Frant	Hemburson Administration (x)   3 Featury Ave, London, EC2 M2PA   01-620 S757	December 1988   99.7   105.0     December 1988   1973   113.0     Pir Ensire 1988   1985   1985     December 2018   213.5     Paral initial 2017   200.4     Paral initial 2017   200.4     Paral initial 2017   200.4     Paral initial 2017   200.4     December 1980   91.9     December 1980   91.9     December 1980   2018   2018     December 1980	1.1 - HER For East 143.2   143.2   1.12   1.12   1.13   1.14   1.15   1.	222 High Holdens, London Mally 125 U. 407 Seel
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### LONDON SHARE SERVICE

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Page	CHEMICALS, PLASTICS	Feb July   Constitute   Dec   20   21   10.8   12.54   3.3   1.6   13.1	Bas.   July   Do. W 50   38   2111   13   12   54   12   18   Apr Oct   Mt.   1405   50   133   7.12   153   31   20, 1829   180   Mt.   20, 122   20   48   31   20, 1829   194   20, 22   48   31   32   142	Brown Age   Brit A Avenue   Sept	December   SEINT Scroot 10s
April Bank of Wales 78   22.99   12.47   22.2 4.2   13.3    Der Apr Barchys FI	Dec.   Link   Dec.   W   NV   State	Ray   Ericaso (L.H.) SIGS   2154   1.65   4018%   1.65   57, 10.7     Apr Oct   Errotherm in 1. (bo.)   1.67   1.77   1.50   3.67   2.23   1.64     Apr Oct   Errotherm in 1. (bo.)   1.67   1.72   1.72   1.72   1.72   1.72   1.72   1.72   1.72   1.72     Amarch Sept   Fermant   Iba.   50,	Apr. Col.   Series Series   102   224   27   27   27   27	Jan. And.  Chambran Ph. Mp. 128 7.12 4.75 2.2 5.1 17.5  Feb Ang Charter Cons 2p. 112ad 212 123.0 2.3 5.7 9.2  Charter Cons 2p. 112ad 212 123.0 2.3 5.7 9.2  Jan. Ang. In Orbitac Light House, 28. 28.4 00c. 12 2.0 61.9  Her. May Chesical Musicol. 28. 28.4 00c. 12 2.0 61.9  Her. May Chesical Light House, 28. 28.5 17.5 5.0 2.1 72.0  Her. May Chesical Exchanges 5a. 100 12.10 12.2 3.8 2.8 12.5  Consumer People Sp. 277 12.10 12.2 3.8 2.8 12.5  How Thy Control Inp. 277 211 15.7 2.2 3.8 13.1  Computer People Sp. 205 22.12 12.0 2.2 3.8 13.1  Ang Feb Card. Station's 10p. 95ad 21.12 12.0 2.2 3.8 13.1  Computer People Sp. 205 22.12 12.0 2.2 3.8 13.1  Sept New Chesic People Sp. 100 1.2 1.2 1.2 1.3 3.2 2.5 1.6 5.5 10.1  Sept New Chesic People Sp. 100 12.10 6.0 3.1 4.3 10.1  Her. Oct. Creat Ul. 2.3 2.3 12.4 12.3 10.3 10.3 10.3 10.3 10.3 10.3 10.3 10	Dec. June   Congress   Congress
Oct flow & Lioyds £1	April   Morrate Hidgs	March Sept Int. Size 6 Cost. 10c.   145   234   436 Cost. 12c.   145   245   245   25   25   25   25   25	Workins 5	Apr Nov   DPCE Su	Apr Oct   Schemburger   1   1   1   1   1   1   1   1   1
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# ECC has time on its side

Bryant Group

THE PENSION fund at Bryant Group, the housebuilding construction and property company, will soon have two new trustees,

chosen by employees in a secret ballot last month. Although the election had no direct connection to Bryant's direct connection to Bryant's chief concern at the moment, a possible renewed takeover bid by English Chins Clays later this month, it illustrates the company's desire to keep all fences in good repair.

The Cornish-based industrial minerals quarrying and con-

minerals, quarrying and con-struction group will be free to launch a new bid for Bryant on January 28, a year after its £187m contested offer fell just short with acceptances from 46.9. per cent of shares.

ECC, which has retained a 29.9 per cent stake in Bryant, stead-fastly refuses to comment on its intentions. Speculation that it will try again, however, has boosted the price of Bryant's whether the fund's trustees shares 80 per cent above ECC's might be placing their desire, as last offer and close to its peak of directors, to maintain Bryant's independence over the financial 148p just before the October independence over the financial crash. On Friday, the shares interest of the fund members. closed at 144p, to value Bryant at

The election of employee representatives to the pension fund. to join three existing trustees who are also directors of the company, has more than a tangential bearing on a possible renewed bid by ECC.

The share purchases, then amounting to about 10 per cent of the fund's assets, won nearly unanimous support when trust-

bought 1.27 per cent of Bryant, a small stake which played a role in the narrow escape far larger by the line in the narrow escape far larger recent election is believed even in the narrow escape far larger recent election is believed than the number of shares to have mentioned the issue.

Authorised

£1,100,000

£1,028,646



Sir Alan Dalton, chairman of **English China Clays** 

Many disinterested observers joined the ECC camp in criticis-ing the so-called self-investment

The controversy helped to prompt an inquiry by the National Association of Pension Funds into the principle of self-investment. It is due to report its

Mr Dave Boddy, a surveyor

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(Incorporated in England under the Companies Act 1929. No. 402578)

**ACQUISITION OF THE BFN GROUP** AND

RIGHTS ISSUE OF 10,286,460

**CUMULATIVE REDEEMABLE CONVERTIBLE** 

**PREFERENCE SHARES** AT 166p PER SHARE

Share capital

Cumulative Redeemable Convertible

Application has been made to the Council of The Stock Exchange for the

grant of permission to deal in the Company's Ordinary and Cumulative Redeemable Convertible Preference share capital in the Unlisted

Securities Market. It is expected that dealings will commence on 14th

A Prospectus relating to Sharp & Law PLC is available in the Extel Unlisted Securities Market Service and copies of this document may be

obtained during normal business hours up to and including 13th January, 1988 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 3rd February, 1988 from:

Ordinary shares of 10p each

Preference shares of 10p each

who won out over four other defenders comfortably exceed

Employees in the south elected

Mr Colin Godfrey, land manager in charge of acquisitions in the Thames valley, from a field of three. Overall, 70 per cent of eligible fund members took part in the poll.

The performance of Breant's The performance of Bryant's shares, meanwhile, has banished

most doubts about the fund's investment. The value of the stake has risen in a turbulent year from \$2.2m to \$3.7m.

Bryant's 60 per cent out-per-formance of the FT All Share reflects more than the recent bid speculation. Most successful

Issued and

£874,596

£1,028,646

Sharp & Law PLC

**BRADFORD BD8 8BD** 

Carlisle Road

to be issued

coincidentally stockbroker to market.

ECC, suggests that no one should be surprised if its client does not launch a bid for Bryant at the first opportunity.

ECC suggests that no one should off course, if the market becomes persuaded that ECC can afford — and is willing — to wait, the Bryant share price is likely

Pavilions in the current year, perhaps \$10m of the \$39m pre-tax total forecast by the broker.

ECC might be reluctant, BZW pressure on Bryant. ECC will be

builders like Bryant have had a any action requiring more than good run in the market, post-Oc- 75 per cent approval tober uncertainty has led most. The two companies have not tober uncertainty has led most analysts toward the view that had any formal contact for the ceiling is low and the cellar nearly 10 months. Relations is deep. Again, a handsome price between directors never really in the spring could look foolish recovered from a first frosty by the autumn if house prices encounter in November 1986, fail to live up to the bullish forecasts of estate agents and mortagage lenders.

The worked on Bryant last Januthat the Cornish interloper now

sterling, but perhaps not going that much lower, BZW argues that this could be an ideal time to make more US acquisitions such as J.L. Shiely, the Minnesota-based aggregates group for which ECC paid \$73m (\$40m)

when ECC paid \$13m (\$40m) late last year.

ECC is unswayed from its eventual desire to move into the really big league in UK house-building, by adding Bryant's superior landbank and more upmarket operation to its own househuilding business which is etil. sebuilding business which is still too dependent on first-time and, the barely tastefully described, last-time buyers. Bryant is expected to sell 2,400 units in the current year, against 1,300 for ECC.

But Bryant, goes the argument,

who won out over four other candidates to represent Bryant's defenders comfortably exceed But Bryant, goes the argument, profits forecasts made during a can wait. Favourable opportunible but Bryant went one better, ties in the US may be more fleetand beat its estimate for 1987-88 ing.

A final factor militating A final factor militating a year ahead of time.

Pre-tax profits of \$28.4m in against a snap bid for Bryant the year to last May 30 reflected later this month is ECC's finantot only the general buoyancy of cial situation. Since last January, house prices, but also Bryant's it has moved from a net cash strawd creen towards the more position to manageable accorning.

house prices, but also Bryant's it has moved from a net cash steady creep towards the more prosperous south-east from its Midlands base. Profits from its Pavilions retail development in the centre of Birmingham came through more quickly than expected.

The Pavilions, however, is one per cent, a much less comfort-reason Barclays de Zoete Wedd, able position in an uncertain coincidentally stockbroker to market.

first opportunity. the Bryant share price is likely BZW expects Bryant to take all to lose some of its bid premium

ECC might be reluctant, BZW pressure on Bryant. ECC will be argues, to pay a premium for free to pop a bid at any time control in a year when such a afterwards, or to pass its stake large proportion of profit is non-recurring.

In the meantime, its holding bridgers like Bryant have had a any action wearing more than the meantime.

gage lenders.

Thwarted on Bryant last January, ECC's attention turned elsewhere, especially to the US. Bryant's table, having tracked where it has great ambitions to assemble a construction aggregates empire.

With the dollar lower against hand.

# Thorpac down but takes steps to hold position

that measures being taken will ware for much improved store enable it to maintain its dominant position and ensure contin
Additionally, a completely

bar and catering supplies, where it sees opportunities for profit-

able growth, by agreeing to acquire JTS Manufacturing.
Thorpac, quoted on the USM and engaged in the distribution of deep freeze packaging and microwave cookware, enjoys the bulk of its profits from second half trading.

half trading.
Nevertheless, in the six months ended September 30 1987 it saw turnover fall from \$1.92m to \$1.78m and pre-tax profit from \$93,000 to \$72,000 as a result of extremely flat con-sumer demand in the opening four months, coupled with fierce competitive activity in the

competitive activity in the microwave cookware sector.

Earnings were slightly reduced to 0.55p (0.56p) and the interim dividend is again 0.333p.

The directors expressed their optimism for the future of the core microwave cookware and freezer packaging business, and

CITIBANCO

ALTHOUGH THE Thorpac said they had invested in a new foroup suffered a setback at midway, the directors are confident that measures being taken will ware for much improved store

Also, it has entered the field of freezer range will be launched ar and catering supplies, where early this year. There was also to be a major strengthening of the

sales team.

Consideration for the acquisition of JTS is the issue of 700,000 ordinary and \$300,000 7.5 per cent convertible cumulative preference shares; there is also \$100,000 of 6 per cent convertible unsecured loan stock on which the maximum number of shares that can be issued on full

conversion is 600,000.
Assets of JTS were valued at \$147,000. in the year ended April 30 1987 it made profits of \$151,000 before salary and rent. Mr Paul Bowskill will continue to run the business and will join the Thorpac board on comple

### Bio-Isolates rights attracts only 52%

By Heather Farmbrough

Bio-Isolates, the loss-incur ring USM company which pro-duces protein from the milk product whey, said that only 52 per cent of its two-for-nine rights issue had been taken up, leaving the balance with the underwrit-

ers.

The company also said that it had completed the acquisition of a further 25 per cent share in the US company, Le Suenr Isolates, taking its holding up to 75 per cent. The underwriters include Mr Richard Koch and Mr Christopher Rephale Teathers of the

executive director of Bio-Isolates by Hill Samuel, the company's merchant banker. He had previ-ously looked at the company as a prospective acquisition for a cli-

ent.

Bio-Isolates has had several rights issues since its listing on the USM five years ago and has still to report a profit. The latest issue raised \$1.4m cash, and to help rationalise its corporate structure and maximise its ability to take up UK tax losses.

The shares closed at 28p on Friday.

### FT Share Service

mation Service.
Allied Restaurants (Section: Hotels). Gaelic Resources (Oils). Nationwide Anglia Building Society 10 % per cent 12.9.88, 10% per cent 26.9.88, and 10 % 31.19.88 (Loans). Nestor-BNA (Industrials). Stake Holdings (Third Market)

## **Evered lifts** holding in Henderson to 23.6%

By Heather Farmbrough

Evered Holdings has peressed its holding in the increased its holding in the Henderson Group, indus-trial doors and security products company, from 22.8 per cent to 23.57 per cent, valuing its holding at \$17.3m. Robert Fleming, the merchant bank which has been Evered's advisor, bought 175,000 chares in the market on Friday morning at 380n.

the market on Friday mora-ing at 330p.

Baschid and Osman
Abdullah, the brothers who
head Evered, were unavail-able for comment. Hender-son has previously said that
it wishes to remain indepen-dent. However, Evered has
held "a friendly manage-ment meeting" with Hender-son at the latter's Romford
headquarters.

readquarters.
Following a series of disposals by Evered, analysts
believe the company may
launch a cash bid for Headerson, which is capitalised at £73m.

at £73m.

Henderson is expected to report pre-tax profits of £6.4m for the year to February, compared with £4.42m in 1987, and to make £5m the following year. This would value the company on a prospective p/e of fifteen times for 1988/9, compared with Evered's rating pared with Evered's rating of 8.2 times for the year to December 31, 1987.

### Arco raises Britoil stake

Atlantic Richfield, the US oil company, announced the purchase of 3.5m more shares of Britoil, the UK independent, raising its stake from 22.24 per cent to

22.93 per cent.

The shares were purchased at 445p, just below the 450p-per-share price at which BP plans to bid for

### Capital Radio shares rise

Shares in Capital Radio, London's independent radio station, closed Sp up at 179p, following Friday's annual meeting, the first since the company went public last February. At the meeting, chairman Sr Richard Attenborough

told shareholders that last year's increase in business had continued into the current financial year. Advertising revenue was up by 17 per cent in the year to September 30 1987.

The Council

Resettlement

DM 250,000,000

Option 1988/1996

Interest Amount

Interest

Period:

Floating Rate Notes with Interes

per annum

to July 10,

1988

DM 10,000.-: DM 180.10

DM 100,000 .-: DM 1,801.04

Payable on: July 11, 1988

Trinkaus & Burkhardt KGaA

Eurofinance N.V.

ed in the Nether Imited liability)

£50,000,000

ucranteed Sterling/US Dallar Payable Floating Rate Notes due 1990

For the six mouths January 8,

carry an interest rate of 9.625% p.a. Coupon Amount of

U.S.\$37.14 payable on July 8, 1988 against Coupon No. 16.

1988 to July 8, 1988 the No

Cinibanic, N.A. (CSSI Dept.) London, Agent Bank

Jan. 11, 1988

Interest Rate: 39/16%

of Europe

Fund

# TR Technology unveils plans for settling dispute

BY MICHAEL SMITH

TR Technology, a Touche Remnant investment trust, yesterday unveiled its plans for settling a dispute with Firmandale, a Jersey-based company which has 27 per cent of the equity, over the future direction of the trust.

The plan, which is aimed at reducing the gap between the asset value of the trust's shares and the price at which they are quoted 10-year investment trust, TR Global Technology, which would be split level and a unit trust asset was would create a new quoted 10-year investment trust, These would take 45 per cent and 28 per cent of the assets respectively.

cent and 28 per cent of the assets. Tespectively.

The remaining 27 per cent would be placed in a fund which would be managed separately by Berkeley Govett, the fund management company which advises Firmandale. Included in this would be a large proportion of the 11 per cent stake which TR centrology holds in Berkeley.

TR's proposal has been formu-TR's proposal has been formuthrough lated as an alternative to a pian approval.

Firmandale was not consulted by TR Technology about the trust's plan and last night Mr Arther Truegar, Firmandale chairman, had not seen a copy of the letter to shareholders.

proposal would not be able to go through without Firmandale's

# Stonehill acquisition to boost recovery

BY DAVID WALLER

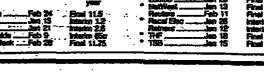
Stonehill Holdings, the loss-making furniture company, is taking a further step towards investment manager. the David Hicks Group, a design company, for £1.72m in shares.

The purchase follows a 53.2m involves the issue to the vendors of 4m new Stonehill shares, 19 per cent of the enlarged equity.

### BOARD MEETINGS

### PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus ") have been officially notified. Dividends to be declared will not necessarily be at the





RoyScot Trust plc

£100,000,000

Sterling Certificate of Deposit Issuance Facility Arranged by

Charterhouse Bank Limited

**Dealers** Charterhouse Bank Limited Baring Brothers & Co., Limited Cater Allen Limited Gerrard & National Limited S. G. Warburg & Co. Ltd Issuing and Paying Agent

Charterhouse Bank Limited



**Bennett & Fountain Group PLC** Incorporated in England under the Companies Acts 1862 to 1900. No. 84238

ntroduction of the whole of the issued share capital to the Official List Share capital

Ordinary shares of 10p each 11,736,874 The principal activities of the Group are the wholesale and retail of electrical goods and domestic appliances through a national network of over 100

Application has been made to the Council of The Stock Exchange for the admission to the Official List of the whole of the issued ordinary share capital of Bensett & Fountain Group FLC formerly deet; in on the Unlisted Securities Market. Listing Particulars relating to the Company are available in the statistical services maintained by Estel Financial Limited. Dealings are expected to commence on 14th January, 1988.

Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and public helidays accepted) up to and including Monday, 25th January, 1988 from: Bennett & Fountain Group PLC

120 Moorgate London

Morris House 182 High Street Kent BR3 1EJ

January, 1988, from the Company Amountains
Exchange, Throgsporton Street, London ECZP 281.

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	Fixed interest	9L14		94.39	94.72		95.07	99.12	90.23	105.4	50.53
÷	Ordinary	1424.5	3434.5			1402.0	1373.3	1926.2	1232.0	1926.2	
	Gold Mines	308.6				298.9	302.1	497.5	261.6	734.7	43.5
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;	FT-SE 100	1773.A	1787.2	1787.1	1789.6	1747.5	17127	2443.4	1565.2	2443,4	986.9
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London U.S. \$400,000,000

Shearson Lehman Securities

**BANK OF NEW ZEALAND** 

Cayman Islands Branch

NZ \$425,000,000

Floating Rate Notes 1992

For the three months 8th January, 1988 to 8th April, 1988

the Notes will carry an interest rate of 16.25 per cent.

per annum.

Interest payable on the relevant interest payment date, 8th April, 1988 will amount to NZ \$202,568.49 per

NZ \$5,000,000 Note.

Agent Bank:

Morgan Guaranty Trust Company of New York,

LONDON EC2M 7HA

One Broadgate

11th January, 1988



### The Kingdom of Belgium

Tranche A: U.S. \$150,000,000 Floating Rate Notes Due 1996 Tranche B: U.S. \$250,000,000 Floating Rate Notes Due 2011

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period 11th January, 1988 to 11th July, 1988 the Notes will bear interest as follows: Tranche A at 71/2%, interest payable on 11th July, 1988 will amount to U.S.\$3,791-67 per U.S.\$100,000 Note. Tranche B at 7-53%, interest payable on 11th July, 1988 will amount to U.S.\$9,517-08 per U.S.\$250,000 Note.

Agent Bank:

Morgan Guaranty Trust Company of New York

January 7, 1988

Warrants to subscribe for Shares of the Company Notice is hereby given that the first day of dealings in the Warrants on The Stock Exchange

The Hongkong and Shanghai

**Banking Corporation** 

U.S.\$400,000,000

PRIMARY CAPITAL UNDATED FLOATING RATE NOTES

Notice is hereby given that the Plate of Interest has been fixed at 7.5% and that the interest payable on the relevant interest Payment Date April 11, 1988 in respect of \$5,000 nominal of the Notes will be \$94,79 and in respect of \$100,000 nominal of the Notes will be \$1,895.83.

Jenuary 11, 1988, London By: Ciliberik, N.A. (CSSI Dept.), Agent Benk

of Hong Kong Limited has been fixed for 18th January, 1988. Dealings in the Warrants on The Stock Exchange of Hong Kong Limited will be in board lots of denominations of US\$ 740 representing rights to subscribe 200 shares (on

On 12th January 1988, definitive Warrants will be issued in bearer form in exchange for the Temporary Global Warrant. As from such date Warrants may be exercised to subscribe for

Morgan Guaranty Trust Company of New York Brussels Office

# TO THE HOLDERS OF **ELDERS INVESTMENTS LIMITED**

the basis of the initial subscription price).

shares of the Company.

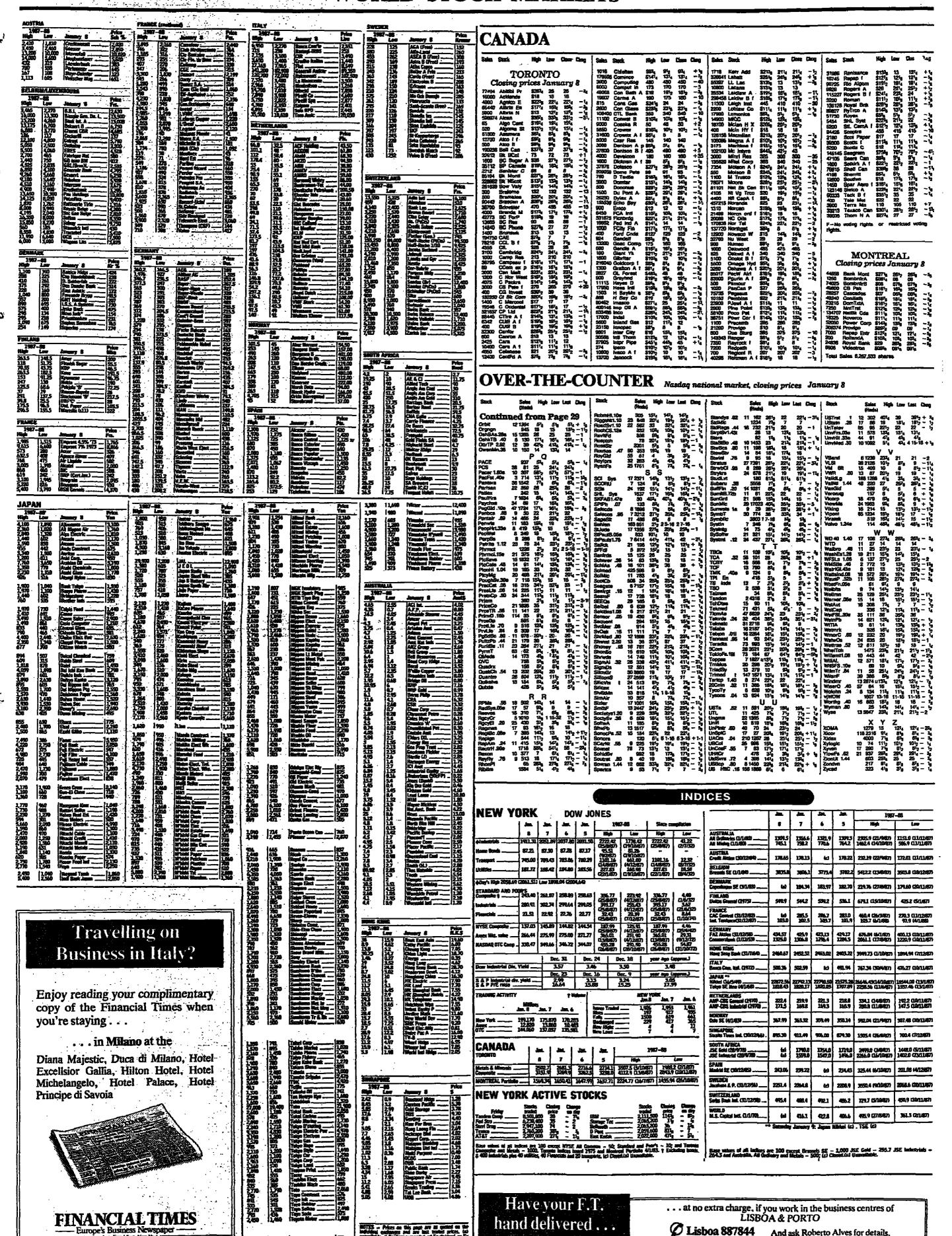
As Warrant Agent

Agent Bank Mr Richard Roch and Mr Chris-topher Rechnie, partners of the LEK management consultancy, who will take up 6.62 and 6.78 per cent respectively of the new 27.5p shares.

Mr Koch was asked to be a non Lloyds

The following securities have been added to the Share Information Service.

### **WORLD STOCK MARKETS**



នាមិនក្រុម នៃ នៅក្នុង ន នៅក្នុង នៅក្នុ

# YORK STOCK EXCHANGE COMPOSITE

Financial Times Monday January 11 1988 | The content of the den feine fe | Stack | Dis. | Pick | Eligible | Lice | Currier | List | 30 9 | 212 | 544 | 524 | 574 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | es a september of the property of the second | Egifs | 1.20 | 3.5 | 18 | 220 | 254 |
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Because we live in financial times.



AMEX COMPOSITE CLOSING PRICES Closing prices, January 8

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**FINANCIAL TIMES** 

**EUROPEAN OPTIONS EXCHANGE** 

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TOTAL VOLUME OF CONTRACTS : 31,271

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# **CURRENCIES, MONEY & CAPITAL MARKETS**

### **FOREIGN EXCHANGES**

# Economists continue to look for a dollar fall

FORECASTS FOR 1988 indicate another strong performance from Japan, sluggish growth in West Germany, and considerable doubt about the US and UK. Nomura Research Institute says the performance of Japan underlines its astonishing ability to adapt to the rising yen. Growth is forecast to be 3.8 p.c. in 1988, compared with 3.9 p.c. this year, slowing to 2.9 p.c. the first quarter.\* Lloyds Bank suggests to the dollar, which is forecast rates, commenting that in the short term the fragility of equity and foreign exchange markets will keep monetary policy easy, but that the Bank of Japan is clearly uncomfortable, and will prefer to let the yen rise, rather than risk inflation with lower interest rates at a time of strong strong strong strong strong strong strong strong strong that too beast to beast power. The conclusion is to beast to beast power to be as the dollar to the year, falling back to Y115 by the end of the year, and expects the dollar to be around a freed to be the dollar to be around a filling back to Y122 in the first quarter, but adds "We strongly suspect the dollar to be around a filling back to Y122 in the first quarter. Lloyds Bank forecasts a fall to DM1.50 and the filling back to Y122 in the first quarter.

Credit Suisse First Boston expects the dollar to be around a filling back to Y122 in the first quarter.

Lloyds Bank forecasts of the first quarter, but improving strength to the dollar, which is forecasters, seeing the dollar to Y122 in the first quarter.

CSFB is out of line with other forecasters, seeing the dollar to Y122 in the first quarter.

Solution for fillin with lower interest rates at a time of strong growth.

**£ IN NEW YORK** 

STERLING INDEX

countries are even worse placed, because of balance of payments constraints. The conclusion is that Europe is not doing enough to boost growth, and that it is too easy to heap blame on the

±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684 ±4.0752

**EMS EUROPEAN CURRENCY UNIT RATES** 

+1.81 +1.12 +0.34 +1.04 +0.11 +1.20 +2.31

43.2279 7.93998 2.06563 6.97610 2.32204 0.777649 1517.87

domestic demand must come down in spite of the US Presidential election in November.  The merchant bank suggests the dollar will fall below DM1.50, and will head down towards Y100.  CSFB forecasts that share prices in the US and UK will test prices in the UK will test pri	1988 will provide a turbulent environment with sharp reaction to news. Baring Brothers fears another crash in equity prices unless the US takes steps to put its house in order.  Growth will be around 25 p.c. to 3 p.c. The main concern LIFFE US TREASURY BORE FRIENCES STREET CARS-LESS. PROC-LESS. Price Mar Jun 1989.	appears to centre on the current account deficit; interest rates (which are now expected to rise); sterling (which may fall against currencies other than the dollar): and oil prices (which could fall to \$14 to \$15 s barrel according to Morgan Grenfell and CSFB.)  LIFFE FIG. 100 BREEK FRIBRES OF INFE.  Strike Call-Las Pay-Last Fig. 1600 1838 2.110 0.25 2.00	EQE Index C EQE Index P
120 036 134 418 520 127 017 100 563 650	84 3.48 4.00 0.56 2.06 86 2.26 2.60 1.28 3.02 88 1.19 2.05 227 4.11	16500 1480 1727 0.70 3.17 17900 733 10.06 - 4.75	ASN C ABN P AEGON C
124 0.06 0.42 7.54 8.20 126 0.04 0.25 9.30 10.12 125 0.01 0.15 11.47 12.01 130 0.07 0.09 13.47 13.59 13.54 13.54 13.55 1	90 0.40 1.28 3.48 5.34 92 0.20 0.61 5.28 7.03 94 0.10 0.39 7.18 8.45 96 0.04 9.12 Eschanted volume total, Cells 2 Puts 10 Pravious day's open into Cells 856 Puts 902	1900 4.55 8.35 5.45 9.25 1850 2.64 6.25 8.54 12.15 1900 1.41 4.59 12.51 15.49 1950 0.70 3.30 16.60 19.20 Estimated volume total, Calls 10 Pairs 10-Previous tay's spice int: Calls 35 Pairs 64	AEGON P AHOLD C AKZO C AKZO P AMEV C
LIFFE CIS OPTIONS 25,000 (cooks per CL)	LANDON SE 2/5 GP (1908 212,500 (cods per 21)	\$	AMEV P AMRO C AMRO P ELSEVIER C
Strike Calls-Leat han	Feb. May Jan Price Jan Feb. 0.05 0.30 1.21 1.55	sts 691. Pats 224	ELSEVIER P GIST-BRICE C GIST-BRICE P HEIREXEN P HEIREXEN P HOOGOVENS C HOOGOVENS P KLM C KLM P MEDILLOYD P MEDILLOYD C NAT.HED. C PHILLIPS C PHILLIPS C
PHILADELPHIA SE EIS OPTIONS E12,500 (conts per E1)	LEFFE- ESTRABOLLAR & Sim public of 188%		ROYAL DUTCH C
Strike Calis-Last Price Jan Feb Nar Jon Jan 1.750 6.00 6.75 7.30 8.30 0.15 1.775 3.00 4.95 5.65 6.90 0.45 1.800 2.10 3.60 4.20 5.60 1.20 1.825 9.0 2.30 3.05 4.50 2.35 1.825 3.0 1.55 2.15 3.35 4.30 1.875 2.0 1.05 1.65 2.80 8.40 1.900 J.0 0.75 1.15 2.20 8.70 Previous day's upon last Calis 35,7721 Pais 331,790 Previous day's upon last Calis 36,7721 Pais 331,700 Previous day's upon last Calis 36,7721 Pais 331,700 Previous day's upon last Calis 11,586 Pais 16,020	Feb. Mar Jun Price Mar Jun 1105 190 3.45 99.75 24.11 2.45 175 24.0 45.0 90.00 23.6 222 270 36.0 51.6 90.25 211 1.97 5.50 6.50 8.65 90.75 1.63 1.55 7.45 8.20 10.10 91.00 1.97 1.34 96.5 10.15 11.55 91.25 11.6 1.14	Sep   Dec   Har   Jen   Sep   Dec	RÓSECO P UNILEVER C UNILEVER P
OKDON	CHICAGO .	· · · · · · · · · · · · · · · · · · ·	ARM Bank
9-YEAR 12% NOTIONAL GR.7 50,000 32:44 of 180%	ELS. TREASURY BONDS (CRT) 6% \$100,000 32mh of 100%	LAPAGESE YEK (MIN) Y12.5= \$ per Y100 Close High Low Prov.	Adam & Congany AAB - Albei Arab B Albei Buster & Co
Close High Low Prec. Nar 117-02 117-18 117-01 117-14 m 117-00 117-16 117-05 117-11 (Sthrester) Volume 18291 (32610) resisten day's open int. 21646 (21794)	Close   High   Low   Pres.   Mar   M	Mar 0.7815 0.7825 0.7795 0.7783 Jan 0.7878 0.7895 0.7800 0.7845 Sep 0.77952 0.7950 0.7930 0.7926 Dec 0.8027 0.8010 0.7930 0.7925 Mar 0.8002 0.8010 0.8070	Allied Irish Bank
% NOTIONAL LONG TERM JAPANESE SOVT.	Sep 81-23 82-09 82-23 83-19 Dec 81-04 81-29 81-04 83-00 Mar 81-18 81-05 80-18 82-14	BESTSCHE BLACK (DAM) BRIZZS,000 5 per Bild Clase Nigh Low Prec.	Associates Cap Corp Authority Bank ,

BASE LENDING RATES Bank Level (UE) ..... Bank Credit & Comm ...

	S.net.	Previous	Changes are for Eco, therefore positive change denotes a weak correscy Adjustment calculated by Financial Times.								1975 1900 Previous da	.20 1.0 .30 0.7 *Sames lat:	5 115 5 125 Calls 368	2.20 2.20 1.721 Per	8.70 8.70 s 331.796			
9.00 am 10,00 am	一器	75.3 75.3 75.4	POUNE	POUND SPOT- FORWARD A				GAINST THE POUND					Previous day's open Int: Calls 369,721 Pats 331,796 Previous day's solume: Calls 11,586 Pats 16,020					
Noes	75.2 75.2 75.3 75.4 75.3 75.3 75.3	75.4	Jan 8	1 0	ay's		29t	One		%	ТЪ	ree	1 %	LONDON				
Noss		753 754 753 753 753	US	1 7	read 5-1,8085	1.8065	-1.8075	0.28-0. 0.084s-0		p.z. 1.76	0.79-0 0.28-0		1.69	20-YEAR 12 250,000 32	d of 180%	·		
4.00 pm	_   75.3	75.3	Carada Netherlands Beighum	2307 3343 432	-1.8085 -2.3241 -1.353 -62.72	23385 3345 6240	-23195 -3353	0.0845	1.04 pm 1 1 <sub>96</sub> pm 1.00 pm	-0.31 4.47 2.21	22%	Lilipm Pages	0.33 4.47 2.40 -0.35	Mar Jan	Close 117-02 117-00	117-16 117-16	117-05 117-05	117-14 117-11
CURRENCY	RATES		Denmark Ireland	11120	11 501. 1-1 1250	11.46	-11.47	010-0 11-1 100-1	Predic Moons	-0.29	025		1 062	_				241-22
Janua Bar	Drzeins	Сагтенсу	W. Germany Portugal Spain	241.27 202.5	14.299 1-244.78 1-204.32	2973- 242.64 202.59	244.58 -203.24	100	Alcels 90cels	528 -643 -4.70	295 135	4-4pm 389dis 195dis	553 -542 -325 -173	Estimated Vi Previous day	's open int.	21646 (2)	<b>734</b> 1	
Sterding 6	0.760160*	0.692418 1.24774	haly Norway	- 2189%  11.4%	.2200°, 11 473	21911	21911 <sub>2</sub>		Ereck.	-155 -537 022	15%	- 13ds 163pds - 1gm 2- 1ds - 2gm 21gm	-1.73 -5.52 -0.10	6% NOTICK BOND Y280	AL LONG T # 10000 d	ERM JAP 180%	ARESE 8	OVT.
U.S Dollar	1.37931 1.7760 15.9297	1.24774 1.60347 14.5636	Swetten	10.740	10.091 10.801 21-234 5-21.03	10.061- 10.77- 2321	-10.78 -2331 -20.98	1 37	7	-035 547 515	24	- des Zam	472	Mar	Close 106.13	High 106.22	Low 106.05	Prez. 106.24 105.74
Belgian Franc . 7	8.70689	43.2279 7.93998 2.06563	Austria Switzerland	. 2434	-2.441 <sub>2</sub>	2.434-	2.4414	7-9-	490	6.46	25	-3-25H	4.51 6.05	Jun Estimated V	105.65 100		_	105.74
Deutsche Mark 21,7 Neth Suilder 33 French Franc 91,9 Italian Lira 121,	2.26317 N/A 7.64620	2.06563 2.32254 6.97610	Belgian rate mowth 2,95-	is coover 2.85pm	rtible fran	s. Floanti	ial franc	62.A5-62.	56 . Slx-1	month for	عادة احب	r 1.58-1	53cpm 12	Previous day	's open int.	200 (202)		
Jacasese Yen   242	N/A 179.310	1517.87 161.956	DOLLA	R SP	0T- F	ORW	ARD	AGAI	NST '	THE I	DOLL	AR		7719EE 1001 2500,000 pc	119 STERL lab of 198	Nei K		
Spanish Peseta - Swedish Krona 71 <sub>2</sub>	8.76000 154.237 8.20138	7.92314 140.745 7.46085	Jan.8	- D SP	ay's read	Cto	se	Qae I	Portili	% pa	Th men	ree pths	102 24	Mar Jun	Close 90.76 90.56 90.37	High 90.83 90.62 90.42 90.23	90.76 90.56 90.37	Prev. 90.83 90.64 90.44 90.25
Swiss Franc 202 Greek Drack 202 Irish Pant	N/A 180.434 N/A	1.69006 164,078 0.777649	UK†	1.5955	-1.8085 -1.6103	1.6075-1	1.8085 1.6085	0.12-0	25cpm (17cpm	176	0.79-0 0.42-0	).74pm	1.69 0.92	Sép Dec	90.18	90.42 90.23	70.00	90.44 90.26
All SDR rates for Jam		7	Canada Netherlands Belgium	.  1.2830 .  1.8515	-1.2872 -1.8715 -34.82	1.2850-1 1.8550-1	12960	0.16-0	1.20cdis .43com	-1.68 2.67 -0.52	0.41-0 1.34-1	1476s 29pm	禐	<b>H2</b>	90.00	90.03	90.03	90.08
CURRENCY	MOVEM	<b>ENTS</b>	Denmark W. Germany	1,6475	-6.39% -1.6645	34.50 6.344.4 1.6500	335 1,6510	0.55-1.1 0.53-0 60	Sovestia Optom	1.140	9,00-4 2,45-3 1,60-1 225-	.054s .55pp	1.173	Estimated Vi Previous day	derne 4323 s open int.	(7674) 24651 (23	8523	
.be 8	Bank of England	Morgan Suaranty	Portugal Spain Italy	1210	-1364 -11331 0-1224	135 - 112 50 12121-1	112.60 213.	300-41	-70cdes Milosofie	3.74 -7.46 -6.40 -3.46	130	16044	-8.78 -5.15 -3.46	FT-\$E 190   E25 per lad	NSEX.			
Sterling	75.3	-18.7	Norway France	6.330 <sub>7</sub> 5.57	6.367- 5.621	6.34-6 5.57-9	37,	3.60-3.9 0.50-0	Søredis Medis	-346 -713 -129	1110-11	20ds	第 2 2 1 1 1 1 7	<u></u>	Close 180.60	High 182 70	Low 178.60	Pres. 180.50
Caradian Dollar	941 782	-124 -8.6	Sweden Japan Austria	128.95	5-6.00 -130.20 11.701-	5.96-5 129.00-1 11.633-1	129.10	0.60-0.7 0.36-0 3.00-2.0 0.56-0	ээгень Зэрга Эггэн	-1.35 3.20 2.58 4.75	245-2 1.02-0 9.00-7	1,97pm 1,00pm	177 397 275 437	Jun .	184.10	_	11000	184.00
Austrian Schilling Belgian Franc Danish Krone	141.9 101.2 94.3	+10.8 -4.4 +3.0	Switzerland	1 23100	-1797n	13490-					150-1	.45pm		Estimated Vi Presions day	skarat 1335 s open lat.	(2343) 6506 (661	מ	İ
Devische Mark	150.8	1 117	the individua	† UK and Ireland are quoted in US currency. Forward pressums and discounts apply to the US dollar and not to the Individual currency. Beiglan rate to for open-rible brancs. Fuguetial fram: 34.55-34.65.							8-34.E.			THREE MON	and Printer		_	
Statist Franc	1808	+235 +251		•	_									#7		MILLER		1
Swiss Frank	1808 139.1 72.6	+26.1 +15.9 -12.8	EURO-C			NTER	EST I	RATES	i					Sim prints of	100%	Hick	Lose	Pres.
Swiss Frant Guilder French Franc Lira Yes	180.8 139.1 72.6 47.6 236.6	+26.1 +15.9 -12.8 -18.6 +77.5		URRE	NCY I				Т ;	lenge	Str		One	May Jon	Close 92.36 92.16 91.85	High 9237 9217 9188	1000 9231 9211 91.61	Prov. 92.39 92.20 91.90
Swiss Franc	180.8 139.1 72.6 47.6 236.6	+26.1 +15.9 -12.8 -18.6 +77.5	EURO-C	URRE	Short term	7 [	Days tice	One Month		cetts	Manth		One Year	Mar Jun Sep Dec	Close 92.36 92.16 91.86 91.56 91.28	9237 9237 9237 9188 9157	92.71	D2 20
Swiss Frant. Galidar Freech Franc Lira Yes Morgan Gazrani 1982-100. Bank of	180.8 139.1 72.6 47.6 236.6 y changes: a England index	+26.1 +15.9 -12.8 -18.6 +77.5 verage 1980- (Baye Average	Sterling	URRE	Short term	7 [	Days tice	One Month		cetts	Manth			May Jon	Close 92.36 92.16 91.85 91.55	High 9237 9217 9188	91.E	Pres. 92.39 92.39 92.30 91.30 91.30 91.30 91.30 91.30 91.30 91.30
Swiss Frank Guilder French Franc Lira Yes	180.8 139.1 72.6 47.6 236.6 y changes: a England index	+26.1 +15.9 -12.8 -18.6 +77.5 verage 1980- (Baye Average	Sterling	URRE	Short term	7 L mg 83, 64, 83, 43,	tice History	One Month		cetts	Manth			Mar Jun Sep Doc Mar Jun Sep Doc	Close 92.36 92.16 91.86 91.28 91.28 91.05 90.86 90.89	11194 12:37 12:37 11:88 11:57		92.20 91.90 91.59 92.31 91.67 90.88
Swiss Frank Gelider French Frank Lira Yes Worman Sazarani 1982-100. Bank of 1975-1007.  OTHER CUI Jan 8 Amendina 9462	180.8 172.6 47.6 47.6 7 changes: a England index	+26.1 +15.9 +15.9 -12.8 -18.6 +77.5 -177.5 -	Sterling	URRE	Short term 84-85-84-64-65-85-85-85-85-85-85-85-85-85-85-85-85-85	7 L mg 83, 64, 83,	tice History	Our Month 85, 85, 71, 68, 87, 81, 41, 42, 22, 24, 31, 33, 81, 81, 101, 101, 101, 101, 101, 101,	77 8 4 23 81	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	91 91 71 77 85 84 94 94 94 br>94 94 94 94 94 94 94 94 94 94 94 9			Mar Jum Sep Dec Mar Jum Sep Dec Estimated Ve Previous day	Close 92.36 92.16 91.86 91.56 91.28 91.05 90.85 90.89 90.89	High 92.37 92.37 91.88 91.57 		92.20 91.90 91.59 92.31 91.67 90.88
Suiss Franc Guilder French Franc Lira Yes Morrano Gasarant 1982-100. Bank of 2975-1007.  OTHER CUI Jan.8  Argentins 9,4464 Australis 2,553 Brass 133,44	180.8 139.1 72.6 47.6 236.6 7 changes: a England index RRENCIE 8 0-9.7175 0-2.5560 1-0.2560 1	+26.1 +15.9 -12.8 -18.6 +77.5 Hrvage 1990- (Sage Amerage 2500-5.3000 465-1.4175 1.275-74.445	Sterling	URRE	Short term 84-85-84-64-65-85-85-85-85-85-85-85-85-85-85-85-85-85	7 L mg 83, 64, 83,	tice History	Our Month 85, 85, 71, 68, 87, 81, 41, 42, 22, 24, 31, 33, 81, 81, 101, 101, 101, 101, 101, 101,	77 8 4 23 81	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	91 91 71 77 85 84 94 94 94 br>94 94 94 94 94 94 94 94 94 94 94 9			Mar Jun Sep Doc Mar Jun Sep Doc	Close 92.36 92.16 91.86 91.56 91.28 91.05 90.85 90.89 90.89	High \$2.37 \$2.37 \$1.88 \$1.57 	2090 91.51 	92.90 91.99 91.99 91.97 91.87 90.72
Sensis Front Gentleir Freech Franc Lira Ves Worgan Gazrani 1982-100. Bank of 1975-100.  OTHER CUI  Jan.8  Argentina 2,4-5 Australia 2,3-6 Australia 2,3-6 Greece 234,9 Hoog Kong 14,006	180.8 139.1 72.6 47.6 238.6 7 changes: a England index RRENCIE 2 0-2.7175 0-2.5560 0-134.220 176-5-7.2955 44 5-7.2955 40.195 7.109	+26.1 +15.9 -12.8 -18.6 +77.5 mrage 1980- (Sage Amerage 1980-5.3000 11.65.1.4175 12.75-74.45 0430-4.0450 04.95-133.15 7735-7.7775 66.30*	Sterling	URRE	Such St.	7 10 64 64 64 11 13 16 64 65 34 74	がな 最ものは、1大のであるがある。 ない。 これのは、1大のであるがある。	0mm Month 85, 85, 85, 85, 85, 85, 85, 85, 85, 85,	777 84 273 33 811 64 44 77	47. 84. 44. 54. 11. 44. 46. 17. 18. 18. 18. 18. 18. 18. 18. 18. 18. 18	91 91 71 75 83 41 44 32 33 9 13 11 61 64 97 71 74 97 77	1	**************************************	Mar Jum Sep Dec Mar Jum Sep Dec Estimated Ve Previous day	Close 92.36 92.16 91.86 91.56 91.28 91.05 90.85 90.89 90.89	High 92.37 92.37 91.88 91.57 		92.20 91.90 91.59 92.31 91.67 90.88
Suiss Franc Guilder French Franc Lira Francis Lira Francis Lira Lira Francis Lira Lira Francis Lira Lira Francis Lira Lira Koreats Lira Lira Koreats Lira Lira Francis Lira Lira Koreats Lira Lira Francis Lira Lira Koreats Lira Lira Lira Francis Lira F	180.8 139.1 72.6 47.6 236.6 y chaspes: a England index  RRENCIE  2 0.191.220 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.10 1.10 1.10 1.10 1.10 1.10 1	+26.1 +15.9 -12.8 -18.6 +77.5 -17.5	Sterling	URRE	Such St.	7 10 64 64 64 11 13 16 64 65 34 74	がな 最ものは、1大のであるがある。 ない。 これのは、1大のであるがある。	0mm Month 85, 85, 85, 85, 85, 85, 85, 85, 85, 85,	777 84 273 33 811 64 44 77	47. 84. 44. 54. 11. 44. 46. 17. 18. 18. 18. 18. 18. 18. 18. 18. 18. 18	91 91 71 75 83 41 44 32 33 9 13 11 61 64 97 71 74 97 77	1	**************************************	Mar Jun Sep Dec Mar Jun Sep Dec Mar Jun Sep Dec Stan Sep Stan Sep Stan Sep Stan Sep Stan Sep	Close 92.16 92.16 91.86 91.28 91.28 91.28 91.26 90.67 90.67 90.65 90.67	High 92:317 91:88 91:57 91:58 91:57 91:58 91:57 91:58 91:57 91:58	9211 9151 9151 	92.90 91.99 91.99 91.97 91.87 90.72
Suiss Franc Guilder French Franc Lira Francis Lira Francis Lira Lira Francis Lira Lira Francis Lira Lira Francis Lira Lira Koreats Lira Lira Koreats Lira Lira Francis Lira Lira Koreats Lira Lira Francis Lira Lira Koreats Lira Lira Lira Francis Lira F	180.8 139.1 72.6 47.6 236.6 y chaspes: a England index  RRENCIE  2 0.191.220 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.91.20 7.4 5.291.5 1.10 1.10 1.10 1.10 1.10 1.10 1.10 1	+26.1 +15.9 -12.8 -18.6 +77.5 +77.5 +77.5 +77.5 +77.5 +77.5 +77.7 +77.7	Sterling Sterling US Dollar Can. Dollar D. Gullder Sw. Frant Destschafar Fr. Franc Hallas Lire D. Fr. (Fod.) B. Fr. (Fod.) Yen D. Krone Asine SSing Russes SSing	THE CONTRACT OF THE CONTRACT O	Short term 84-84-64-64-64-64-64-64-64-64-64-64-64-64-64	7 [ months	Days store	0mm Month 85, 85, 85, 85, 85, 85, 85, 85, 85, 85,	777 84 273 33 811 64 44 77	47. 84. 44. 54. 11. 44. 46. 17. 18. 18. 18. 18. 18. 18. 18. 18. 18. 18	91 91 71 75 83 41 44 32 33 9 13 11 61 64 97 71 74 97 77	1	**************************************	Mar Jun Sep Dec Mar Jun Sep Dec Strated V. Previous day Mar Jun Standard V. Previous day W.S. 7782ASS Standard V. Previous day Mar Lestimated V. Previous day	Close 92.16. 92.16. 92.16. 91.15. 91.	High 9257 9257 91.	9211 9151 9151 	92.90 91.99 91.99 91.97 91.87 90.72
Suiss Front Guilder French Franc Lira Yes Moruno Guarant 1982-100. Bank of 1975-1007.  OTHER CUI Jan.8  Argentins Asstrafa 2,573 Bracil 133,44 Fistand 7,282 Greece 234,9 Hong Kong 14,006 Iran Linamonry 48,04 Linamonry 48,0	180.8 139.1 72.6 72.6 17.6 20.6 1 changes: a England index RRENCIE 2 0-9.7175 5-7.2955 4.0 5-7.2955 4.0 5-7.2955 7.1 1.10° 5-14.0195 7.1 1.10° 5-14.0195 7.1 1.10° 5-14.0195 7.1 1.10° 5-14.0195 7.1 1.10° 5-14.0195 7.1 1.10°	+26.1 +15.9 -12.8 -18.6 +77.5 ***********************************	Sterling	THE CONTRACT OF THE CONTRACT O	Short term 84-84-64-64-64-64-64-64-64-64-64-64-64-64-64	7 [ months	Days store	0mm Month 85, 85, 85, 85, 85, 85, 85, 85, 85, 85,	777 84 273 33 811 64 44 77	47. 84. 44. 54. 44. 44. 44. 44. 44. 44. 44. 4	91 91 71 75 83 41 44 32 33 9 13 11 61 64 97 71 74 97 77	1	**************************************	Mar Jun Sep Dec Mar Jun Sep Dec Mar Jun Sep Dec Esthrated Vin Previous day U.S. TREASS 5100,000 32 Mar Jun Estimated Vic Previous day CURREN	100% Close 92.36 92.36 92.36 91.85 91.85 91.85 91.85 90.87 90.87 90.88 87.25 86.26 67.25 86.26 close 6968 85 open int. 6	#### 9237 9237 9237 91.57 91.57 91.57 91.57 95.50 95.5	9211 9151 9151 	92.90 91.99 91.99 91.97 91.87 90.72
Suiss Front Guilder Friends Franc Lira Morrain Searrant 1982–1007.  OTHER CUI  Jan.8  Arrentalia 2,553  Bracis 13,344 Fishand 2,553  Bracis 13,344 Fishand 2,253  Bracis 14,006 Liras 21,007  Korest 14,006 Liras 21,007  Medico 40,73  Medico 40,73  Medico 40,73  Medico 5,765  San (Con 3,541  S. Al (Con	180.8 139.1 72.6 47.6 238.6 7 changes: a England index RRENCIE 2 0-9.7175 0-2.5560 1-0-134.220 1-0-134.220 1-0-134.220 1-0-134.220 1-10-134.2	+26.1 +15.9 -12.8 -12.8 -12.8 -13.6 +77.5 -77.5	Sterling Sterling US Dollar Can. Dollar D. Gulder Sw. Franc. Desischstark Fr. Franc. Italian Lire Pr. Franc D. Krone Asine SSing Long the Sine years St Gays' notice.  EXCHAI	THE CONTRACT OF THE CONTRACT O	Short term  Short	7 [ months	Syen	One Month 54-85- 71-68 80-84- 41-42 21-33-33- 81-81 100-68-61 68-61 74-7 9-83- 74-7 est; three as are cal	777 84 273 33 811 64 44 77	entis  274 275 281 281 281 281 281 281 281 281 281 281	91 91 71 75 83 41 44 32 33 9 13 11 61 64 97 71 74 97 77	1 1 1 ce Very o	P. P	Sizer Jum Sop Doc Mare Jum Sop Doc Esthrated Vi- Previous day U.S. TREAS \$188,000 S2 Idar Jun Esthrated Vi- Previous day CURREN POSSES (1)	2107% Close 92.16. 92.26. 92.16. 91.85. 91.28 91.55. 91.86 90.86 9	######################################	92.11 91.51 91.51 	91.90 91.93 91.97 91.97 91.72 91.72
Suits Front Galither French Franc Lira Yes Wornin Gazrani 1982-100. Bask of 1975-100.  OTHER CUI  Jan.8  Argentisa Asstralia 1334  Argentisa 1334  Fishand 7,282  Greece 234,9  Hoog Korg 14,006  iran 10174  Korsal Sch) 1017	180.8 139.1 726.4 176.2 238.6 7 changes: a England index RRENCIE 2 0-4.7175 5.0-25560 1.0194.225 7-5-291.5 14.01.95 1-1.10° 5-14.90.25 7-4.075.80 22 5-4.5740 25 5-2.7775 1.75 3.6815 2.5 5-3.5775 1.75 3.6815 2.5 5-3.5775 3.3 0-5.7190 3.3	+26.1 +15.9 -12.8 -18.6 +77.5 ***********************************	Sterling US Dollar Can. Dollar Can. Dollar D. Gulder Fr. Franc Italian Lire B. Fr. (Fod) B. Fr. (God.) Yen Asina SSing Free Control Fre	URRE Emode 79, per	Short term  St.	8; 64 65 65 65 65 65 65 65 65 65 65 65 65 65	Bayes State	0ce Mouth 85, 85, 77, 74, 84, 44, 44, 44, 44, 44, 44, 44, 44, 4	977778 4 4 2 2 3 3 8 11 6 6 4 4 9 9 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	outs  - 11 - 14 - 15 - 15 - 15 - 15 - 15 - 15 - 15 - 15	94.94 77-77 8-84 44.44 74-34 74-34 113-11 61-64 7-67 7-77	ars 94.	73.77 73.77 74.67 75.77 75.77 75.77 76.77 76.77	Jun Sep Jun Sep Dec Mar Sep Dec Mar Sep Dec Stan Sep Dec Stan Sep Dec CSTREAS SIAN SES SIAN SIAN SES SIAN SE SIAN SES SI	Close 92.16. 92.16. 92.16. 92.16. 92.16. 91.28 91.28 91.28 91.05 90.86 9	######################################	92.11 91.51 91.51 	92.90 91.99 91.99 91.97 91.87 90.72
Suiss Front Gelicher	180.8 139.1 72.6 1	+26.1 +15.9 -12.8 -12.8 -12.8 -12.8 -13.6 -17.5 -17.5 -17.5 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -17.5 -18.7 -19.5	Sterling US Dollar Lan. Dollar D. Guilder Deutschnark Fr. Franc Sw. Franc Sw. Franc Sw. Franc Long Sw. God Long Long Long Long Long Long Long Long	m Eurok	Short term  84-89-64-65-65-65-65-65-65-7-65-65-7-65-65-55-65-65-65-65-65-65-65-65-65-65-	7 [ 8] 8] 8] 8] 8] 8] 8] 8] 8] 8] 8] 8] 8]	Yen  233 9	One Month St. 25, 25, 25, 25, 25, 25, 25, 25, 25, 25,	97 88 4 22 3 3 3 3 111 64 64 97 77 77 98 12 13 18	### ##################################	91 91 77-71 85-85 91 91 91 91 91 91 91 91 91 91 91 91 91	t 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	P. P	Sizer Jum Sep Dec Alar Jum Sep Dec Esthrated Ve Previous day U.S. TREAS \$100,000 32 Mar Jon Estimated Ve Previous day CURREN POURLES 500 LAMI-STERL	100% Close 92.16 92.16 91.28 91.28 91.56 91.28 91.55 90.67 9	High 12 577 92 17 91 58 91 57 92 17 91 58 91 57	92.11. 91.51. 91.51. 2099	92.99 92.99 92.97 90.57 90.57 90.57 90.57 90.57 88-19 87-20
Suits Front Galither French Franc Lira Yes Wornin Gazrani 1982-100. Bask of 1975-100.  OTHER CUI  Jan.8  Argentisa Asstralia 1334  Argentisa 1334  Fishand 7,282  Greece 234,9  Hoog Korg 14,006  iran 10174  Korsal Sch) 1017	180.8 139.1 72.6 1	+26.1 +15.9 -12.8 -18.6 +77.5 +77.5 +77.5 -18.6 +77.5 -18.6 -19.0 -18.6 -19.0	Sterking US Dollar Can. Dollar Can. Dollar D. Gulder Sw. Franc Desiscinaria Fr. Franc Italian Lira B. Fr. (Con.) Yen D. Krone Asine SSing Five pump 59 days' notice.  EXCHAI  Jan.8	Eurode Par per	Short term  Short	7 [ most   Signature   Signatu	Syen	Oper Month  84 85 77 468  84 84 44 42 23 24 24 24 24 24 24 24 24 24 24 24 24 24	97 98 44 44 44 44 44 44 44 44 44 44 44 44 44	entis  274 275 281 281 281 281 281 281 281 281 281 281	94.93 73-74 83-83 44.44 34-33 34-33 34-33 45-44 40-48 77-75 10-78	c \$	73-77 73-77 73-77 73-77 73-77 73-77 74	Jun Sep Jun Sep Dec Mar Sep Dec Mar Sep Dec Stan Sep Dec Stan Sep Dec CSTREAS SIAN SES SIAN SIAN SES SIAN SE SIAN SES SI	100% Close 92.16 92.16 91.28 91.28 91.56 91.28 91.55 90.67 9	######################################	92.11. 91.51. 91.51. 2099	92.99 92.99 92.97 90.57 90.57 90.57 90.57 90.57 88-19 87-20

### FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

rational and Regional Markets	<b> </b>	FRED	AY JANGAE?	2 1988		THUR	YBRYT AVE	DOLLAR INDEX			
Figures in parentheses show number of stocks ser grouping	US Dollar Index	Day's Change %	Pound Sterling Ladex	Local Carrency Index	Gross Div. Yield	US Dollar Index	Pound - Sterling Index	Local Carrency Index	1967/88 High	1987/88 Low	Year ago tapprox
Australia (93)	100.80	-11	82.66	95.01	4.74	101.92	83.ZI	96.09	180.81	85.36	104.88
Vistria (16)	94.54	-0.3	77.53	81.26	2.58	94.83	77.42	80.84	102.87	85.53	97.49
Selgium (48)	104.87	+0.5	85,99	89.48	5.29	104.37	85.21	88.67	134.89	94.63	97.51
Carrada (127)	114.63	-10	94.00	106.70	2.91	115.74	94.49	107.86	141.78	98.15	105.68
Denmark (38)	114.24	+0.2	93.68	98.58	3.00	114.02	93.08	97.66	124.83	96.18	104.01
Toland (23)	110.45	+0.8	90.57	93.74	-1.58	109.61	89.48	92.47	1		
rance (124)	84.83	-0.1	69.56	74.15	3.99	84.95	69.35	73.82	121.R2	77.39	103.65
Nest Germany (94)	75.16	+0.7	61.64	64.50	2.88	74.66	60.95	63.60	104.93	68.91	94.20
tong Kong (46)	94.30	+0.3	77.33	94.13	5.58	94.04	76,77	93.85	158.68	73.92	100.50
reland (14)	110.23	+1.4	90.39 63.03	96.59	4.70	108.76	88.79	94.56	160.22	93.50	103.42
taly (94)apan (457)	76.86	-1.1	63.03	69.63	2.75	77.71	63,44	69.99	11211	72.04	97.22
anan (457)	140.38	-0.6	115.11	114.51	0.61	141.19	115.26	114.68	161.28	100.00	101.83
Aziarsia (36)	119.06	-0.4	97.63	11601	3.22	119.49	97.55	116.45	193.64	93.76	102.57
fexico (14)	95.61	-17	78,40	234.68	322 151	97.25	79.40	238.71	422.59	95.61	115.29
etherland (37)	101.43	+02	83.17	85.90	5.24	101.19	8261	85.05	131.41	87.70	99.65
lew Zesland (24)	76.28	+0.6	62.55	62.79	523.	75.80	6L88	62.40	138.99	73.39	
(tyway (24)	114.02	+25	93.50	9816	2.78	11119	90.77	95.49	185.01	95.51	99.43
legapore (26)	104.47	-21	85.67	98.09	247	106.74	87.14	100.02	174.28	81.21	102.01 105.11
outh Africa (61)	137.52	-0.9	112.77	93,95	4.54	138.74	113.27	94.79	198.09	100.00	
cain (43)	135.31	+10	110.95	11537	350	134.00	109.40	113.50	168.81	100.00	106.06
weden (34)	100.30	-23	82.24	· 88.53	259	102.64	83.80	90.11	136.64	88.50	106.78
witzerland (53)	83.16	+13	68.19	69.58	239	82.08	67.01	68.06	mii	73.65	96.70
luited Kingdom (331)	132.26	-3.0	108.46	108.46	239 430	133.63	109.09	109.09	162.87	73.60 99.65	100.69
ISA (589)	99,48	-64	81.57	99.48	3.72	106.26	86.75	106.26	137.42	91.21	103.90
								100.20	131.42	71.21	107.12
prope (973)	103.99	-0.4	85.27	87.81	3.86	.104.39	85.22	87.65	130.02	92.25	100.37
acific Basin (682)	137.03	-06	112.37	112.81	0.84.	137.82	112.51	113.00	158.77	100.00	101.90
uro-Pacific (1655)	123.86	-05	101,57	102.80	1.86	124.49	301.63	102.85	143.65	100.00	101.29
orth America (716)	100.28	<u>−61</u> [	82.23	99.91	3.67	106.77	87.16	106.37	137.55	91.68	107.05
urope Ex. UK (642)	86.45	+0.2	70.90	74.80	3.45	86.26	70.43	74.14	111.97	78.89	98.20
acific Ex. Japan (225)	96.63	-0.6	79.24	91.82	4.89	97.17	79.33	92.33	264.03	82,92	102.48
Vorid Ex. US (1857)	123.67	-05	101.41	102.95	1.93	124.33	101-50	103.05	143.38	100.00	101.51
Vorid Ex. UK (2115)	112.55	-27	92.29	101.03	2.32	115.72	94.47	103.59	138.82	100.00	103.70
Vorid Ex. So. Af. (2385)	114.15	-2.6	93.61	101.76	251∵	117.17	95.65	104.14	139,47	100.00	103.70
Vorld Ex. Japan (1989)	101.82	_3.8	83.49	95.50	3.79	· 105.88	86.44	99.11	134.22	92.98	104.61
be World Index (2446)	114.30		93.73								

Bose values: Dec 33, 1986 = 100; Finland: Dec 33, 1987 = 115.037 (119 \$ index), 90.791 (Pound Starling) and 94,94 (Local). Copyright, The Financial Three, Soldman, Sachs & Co., Wood Mackende & Co., Loi.1987 CONSTITUENT CHANGES: Deletinos: Vescor (US) and Electrosic Restals (US). Name changes: Bryant Hidgs, to Bryant Gro PWA Corp. (Canada) and National Distillars To Quantum Chesical Corp. (US)

### **MONEY MARKETS**

0.431 0.780 1.601 2.895

0.889 1.361

1.286 4.777

Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100,

69.43 106.3

range from around \$13bn to \$16bn, against a record October shortfall of \$17.6bn.

Kleinwort Grieveson expects \$14.5bn, while Morgan Grenfell forecasts \$15bn. Baring Brothers forecasts \$15.5bn and Nomura goes for \$15.7bn, but Mr Neil

FT LONDON INTERBANK FIXING

UK clearing bank base jending rate 8½ per cent from December 4 6 months US Dollars

BANK OF ENGLAND TREASURY BILL TENDER Jan B Det 31

**WEEKLY CHANGE IN WORLD INTEREST RATES** 

Unch'd 0.75 0.25 0.1487 Unch'd Unch'd Unch'd 0.03125 0.03125 0.18750 Undrd -0.025 -0.75 3.78125 3.90625 10.75 10.875 6,625 6,6875

Variations on the trade theme

Several Economic figures will be published this week. The most important will be the US trade figures for November on Friday.

Market forecasts for the deficit range from around \$13bn to \$16bn, against a record October

Mackinnon at Nomura admits that forecasts tend to be akin to working out numbers on the back of an envelope, and that no one should be surprised if the result is \$2bn either side of the Si6bn, against a record October

on the US deficit.

UK retail prices for December will also be published on Friday. County NatWest and Greenwell Montagu Research expect the annual rate of inflation to J curve factor, as the weaker dollar initially increases import costs while failing to produce enough benefit in export performance.

Bilateral balances between the US and its major trading part

3.001 0.726 4.594 1.112

1051 1904

4.342 16.12

1 1531

0.691 18.61 1.058 28.49

median.

Seasonal factors should reduce the deficit in November, but a mers will have been taken into prices, should offset higher seasonal factors hank base

Bilateral balances between the morgan Grennen says a cut in mortgage rates and low fuel ners will have been taken into prices, should offset higher seasonal food prices, leading to a worth while keeping a close eye cut to 3.7 p.c. MONEY RATES

NEW YORK (4 pm) 7reesary Bills and Box 4.78 Thre 5.25 Feat 6.03 Five 6.74 Sev 7.79 30-1 Three year Four year Five year Seven year 30-year ... 30-year ... 6.75 8.50 61 64 3.00-3.15 8-78 0.25 4.0375 3.65425 10.00 6.70 8.125 搊 LONDON MONEY RATES

on the Canadian trade figures on Thursday for further guidance on the US deficit.

Çes Yes 9.75 9.625 9.5625 9.75 9.50 935 935 935 935 935 8.8125 8.625 8.75 8.75 8.25 8.75 8.75 8.4375 9.0625 7.15-7.11 6.00 5.75 6.625 8 125 825 8.75 8375 8.50 9.50 9.50 9.625 7.45-7.40 6.375 6.325 6.9375 6.8025 9.75 4.75 7.75-7.70 6.4875 6.4375 7.125 7.00 Standard & Chartered

Standard Chartered PLC (Incorporated with limited Rability in England)

US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 4) (of which US\$200,000,000 has been issued as the Initial Tranche)

In accordance with the provisions of the Notes, notice is hereby given that for the six months period, (182 days), from 6th January, 1988 to 6th July, 1988, the Notes will carry interest at the rate of 7.65 per cent.

Interest payable on 6th July, 1988 will amount to US\$386.75 per US\$10,000 Note and US\$3,867.50 per US\$100,000 Note.

Standard Chartered Merchant Bank Limited Agent Bank

# Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 6th January, 1988 to 8th February, 1988 the Notes will carry interest at the rate of 7% per cent per annum.

Interest accrued to 8th February, 1988 and payable on 6th July, 1988 will amount to US\$69.90 per US\$10,000 Note and US\$698,96 per US\$100,000 Note

Standard Chartered Merchant Bank Limited Agent Bank